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NEWS SUMMARY

GENERAL

Arabs break with Egypt
Arab summit in Damascus between Syria, Algeria, Libya and the Palestine Liberation Organisation has decided to off economic and political with Egypt and set up joint cal and military commands. A four-day conference also to wreck the peace in agreed between Presi-Sadat and Prime Minister of Camp David. The Cabinet agreed the David proposals by 11 to two with two abstentions. Vance, U.S. Secretary of ended his Middle East tour four hours of talks with Assad of Syria. Back Page 2

Business

Company law reforms nearer
LONG-POSTPONED reforms of company law, including a ban on insider share dealing, may be brought before Parliament soon, now that the absence of an election has left scope for non-controversial legislation. Ministers are expected to consider this week whether to introduce in the coming session the draft Bill in the White Paper "Changes in Company Law" presented to Parliament in July by Trade Secretary Mr. Edmund Dell. The bill also provides for tightening the law concerning companies' loans to their directors. It would implement the EEC's second directive on company law through the introduction of a new definition of public companies. Back Page

Sports

Soccer death: charged
A year-old man appears in court at Birmingham today charged with murder following death of Vernon Brown, 21, rown died under the wheels bus on the way to the nham - Chelsea soccer

Industry

Industry seeks more bank aid
STRONG revival in industry's demand for bank finance in recent months is confirmed by the latest breakdown of lending, published today by the Bank of England. In the three months to mid-August, the banks' lending advanced to the UK private sector rose by £1,076m. Back Page

Labour

Boy theory
A believe the raiders who newboy Carl Bridgewater, hen he disturbed them may connected with a series of twelve antique sheds from houses. Chief Supt. Bob rt, head of Staffordshire said the use of shopgins me factor linking the raids.

War

errilla battle
German was shot dead and suspected urban guerrillas wounded in Dortmund, Germany. The wounded were killed but a third escaped.

Religion

Isley pelted
Ian Paisley had tomatoes in at him by a woman when he preached a sermon in Dublin's ion House about 300 people in the Ulster Protestant ar, who said the meeting had "very well indeed."

Peace

Peaceful
race-related marches passed peacefully in London. About National Front supporters numbered by 3,000 police march to the East End and nti-Nazi League march into London ended with a car al Brixton. Men and Matters 14

Music

d strings?
mingrad violin maker who pent 50 years trying to copy technique of Stradivarius is y ready to build the ument, with the help of scientists. It will be made atic.

Travel

fly ...
ess Margaret left for an al tour taking in the Carib- Fiji, Japan and the pines. than 2,000 people joined a nns rally in Trafalgar re.

Crime

bomb was set off as morals ighner Mary Whitehouse in Sydney, Australia. nan Derek Taylor, with a ck-eyed champion do, won the al mouse championship in by, Yorks.

Accidents

banquet jolted south-east causing damage but no les. kly £50,000 Premium Bond goes to Basildon, Essex, er of Bond 14 WZ 549237.

Finance Ministers say world outlook best for some years

BY JUREK MARTIN and PETER RIDDELL, Washington, Sept. 24

THE WORLD'S Finance Ministers agreed today that the global economic outlook was in better balance than it had been for several years, and were on the verge of deciding on a substantial increase in the resources of the International Monetary Fund.

For the past 24 hours the U.S. has thrown its decisive weight behind a 50 per cent increase in the quotas assigned to IMF members. It has also been negotiating an increase of 4bn (about \$5bn) in annual allocations of the Special Drawing Rights, the IMF's international currency.

Formal announcement of these increases is expected at the end of today's discussion which precedes the annual meetings of the IMF and the World Bank tomorrow. The effect will be to increase the unconditional balance of payments finance available to member countries.

After the morning session of today's meeting of the IMF interim committee of Finance Ministers, Mr. Denis Healey, Chancellor of the Exchequer, said that although the last 12 months had been disappointing for both growth and employment, and neither could be expected to improve much in the year ahead, the prospects were for much more even distribution of expansion.

This, he said, should be helpful in reducing divergences in the balance of payments of the major

Dispute over plan for butter subsidy

BY CHRISTOPHER PARKES

A PLAN which could lead to a cut of 6p a pound in the retail price of butter in Britain during November and December will be debated at a meeting of Common Market Agriculture Ministers in Brussels this week. Agreement is not likely to come without a struggle. The Commission does not want the subsidy to apply to imports from New Zealand.

If Britain wants non-EEC supplies to be subsidised then the Government should pay from its own pocket, Brussels says.

Mr. John Silkin, Minister of Agriculture, does not accept this

UK insurance broker may link with U.S.

BY JOHN MOORE

C. T. BOWRING, one of the largest insurance broking groups in the UK, is discussing a plan to co-ordinate and combine all its insurance interests with Marsh and McLennan Companies of the U.S., the world's largest insurance broking group.

So far, discussions have only reached a preliminary stage and many legal, tax and other matters have yet to be thrashed out before a final agreement is reached. The details will then be submitted to the shareholders of both these publicly quoted groups for approval.

The deal, which is not a takeover or a conventional merger of two publicly quoted companies, is to be arranged contractually but will not involve any transaction in the stock of either Marsh or Bowring or their subsidiaries.

Trading

Mr. Ivor Binney, chairman and chief executive of C. T. Bowring (Insurance) Holdings, who took the initiative on the deal at a meeting with Marsh in June, said yesterday that Bowring and Marsh were "putting everything into one pot so that we have identical interests." Both Marsh and Bowring have had many trading links for years.

In a statement to Bowring's employees issued today the move is described as "perhaps the most significant development in the insurance activities of the Bowring group." The negotiations are "directed to establishing the first truly international insurance brokerage and consulting firm."

For Marsh and McLennan, this step would represent the culmination of their strategy in developing a world wide organisation further to improving their service to clients.

"For Bowring, it would in addition create an exciting opportunity to accelerate its development with the largest insurance broking group in the world."

How the arrangement is to work in practice has not yet been sorted out by the two groups. But an early announcement had to be made to satisfy the U.S. Securities and Exchange Commission's rules.

After the reorganisation plans are completed—and talks could last until the end of the year—both groups are expected to have an equal voice on the new grouping. There will be no casting vote.

In 1977, Marsh and McLennan Companies showed operating revenues of \$415m, some 82 per cent of which were insurance related. After tax earnings amounted to \$56.1m, a figure which included the profits from its non-insurance interests—the investment management com-

panies and a real estate consulting firm. Pre-tax profits of the Bowring Group, which also has substantial credit finance, leasing, merchant banking, shipping and engineering interests, were £33m. In 1977, the insurance interests contributed over £23m to the total; while C. T. Bowring (Insurance) Holdings, which controls the insurance broking activities, accounted for £20m of that figure.

Because it is an approved Lloyd's of London insurance broker, Bowring submitted the proposal to the Lloyd's ruling committee last Friday for clearance.

Lloyd's said yesterday that in order to "continue to exercise the self-regulatory powers essential to the continued efficiency of the market it is necessary that the control of firm's operations in the Lloyd's market should rest firmly in the hands of people with long experience in that market."

However, Lloyd's committee "welcomed the publicly declared intention of C. T. Bowring and Marsh and McLennan Companies that if the combination plans are completed these requirements will be met."

Earlier this year, the Lloyd's Committee blocked a bid attempt by Marsh and McLennan for private brokers Wigham Poland, part of Sir James Goldsmith's Anglo Continental Company.

Lloyd's ruled that insurance interests outside its market could not normally hold more than 20 per cent of a Lloyd's broker. The move also meant that a bid by American broker Frank B. Hall for another UK insurance broker Leslie and Godwin had to be substantially revamped.

Approved

The latest arrangement was approved unanimously by the Committee of Lloyd's. Mr. Binney, who is on the committee did not vote.

There was some doubt yesterday over what Marsh and McLennan's intentions were over its trading link with other UK insurance brokers.

In order to place business with Lloyd's, American and other overseas brokers have to funnel their business through recognised Lloyd's brokers.

Marsh and McLennan already has a 20 per cent holding in the British broker, Bland Payne, through which it passes a substantial amount of business.

C. T. Bowring, which in turn has considerable trading links with Fred S. James, Alexander and Alexander, Frank B. Hall, and Wilcox Baringer, some of the largest brokers in the U.S. and competitors of Marsh and McLennan, said yesterday that "nothing will be done to disturb those relationships."

Ford prepared for total shutdown over 5% offer

BY ALAN PIKE, LABOUR CORRESPONDENT

FORD MANAGEMENT is re-arranged to the fact that the class over its 5 per cent pay offer, on which the future of the Government's Phase Four policy could depend, will bring its 23 plants to a standstill.

Senior Ford executives met to consider options at the weekend but no immediate approach by the company to either the Government or the unions is likely.

Shop stewards will address factory meetings today and urge the company's 57,000 manual employees to stop work following the decision by union negotiators on Friday to call for an official strike. The strike can be made official only by executives of the unions involved but this is likely to prove a more formality.

Armed with the decision of the union negotiators, shop stewards will be successful in persuading their members to begin the strike immediately and Ford faces a total shut-down of production within the next day or two. This will cost the company production of nearly 15,000 vehicles a week.

The Amalgamated Union of Engineering Workers' executive meets tomorrow and is expected to discuss the request to make over its 5 per cent pay offer, on which the future of the Government's Phase Four policy could depend, will bring its 23 plants to a standstill.

A decision from the other big motor industry union, the Transport and General Workers, may be delayed for about a fortnight until its finance and general purposes committee meets although it is probable that the TGWU will give support to the strike. Mr. Moss Evans, general secretary of the TGWU, has said that the union would be prepared to back any group of members standing up against any Government-inspired pay restraint.

With a national Ford strike now apparently inevitable and the Government determined to defend its 5 per cent guidelines, the central question is where the first move to break the deadlock will come from.

Mr. Evans repeated yesterday that not only the Ford workers, but other groups must be allowed to negotiate without restraint. Immediately Ford indicated that it was prepared to bargain on a free and fair basis if the unions would respond. "We have been saying it so often that we sound



Mr. John Silkin

line of argument. He plans to insist that the money should be spent as he chooses and that all supplies of butter in Britain should benefit equally.

Rising prices have severely reduced butter consumption in the UK this year. In the second quarter, according to Ministry of Agriculture figures out today, average consumption was 4.39 oz per head per week, down from 4.74 oz in the previous quarter.

The so-called Christmas bonus butter subsidy, limited to 50,000 tonnes, would cost the EEC Farm Fund about £6.5m, and represent Britain's share of a Community wide allocation which is aimed at reducing the Common Market's butter mountain.

This country was excluded from a similar highly successful project last Christmas because it was already benefiting from a heavy subsidy on all retail sales of butter.

This year, since that subsidy is being phased out the UK will qualify for the Christmas bonus.

When he met the unions on Thursday, Mr. Paul Root, employee relations director, stressed that there was great scope for improving productivity through a genuine scheme acceptable to the Government.

British Steel has twice as much production capacity as any trading when they arrive in key European industrial centres.

British Steel is calculating that the delivery of low-priced 1,000-tonne parcels of steel to European centres such as Düsseldorf and Paris will act as a sharp warning to the Continental producers, who are now selling so briskly into the British market.

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Angry British Steel retaliates against dumping from Europe

BY ROY HODSON

THE British Steel Corporation studiously avoided by British Steel during this aggressive marketing operation. Executives are calling the special consignments "retaliatory orders."

But there is no room for ambiguity about the object of the sales campaign. The steel is being rolled and delivered now. Considerable care is being given both to the timing and to the points of destination of the deliveries so that they will have the maximum impact on local

the Government's intention to break the Rhodesia deadlock are expected to be discussed in the next few weeks in the wake of the surprisingly cordial weekend meeting in northern Nigeria between Mr. James Callaghan and President Kenneth Kaunda of Zambia.

Both the British and Rhodesian Governments have denied reports that Mr. Ian Smith, the Rhodesian Prime Minister, sent a message to Mr. Callaghan last week suggesting a meeting with him in Salisbury.

Mr. Kaunda returned to Lusaka convinced that there had been agreement on a new course of action over Rhodesia which would be implemented shortly.

Speaking to reporters, he referred to a "Kano accord." Although he would not be drawn on what this entailed, he said: "I think you will be seeing that in a few weeks' time."

British officials were equally reluctant to spell out what was in the offing, beyond restating

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OVERSEAS NEWS

Sadat's envoys will seek moderate Arab backing

BY ROGER MATTHEWS

CAIRO, Sept. 24

EGYPT launched today what is expected to be an intensive diplomatic campaign to persuade the moderate Arab states to support the framework for Middle East peace agreed last week at Camp David.

Mr. Hassan Tuhamy, a Deputy Prime Minister, was sent to Geneva for talks with King Khalid of Saudi Arabia and other emissaries are likely to be leaving Cairo in the next few days. Mr. Tuhamy, who played a key role at Camp David, is tipped as a likely candidate for promotion in President Anwar Sadat's forthcoming reshuffle.

Egypt's envoys will face an uphill task as has already been made clear in statements from the Saudi Cabinet and from Jordan, the two states whose

attitudes will govern the chances for comprehensive settlement.

While King Hussein of Jordan this weekend refused to join the Arab countries most actively opposed to Mr. Sadat's peace efforts, he also gave a warning about the dangers inherent in a separate Egyptian-Israeli agreement.

Neither the Saudis nor the Jordanians are likely to give Mr. Sadat the encouragement he so urgently needs unless there is a firm Israeli commitment to withdraw from the occupied West Bank of the River Jordan and from East Jerusalem.

Although Mr. Sadat is clearly disappointed at moderate Arab reaction, there was little to cause him concern in the final text of the agreement reached between

Riyadh stresses Arab solidarity

By Jamie Buchan

JEDDAH, Sept. 24

MR. CYRUS VANCE, U.S. Secretary of State, assured the Saudi government in Riyadh that the agreements reached at Camp David were "only a step towards a comprehensive peace settlement."

According to a statement issued today by the Saudi Foreign Ministry, the Saudi Government expressed anxiety that the summit's principles had not been reached collectively by all the parties to the conflict.

"The kingdom believes firmly in the (Arab) national character of the problem and desires to preserve Arab solidarity," the statement said.

The Saudi Government was concerned at the limitations of the Camp David accords as a general framework for peace. The statement mentioned three prerequisites for a comprehensive settlement: The return of Jerusalem to Arab sovereignty, the recognition of the Palestinians' right to self-determination, "The crux of the Palestine question," and the acceptance of the Palestine Liberation Organisation (PLO) as the sole representative of the Palestinians.

Over the question of Jerusalem, Mr. Vance told Riyadh that the final status of the city had not been agreed at the summit and that the U.S. would clarify its position in the future.

Ramli G. Khouri reports from Amman: King Hussein made it clear in a press conference here yesterday that he now looks to the U.S. for detailed answers to many questions he raised about the Camp David agreement and the future of the occupied West Bank.

He said he would be personally "shattered" if a separate Egyptian-Israeli peace accord left the complex problem of the Palestinians unresolved. He gave warning again, as he has for many months, that a bilateral Sinai agreement would have "serious repercussions" for the rest of the Middle East and the world.

He said it was "the most sensitive and serious moment" he had had to face during his 26 years on the throne. He would not become involved in the American-Israeli-Egyptian negotiating process unless it was more clear to him that those negotiations would lead to a full Israeli territorial withdrawal from all occupied Arab lands, including Jerusalem, and to the rights of the Palestinians to self-determination in a full freedom on Palestinian soil.

The King confirmed a President Carter had invited him to visit Washington in mid-October, but said this was an inconvenient time and he would probably make the trip later.

Clash expected as Community Ministers debate fish controls

BY CHRISTOPHER PARKES

COMMON MARKET Ministers responsible for fisheries are expected to cross swords again with Britain's Mr. John Silkin in Brussels today over the UK Government's unilateral imposition of strict fishing controls in British waters.

Another sore point, particularly with the Irish, Danish and German Ministers, is his rigid insistence that British fishermen should have the lion's share of fish within the national 200 mile zone.

And a clash is expected over a new German attempt to outflank Mr. Silkin. Bonn seeks to have decisions taken by majority voting, but Britain is insisting that nothing can be settled without unanimity, and that the Government's representative must retain the right to use the veto where national interests are endangered.

Mr. Silkin boasted his colours

at a meeting with fishermen in Aberdeen recently, where he warned that his basic demands remained unchanged.

His conservation measures would remain in place, he said, and he argued that having established in July the right to use the veto on fishery council business, he would not hesitate to use it again in future.

National conservation measures which have affected herring fleets, shrimpers and mackerel fisheries, have been bitterly attacked in Europe.

Mr. Silkin aims to demonstrate that his opponents have done little more than pay lip service to the principle of fair conservation—which is at the heart of the Commission's plans, for a German fishermen have been caught out trawling for cod off the East Coast of Greenland end of December.

despite a ban. Danish boats are known to have overfished in the North Sea and dumped their catches overboard when discovered.

Irish skippers have declared they will defy a British ban on herring fishing in the Irish Sea.

The Council of Ministers is scheduled to work out plans aimed at settling reciprocal fishery deals between the European Community and Sweden, Finland and the Faroes. Mr. Silkin, however, is expected to insist that no bargains can be struck with non-EEC countries until the Nine's own domestic fish policy has been worked out.

British officials hope that now the election doubts have been dissipated, work will accelerate towards a basic settlement on

Expensive leak in Abu Dhabi gas tank

By Kathleen Eishart

DUBAI, Sept. 24

ABU DHABI is having to spend between U.S.\$15m to U.S.\$20m to repair a leak in a storage tank on its Das Island. Liquid natural gas plant, according to sources in Abu Dhabi Capital of the United Arab Emirates (UAE). The \$55m gas plant is the first of its kind in the Gulf and ever since its commissioning last year, has been dogged by expensive technical problems.

Earlier this year, a "positive leak" appeared in one of the plant's storage tanks and a later investigation revealed a similar though less serious problem in the secondary tank. The first has been closed down completely, and the latter restricted in use. The plant is now only up to 75 per cent of its planned capacity.

The owners and operators of the American built complex, the Abu Dhabi Gas Liquefaction Company (ADGLC), are now having to borrow under the first tank to try and assess what caused the leak, and this alone is expected to take one and a half years.

The Das Island problems have raised questions marks in many observers' eyes over the suitability of heavy industry in the Gulf region. At the moment, no one knows whether the cracks were caused by the harsh humid and salty climatic conditions, or whether the design may have been at fault. At the time of its completion, the complex was heralded as a masterpiece in design and engineering for its designers, THI of Japan, incorporating many sophisticated and complex innovations into its design. Another factor may be the execution of the project, for the Das Island plant was largely built by immigrant labour.

Other problems which arose in the plants first days of operation are currently the subject of a law suit in London between the ADGLC and the Norwegian Company of Göttsche-Larsen, the owners of the first tanker which called there.

As if this were not enough, the operators of Das Island are having to look for alternative sources of gas to supply the plant. Owing to the Government's oil conservation policy, Associated Gas intake from the United Arab Emirates from where the plant was originally intended to be fed from, has now dropped from the required 350m cu ft a day to 350m cu ft a day. The shortfall is being made up from gas piped in from the nearby Zakum field. However, the pipeline is not expected to be in operation until 1980, and its length, over 25 miles, will mean a substantial higher capital cost for the plant than originally thought.

Begin wins Cabinet's approval for Camp David accords

BY DAVID LENNON

TEL AVIV, Sept. 24

ISRAEL'S Cabinet today held a lengthy discussion on the Camp David agreements and approved them, by 11 votes to 3, with three Ministers absent. Mr. Menachem Begin, the Prime Minister, explained the Accords to his colleagues.

Meanwhile, demonstrations and protests against giving up settlements led the police to throw protective cordons round the home and office of the Prime Minister and some of his colleagues.

A number of Ministers have been critical of the proposal to evacuate the Sinai settlements, even though this is a prerequisite of Egyptian agreement to make peace with Israel. They both object to the step as such and fear that it will lead to pressure for similar steps in the occupied West Bank and on the Golan Heights.

The Knesset is due to debate the Accords this week, as Mr. Begin has said only Parliament can take such an important decision. He will make a statement to the House tomorrow and Mr. Shimon Peres, Leader of the Opposition and chairman of the Labour Party, will reply. The rest of the debate is expected to take place on Wednesday.

The one-day debate was granted at the request of the National Religious Party, one of the coalition partners, which sought time to consider its position in the vote. The Labour Party executive today decided to support the agreement.

Most parties are holding

Internal debates on the emotionally charged issue of dismantling settlements in Sinai and on the possible effect on settlements in other occupied territories.

The argument with the U.S. over the duration of the freeze on building new settlements while the peace talks are in progress led senior officials in Jerusalem today to state that it was clearly understood that the halt was for three months only. They claimed to have documentary evidence that Egypt is in agreement with this interpretation, rather than the five-year freeze which the U.S. spoke of.

Settler opposition to abandoning the Sinai villages and to the three-month freeze continues unabated. In Sinai some settlers blocked roads for several hours

yesterday while other groups persist in attempts to establish new sites on the West Bank.

Israel's determination to press ahead with autonomy for the West Bank and Gaza Strip is demonstrated by discussions which Foreign Ministry officials have started with local Palestinian leaders. Previous contacts between the Israeli authorities and people in the occupied territories were conducted by the military government and the Defence Ministry.

It is understood that if a Palestinian autonomous council is established Israel will maintain relations with it through the Foreign Ministry but so far there are no indications that any Palestinian leader will agree to serve on such a council.

\$2.4bn U.S. aid sought

BY L. DANIEL

TEL AVIV, Sept. 24

ISRAEL this weekend formally submitted its request for U.S. aid in the fiscal year due to start on October 1, 1979. The details of the request were worked out before the conclusion of the Camp David agreement and do not therefore include U.S. assistance for expenditure Israel will incur as a result of evacuation of its settlements in Sinai and of settlements in the occupied areas.

The request is for \$2.4bn, in-

cluding \$1.5bn military assistance. The figure is \$500m larger than the aid approved for Israel in the 1978-79 fiscal year, starting next week.

It is estimated that Israel will need \$1bn to build two new airfields in the Negev to replace those which it will lose in Sinai. No estimate is available as yet as to the cost of resettling villagers from northern Sinai, nor the cost of resettling Ophira, near Sharm-el-Sheikh, and the two tourist centres between Eilat and Sharm.

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Moi heads for Kenya presidency

BY JOHN WORRALL

NAIROBI, Sept. 24

AS EXPECTED, Kenya's acting President, Mr. Daniel Arap Moi, has been declared the sole candidate for the Presidency of the Kenya African National Union (KANU), which means that in effect he will be elected President of Kenya unopposed.

Mr. Moi presented his nomination papers at the KANU headquarters on Saturday. There were no other candidates. His

name will be forwarded to the special party delegates' conference on October 9 for endorsement. It will then be forwarded formally to the Attorney-General's chambers as the party's nominee for the national presidency. KANU is Kenya's only de facto party.

A huge crowd cheered Mr. Moi outside the party offices. He pledged to serve Kenya in a spirit of love and dedication

following the footsteps of the late President Kenyatta.

Mr. Moi's sole nomination for President is the climax of a nationwide movement which almost a million people, representing every area, tribal, social, political, professional, provincial and workers organisation in the country have trekked to Nairobi in the past fortnight to declare their loyalty to the new president.

INFLATION IN CHINA

BY JOHN HOFFMANN

PEKING, Sept. 24

Complaints of the masses

BY JOHN HOFFMANN

PEKING, Sept. 24

CHINA'S IMAGE as a land of no inflation has been tarnished by a complaint about soaring fruit and vegetable prices in Peking.

Two Peking citizens, Chao Chen and Liu Wen, recently wrote to the official People's Daily newspaper protesting that the prices were getting beyond the reach of many people. The situation would be worse in the coming winter, they said, when farm products became scarce.

They gave examples of commodities which have doubled in price in the capital since last summer.

In 1977 five cabbages (two and a half kilograms) of tomatoes could be bought for 10 fen (3 pence). This year the same quantity cost 20 fen.

A kilogramme of green peas had risen from less than 20 fen to as much as 34 and cucumber had doubled to 30 fen. Grapes which could be bought last year for 40 fen a kilogramme now cost up to 80 fen.

"As for watermelons," the writer complained, "the price has been kept above 10 fen a catty even when the fruit is rotten." Their outrage is understandable: watermelon is a staple summer snack in Peking and people like to eat it in huge quantities at roadside stalls.

"Our salaries are comparatively low and we cannot afford to eat fruit," they wrote. "But we have to eat vegetables, even if the prices are high."

"We are only a few days into autumn and we really don't know what we shall do when winter comes."

"Most Peking families have four or five mouths to feed and their salaries are not high—what will they do if things go on like this?" they asked the People's Daily. "We hope you will pass this to responsible leading comrades and ask them to come down and listen to the complaints of the masses."

Messrs Chao and Liu are probably giving voice to the concern

of millions of people who see inflation at work in one of their most important purchases.

Fruit and vegetables are among the few goods in China for which prices are overtly governed by seasonal supply. What the customer pays is decided by regional commercial bureaux, rather than by the Government's central pricing body which sets national

wide price levels for grain, meat and eggs.

But grain, meat and eggs are rationed (the monthly meat allowance is between one and two kilograms for each person), so vegetables are a principal part of the Chinese diet.

Foreigners living in China are conscious of the flaws in the Government's food policy. They themselves are the main victims of inflation as the costs of their essential goods and services continue to rise, often steeply and almost always arbitrarily.

However, there is much to admire in the way China has managed to stabilise the wages and cost of living of its citizens. When the People's Republic was founded in 1949 it inherited runaway inflation that had raged for 12 years.

In that time, the period of the three-cornered war among the Japanese, the Nationalists and the Communists, prices rose more than eight-million per cent. The amount of currency which would buy two eggs in 1949 would buy two eggs in 1949.

Messrs Chao and Liu are probably giving voice to the concern

of millions of people who see inflation at work in one of their most important purchases.

Fruit and vegetables are among the few goods in China for which prices are overtly governed by seasonal supply. What the customer pays is decided by regional commercial bureaux, rather than by the Government's central pricing body which sets national

wide price levels for grain, meat and eggs.

But grain, meat and eggs are rationed (the monthly meat allowance is between one and two kilograms for each person), so vegetables are a principal part of the Chinese diet.

Foreigners living in China are conscious of the flaws in the Government's food policy. They themselves are the main victims of inflation as the costs of their essential goods and services continue to rise, often steeply and almost always arbitrarily.

However, there is much to admire in the way China has managed to stabilise the wages and cost of living of its citizens. When the People's Republic was founded in 1949 it inherited runaway inflation that had raged for 12 years.

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WORLD TRADE NEWS

EEC team visits China to boost trade agreement

BY GUY DE JONQUIERES, COMMON MARKET CORRESPONDENT

BRUSSELS, Sept. 24.

A HIGH-LEVEL delegation of EEC officials and businessmen, led by the Commissioner for External Affairs, Herr Wilhelm Haferkamp, opens talks with Chinese officials in Peking tomorrow in the expansion of two-way trade between the Community and China.

The aim of the mission, the first of its kind to the People's Republic, is to discuss concrete ways of putting flesh on the bones of the five-year trade agreement between the EEC and China, which came into force last June.

The delegation, which will spend ten days in China, will hold extensive discussions with Mr. Chang, the Foreign Trade Minister, and other members of the Government as well as with technical experts. It will tour an industrial fair and factories in Shanghai and Hangchow.

The visit, which includes senior representatives from engineering, the oil industry, banking and steel. Among the large companies sending top executives on the trip are Olivetti, Royal Dutch Shell, IBM (Ireland), Bruxelles Lambert, Saint-Gobain-Pont - a - Mousson,

MAN and Arbed. The two British representatives are Sir Peter Tennant, president of the London Chamber of Commerce, and Mr. J. F. Williams, deputy chairman of Foster-Wheeler.

It is emphasised that the visit is essentially exploratory and is unlikely to result in any firm contracts being signed. But EEC officials are keen that it should be seen as a clear sign of European interest in matching the rapid expansion of bilateral trade which has recently taken place between the People's Republic and Japan.

Though trade between the EEC and China has grown steadily over the past five years, it is still relatively small. Last year EEC exports, mainly of iron and steel, chemicals, man-made fibres and synthetic materials, amounted to about \$250m, while imports, chiefly handicrafts, furs, textiles and foodstuffs, totalled about \$380m.

From the European standpoint the Chinese market offers almost unlimited potential, especially for exports of capital goods, machinery, components and technological know-how needed

for its industrialisation programme. There is also considerable interest in exploring suggestions that China is considering seeking outside financing and import credits.

It is less clear what the EEC would be prepared to buy from China. This is a key consideration, not only because of China's new role as a major foreign currency with which to pay for imports but also because its agreement with the EEC contains an unusual clause which explicitly envisages the maintenance of an equilibrium in its bilateral trade.

The principal interest is likely to lie in China's potential as a supplier of raw materials, especially crude oil, uranium, non-ferrous metals and coal. But the EEC may come under pressure from Peking to buy some of the finished goods whose exports China is deliberately encouraging.

EEC officials are expected, however, to point out to the Chinese authorities that the EEC market for some of these items may be limited, particularly for textiles and clothing, which are now subject to rigid import restrictions.

Under the scheme, a supplier presents the buyer with a bill of lading which indicates that goods have been loaded on board a specified ship. The Chinese approve payment and using its normal corresponding bank relationships, the Bank of China asks a UK bank to pay the supplier. The UK bank checks with ECDD to ensure that the transaction fits the parameters of the deposit scheme and then gives the supplier the cash.

It is at this point that the main difference between the new scheme and normal practice occurs. The Bank of China needs cash to settle its account with the UK bank. It gets the cash by accepting a deposit equal to the size of the payment from the UK bank and promptly gives the money back.

Thus the supplier gets cash on delivery of his goods. The Chinese raise the necessary cash to pay for the transaction and the UK bank makes a deposit with the Bank of China which it can withdraw after an agreed period. The words credit and loan have not been used throughout the exercise.

The initial scheme is likely to be extended. Not only will other banks and banking partnerships be invited to provide deposit facilities which the Bank of China can utilise, variations on the scheme will be developed to cover individual large projects. But the Chinese are very circumspect about their international financial arrangements and it will take time for new arrangements to be proposed, negotiated and finally accepted.

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UK sales to W. Germany up by 18%

By Guy Hawtin

FRANKFURT, Sept. 24. BRITISH EXPORTS to West Germany rose by just over 18 per cent during the first seven months of the year. However, the growth in German shipments to the UK was only marginally less.

Further increasing the surplus in trade in the Federal Republic's favour.

Exports to West Germany, including those of North Sea oil, totalled DM 6,785m (\$3,461m). This compares with DM 5,723m recorded in the comparable period of 1977.

West German shipments to Britain went up by 17.1 per cent to DM 3,488m (\$1,871m) from DM 2,979m in the same period last year. At the same time the trade surplus with Britain rose from DM 2,738m to DM 2,738m.

The UK's trade turnover with the Federal Republic is rising at a far greater rate than West Germany's average trade growth. Official West German statistics, researched by the British Embassy in Bonn, show that the Federal Republic's overall imports fell by only 2.8 per cent, while non-oil imports increased by 5.2 per cent. West Germany's exports during the period under review rose by 3.2 per cent.

But of concern to the UK must be not only the growing trade gap but the relatively slow growth of non-oil exports. These, according to today's figures, were up by 1.5 per cent from DM 5,299m to DM 5,600m. Oil shipments on the other hand rose 75 per cent compared with the first seven months of 1977 from DM 427m to DM 747.5m.

Both countries have substantially increased their shares of each other's import market. Britain's slice of the Federal Republic's imports bill rose from 4.2 per cent in the comparable period of 1977 to 4.3 per cent, while West Germany's share of the British imports market went up from 5.3 per cent to 5.9 per cent.

The figures are provisional.

NORTH YEMEN

Fastest growing Arab market

BY JAMES BUXTON

BRITAIN'S FASTEST growing export market in the Arabian peninsula is not Saudi Arabia or the United Arab Emirates but the Yemen Arab Republic (North Yemen). This little country at the south-west corner of Arabia is undergoing a consumer boom as fierce as any seen in the Arab world, yet it is one of the few Arab states that are not oil producers.

The reason for the boom is that about 1m North Yemenis work in Saudi Arabia and other Arabian oil states. Their remittances last year totalled about \$1.4bn and are being spent in North Yemen in a frenzied rush to buy whatever goods are available before inflation, probably running at well over 30 per cent, erodes the value of money. Cars, electronic goods, water pumps, canned fruit juices and food are flooding in.

Unlike other Arab countries the main source of spending is not the government but the private sector, although the government, too, has drawn up an ambitious development plan. This envisages spending \$3.6bn over a five-year period on laying down a basic infrastructure and developing productive resources in this widely beautiful mountainous country.

Though the government is looking to the private sector and to foreign private investment to help finance the plan, the biggest chunk of finance is expected to come from Saudi Arabia, which at the end of last year pledged \$570m to development, in addition to direct budgetary support.

This spring the government in the capital, Sanaa, said it had received commitments of \$1.1bn towards the plan, the bulk of what it had sought overseas.

With its relatively large population of about 7m, its close ties with Saudi Arabia and its regular rainfall (unusual in Arabia), the YAR is increasingly being seen as a good market for exporters, both during the current consumer boom and over the next few years as development spending gets underway on a larger scale.

A major gap has been information about the market, but some merchants have become overextended recently.

115-page report from the Committee for Middle East Trade (COMET), called: "Market opportunities and methods of doing business in the YAR", which, unusually for such publications, costs a modest \$5. And this afternoon (Monday) the CBI is holding a seminar on North Yemen at its headquarters at 21, Tottenham Street, London, SW1.

British exports to the YAR have climbed from \$9.2m in 1975 to \$28.4m last year and reached \$26.1m in the first half of this year. But though the rise in percentage terms looks impressive (and the figures may understate the true picture because of exports which go via Saudi Arabia or South Yemen), Britain has only a 5 per cent share of the Yemeni market.

A major opportunity is being missed, because the bulk of the merchant community, Sanaa, is made up of Adenis who have migrated from South Yemen. They are used to and like British goods, and are familiar with British business practices.

The YAR is certainly not an easy market to penetrate, because of the large number of small businessmen and agencies, the complicated distribution system, the primitive infrastructure and port congestion. It is essential for businessmen to make personal visits, coming well briefed so as not to waste too much time, but being prepared to wait and negotiate.

Yemenis like to have extended credit terms, partly because the distribution system is so elongated that it can take months for a merchant importer to get paid by his customer. British businessmen are increasingly complaining that ECDD is not prepared to offer long term credit facilities which match those which West German, Japanese and French exporters enjoy, though ECDD cover is freely available on a short term basis.

ECDD is to send a representative to the YAR this autumn to see for itself. It insists that its cover matches that provided by its rivals. Payment is reported to be on the whole good, though a major gap has been information about the market, but some merchants have become overextended recently.

The YAR could certainly not be described as having stable internal politics, with two heads of state having been assassinated within the past nine months, and poor relations, since the death in June of President Ahmed al-Ghashmi, with its southern neighbour, the Peoples Democratic Republic of Yemen. However, few observers believe that there is much chance of a major realignment of external relations while the boom continues and while Saudi Arabia, whose indigenous population is outnumbered in Arabia by Yemenis, continues to be a source of finance both by employing Yemenis and in bilateral aid.

Market opportunities and methods of doing business in the Yemen Arab Republic is available for \$5 from the Committee for Middle East Trade, 33, Rury Street, London SW1.

For much of last year the main port of Hodeida had the worst congestion in the world, with ships waiting 100 days or more for a berth. Now congestion has been sharply reduced, because many Yemeni businessmen over-ordered and banks stopped issuing letters of credit for a time. But business is now picking up again, letters of credit are being issued once more and some observers believe that congestion at Hodeida, where delays are now about 14 days, will increase again, even though remittances from Saudi Arabia appear to be stabilising. For handling can be rough and goods are often damaged.

One of the biggest British exporters to the YAR is Massey Ferguson, which has nearly a third of the tractor market, while Hawker Siddley is engaged in selling generators. It is said that one can find a good market for almost anything in the YAR—Denmark sells its old newspapers for use as wrapping—but a list of the most needed items would include: motor vehicles and lorries; agricultural pumps; building materials; earth moving equipment and building machinery; domestic electrical equipment; foodstuffs; clothing; footwear; and furniture.

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N. Sea oil platform costs soar

By Fay Gjester

OSLO, Sept. 24.

AN ALMOST 50 per cent increase in the estimated cost of a major North Sea production platform has been announced by Mobil Exploration Norway operators of the giant Anglo-Norwegian Statfjord oil and gas field.

The company said Statfjord B, the field's second platform, was now expected to cost between N Kr 9.4bn (\$1,940m) and N Kr 10.5bn. Nine months ago, when the Norwegian authorities approved Mobil's plan for a production platform including living quarters, its cost was estimated at Kr7bn.

The Statfjord field is being developed by a group of oil companies led by Statoil. Norway's state oil company and Mobil. Mr. Arve Johnsen, Statoil managing director, said the price jump reflected inflation and design changes made to increase workers' safety on the platform. A fire in one of the supporting pillars on the first Statfjord platform, Statfjord A, killed five workers in February this year.

Statfjord B will have a maximum output capacity of about 7.5m tonnes of crude annually, only half that of Statfjord A. It is due for tow-out to the field in 1981, with production scheduled to start in 1982. There is a chance, however, that this timetable may have to be revised because of delays in completing design work on the platform.

Its concrete supporting pillars are already being built in Stavanger. Orders are expected to be placed next week for its steel deck, modules, and equipment for the installation of the supporting pillars. The contract will probably be shared among various Norwegian shipyards, all of which badly need the work. Meanwhile, the Government has appointed a three-man committee to report to the Ministry of Industry on ways of running down and restructuring the shipbuilding industry, including job relocation assistance for shipyard workers. The authorities hope that some of the redundant shipyard employees can be placed offshore.

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Britain finalises finance scheme

BY TERRY OGG

BRITISH BANKS expect to reach an agreement on the proposed deposit arrangements for financing UK exports to China within next month.

Full details of the proposed scheme, which has the full backing of the Export Credits Guarantee Department, were delivered to the Bank of China three weeks ago and it is likely that the announcement of agreement will be timed to coincide with the visit of Chinese Foreign Minister, Mr. Huang Hua, to Britain in mid-October.

While many of the UK's leading clearing and merchant banks have expressed an interest in participating in the arrangements it is thought that Standard Chartered and a Lloyds Bank international/S. G. Warburg partnership will be the first to provide facilities under the scheme.

The amount involved initially is \$200m (nearly £100m) and will be used by China to finance recent purchases of mining equipment from three British suppliers—Dowty Group, Anderson Strathclyde and Gullick Nelson.

All three supplied mining equipment to China in 1974 but, at that occasion, the deal was financed using supplier credit facilities. When negotiations for the current contracts began some ten months ago initial pricing was done on the basis that supplier credit arrangements would be required again.

But towards the end of June, the Chinese indicated that they were prepared to pay cash on delivery. Since then, the negotiations on the contracts and the proposed deposit scheme have proceeded to a large extent in tandem.

Under the arrangements the suppliers got a cash contract reflecting that 10 per cent of the total will be paid when the contracts are signed, 50 per cent

is paid in stages as the equipment is delivered and the remaining 5 per cent will be handed over when the equipment is installed and working up to specifications. Deliveries start in February and March and continue for about 12 months at a rate of one a month.

The latest arrangements differ from those Dowty and colleagues experienced previously. The down payment was only 5 per cent of the contract price, 50 per cent was handed over on delivery and 5 per cent was retained. The documents all had to go to China for verification before payment was effected and, under the supplier credit facility the suppliers received bills of exchange which they then had to discount.

On the banking side, the scheme is based on buyer credit practices and on corresponding bank relationships. It is not so much a radical change in financing practices as a diplomatic use of words and documents to achieve the objective of extending the ECDD's preferential credit arrangements to Chinese buyers of UK capital goods.

ECDD guarantees the deposits and will also "top up" the interest paid by the Chinese to a commercially acceptable level. Under existing practices the rate of ECDD supported credits of up to five years is 7.25 per cent—classifying China as a relatively poor or intermediate country under OECD regulations—but the Chinese have indicated on a number of occasions that they would like to see this rate lowered and it has been reported that the Japanese are prepared to offer a rate of 6.25 per cent.

The "top-up" rate is based on six month floating rate Euro-dollar rates. In essence, ECDD gives the banks a spread of around 1 per cent over the fund-

ing rate. If Eurodollar rates are above the agreed figure ECDD "tops up" the banks, if they fall below then the banks pay ECDD. The interest rate subsidy for the Chinese deposit scheme is no different from current ECDD practice on other facilities.

Under the scheme, a supplier presents the buyer with a bill of lading which indicates that goods have been loaded on board a specified ship. The Chinese approve payment and using its normal corresponding bank relationships, the Bank of China asks a UK bank to pay the supplier. The UK bank checks with ECDD to ensure that the transaction fits the parameters of the deposit scheme and then gives the supplier the cash.

HOME NEWS

Switch to casual clothes blamed for loss of jobs

THE PREFERENCE for jeans and open-necked shirts among the young has brought redundancy and hard times for thousands of workers in Britain's clothing industry.

The change of taste is one reason advanced in a union pamphlet for more than four jobs in 10 in the industry having been lost in the 25 years to 1975.

According to the pamphlet, produced by the National Union of Tailors and Garment Workers, the industry failed to anticipate and respond to trends in fashion, particularly in men's wear.

As the made-to-measure suit, popular in the 1950s, gave way to ready-to-wear garments improved in fit and appearance, men adopted a "purchase today-wear tonight" approach.

Now jeans and open-necked shirts have taken over and it is common to wear the same type of clothes for work as for leisure.

The pamphlet, *Employment in Clothing—A Struggle for Survival*, says that the impact of the changes still does not, at times, appear to have been fully understood by manufacturers.

"Adjustment to the new modern trends have been slow and painful. Too often the failure to respond has resulted in a run-down and redundancy."

In 1951 the industry employed 118,000 men and 334,000 women. By 1975 the numbers had slumped to 58,000 men and 349,000 women—an overall drop of 245,000.

Rail bridge to close for £3m. repairs

FINANCIAL TIMES REPORTER

ONE OF Southern Region's cross-Thames railway bridges—the six-span Hungerford Bridge, which carries 24,000 passengers daily into Charing Cross—is to be closed for most of next summer for £3m. of repairs.

The bridge, built in 1865, will be closed from May 14 to September 30. Engineers will replace the wrought-iron girders that support the timber flooring of the bridge with steel girders.

"Not because they are unsafe, but because as all steelwork does—they have become corroded," says Mr. G. R. Newlyn, divisional manager of the South-Eastern Division.

Suburban services will be the worst affected. Some will be cancelled and other diverted to Cannon Street, but most will start and finish their journeys at Waterloo East, where a special temporary footbridge will be built to ease congestion.

Season-ticket holders who have to complete their journey by Underground, or by the Waterloo and City line ("The Drain"), will be issued with supplementary tickets at no extra cost.

Full details of the altered services and of the arrangements for season-ticket holders will be published at the start of next year.

Hospital ready to open

LIVERPOOL'S £43m Royal Independent hospital in the city. Hospital will open, after all, the week today—three years later than planned.

Threats of strikes by 700 members of three unions—NURSE, COHSE and the General and Municipal—receded yesterday after three hours of talks between the two sides under an

Tories vow to fight pay curb sanctions

BY RUPERT CORNWELL, LOBBY STAFF

THE TORIES are ready to mount as vigorous a campaign against the use of sanctions or black-listing of companies which breach the new 5 per cent pay norm as they did in the case of offenders against the 10 per cent limit decreed for Phase Three.

Sir Geoffrey Howe, Shadow Chancellor, said at the weekend.

Sir Geoffrey left no doubt that a Conservative administration would not employ such devices, whatever its views of the correctness of the Phase Four guideline laid down by the Government.

In a speech on Surrey Young Conservatives, he accused Mr. Denis Healey, the Chancellor, of "deceiving himself and the nation" if he felt that the imposition of random sanctions against individual employers could be combined with a return to a more flexible pay structure.

He was firmly in favour of moderation and restraint in pay bargaining. "Settlements which override cash limits in the public sector, or which exceed the resources of individual trading concerns, can only raise prices, rates, or taxes today—and unemployment tomorrow."

What did need to be questioned however, was the effectiveness, as well as the legitimacy, of sanctions directed against selected employers in support of a so-called "rigid policy" for pay.

"The fact that earnings during Stage Three went up by 14.2 per cent, alongside a proclaimed objective of 10 per cent, shows very clearly that the policy does not achieve its declared objective."

"The fact that Mr. Healey declares himself satisfied with the result demonstrates equally clearly his capacity for deceiving himself."

Already public opinion was being prepared for a similar "success" in Stage Four. The limit had been stated to be 5 per cent, but it had already been made known that Mr. Healey would be happy with an overall outcome of between 7 per cent and 12 per cent.

Average

The yawning gap between declared objective and expected result means that the public policy will be as arbitrary in the years ahead as it has been in the past. James Mackie or some such firm will be publicly displayed, the economic equivalent of the Beira patrol.

Instead, Mr. Healey ought to be arguing the case for a moderate average level of pay settlements. "It is inevitable, in this context, that some estimate of the scope for total pay increases will become a part of public debate. That is a natural consequence

Bid to damp down Stevas-Boyson school exams row

BY RUPERT CORNWELL

THE CONSERVATIVES were busy last night trying to defuse another embarrassing party split on education, this time over publication of comparative examination results, between Sir Norman St. John Stevas, Shadow Education Secretary, and his rumbustious Number Two, Dr. Rhodes Boyson.

The new row, being eagerly seized upon by Labour, stems from Dr. Boyson's deliberate contrasting of A-level results between comprehensive inner-city schools of Manchester and his suggestion that results were not being published to cover up poor performance.

Not for the first time Mr. St. John Stevas has been forced to disavow his outspoken deputy. He said in his Chelmsford constituency at the weekend that he did not favour publication of exam league tables.

"We want to see results placed in their appropriate social setting, and in the comprehensive schools."

Support for Dr. Boyson came from the Monday Club, the Right-wing pressure group. It said that the Shadow Education Secretary's views would lead to a form of social engineering and an undesired egalitarianism which the Conservatives ought to deplore rather than justify.

Dr. Boyson, who this time apparently did not clear his speech, as is usually the practice, with his superior, said at the weekend that he would continue to fight the collectivist take over of the country, but he would not elaborate.

Mr. St. John Stevas said: "I do not wish to add to my commitments." The disagreement comes at an awkward moment, a fortnight before the Tory conference in Brighton. There, education is always a sensitive topic for the party by no means universally reconciled to the virtues of social setting, and in the comprehensive schools.

Farmland prices go up by 23%

BY MAURICE SAMUELSON

PRICES of farmland in England and Wales rose by more than 23 per cent in the first half of this year, from £1,058 to £1,309 an acre.

The steep rise follows the pattern of the same period in the past two years, indicating that prices are likely to level off in the autumn.

According to *Farmland Market*, published twice a year by *Farmer's Weekly* and *Estates Gazette*, the surge of confidence in land values results from the failure of a below-average supply to meet strong demand.

Fewer farms were coming up for sale, bringing higher bids from potential buyers who feared that prices would rise still further.

Buoyancy strong

While foreign buyers were still in evidence, there was little to support the "invasion" theory. It is now clear that this purchasing is on nothing like the scale needed to back recent claims that there is a danger of foreigners taking over the countryside.

After rises in the first six months, prices were expected to be consolidated in the second half. The buoyancy of the market was strong and there was no obvious reason for it to decline, the journal says.

Farmland Market, published twice yearly by *Estates Gazette* and *Farmer's Weekly*, in collaboration with Oxford University Institute of Agricultural Economics, £12.50 a year.

National parks 'menaced'

FINANCIAL TIMES REPORTER

SOME OF Britain's national parks are in danger of being "grazed away" with heavy machinery, Lord Winstanley, chairman of the Countryside Commission, said yesterday.

He told the annual conference of National Parks authorities, at Lynton, Devon, that they were not obliged to accept the advice of Government experts about the parks' resources.

"He criticised Government plans for limestone quarrying in the Peak district and added: 'We cannot go on allowing the national parks to be gnawed away on the basis of single cases.'"

'Unions want it both ways'

SIR JOHN METHVEN, director general of the Confederation of British Industry, yesterday put out at unionists opposing the Government's 5 per cent pay guidelines.

"The unions can't have it both ways," he said in London. "They would like to support the Government because it is Labour Government, but cannot and will not bring their members to do so on this vital issue."

The high levels at which pay claims were being pitched indicated that many employers would have the greatest difficulty in settling near 5 per cent without confrontation.

The unions were virtually seeking rises twice over—a substantial pay increase and a cut in working hours.

It was about time the unions recognised that shorter hours would mean fewer jobs "because our industrial costs will go up and prices will rise, unless the exercise is self-defeating."

"If the strong unions hold us up to ransom at the cost of jobs, this winter it will be impossible to hold inflation down."

Unions were opposing increased productivity, which led

Sub-standard imported tyres a danger—MP

POTENTIALLY "death-dealing" car tyres were entering the country, particularly from Eastern Europe, and undercutting British-made products, said Mrs. Renée Short, Labour MP for Wolverhampton North-East yesterday.

She has written to Mr. Edmund Dell, the Trade Secretary, demanding Government action on both safety and commercial applications of the "sub-standard" imports.

"British sub-standard tyres have to be embodied with a warning that they should not be used over a certain speed," she said.

But no such requirement exists for tyres imported as replacements. So the purchaser has no knowledge of the tyre's capacity.

"They could be death-dealing if used over a certain speed, and are certainly undercutting and damaging the home-based industry. This is a very grave matter, which Mr. Dell should look into at once."

Mrs. Short told Mr. Dell that the proposed Peugeot-Citroën takeover of Chrysler UK would be yet another blow.

"I have been told by Good-year, which has a plant employing 3,000 people in Wolverhampton, that if the deal goes through it will mean that in future all the cars will have Michelin tyres."

Building materials sales up by 16.6%

BY JAMES McDONALD

BUILDERS' MERCHANTS sales patterns and the poor performance of building materials were 18.8 per cent up for this time last year. On a per cent up in July compared with the same month last year, the outward with the same month last year signs remain encouraging.

The figures are published by the National Federation of Builders' Merchants and Plumbers' Merchants, which claims to represent 95 per cent of builders' merchants.

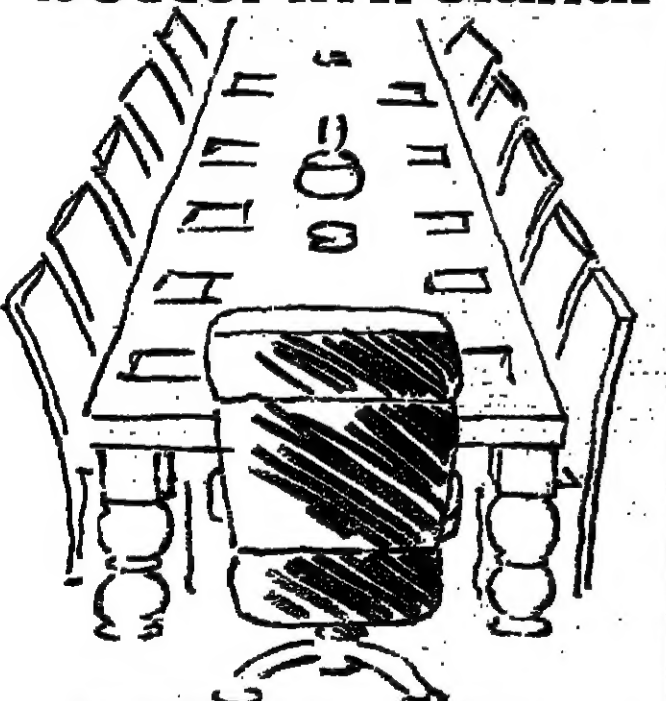
Mr. Reg Williams, director of the federation, said: "For the fourth month running all regions showed increases over the 12-month period to end-July were 6.6 per cent higher in level of activity in July over the same month last year. The figures are published by the National Federation of Builders' Merchants and Plumbers' Merchants, which claims to represent 95 per cent of builders' merchants.

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Hall scheme to aid deaf with sport and music

THE MANPOWER Services Commission is sponsoring a scheme in Ipswich to help deaf people improve their international standing in sport and to enjoy principal welfare officer, said: "We are becoming concerned about the facilities for young deaf people who may be very four adults and 12 young people competent sportsmen to reach who will build a sports hall for international standard."

You can do it much better in Ireland.



Hold a conference, a convention, a seminar, or a new product launch, that is... if you haven't considered Ireland yet, here are a few very good reasons why you should.

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Every possible facility awaits you, and a large choice of venue. We can handle any number of people too—from 20 to 5,000.

Experienced professionals will help you at any stage (full-time if need be), from first plans to last farewells. People like going to Ireland—it's been aptly described as "abroad but not foreign." It's also friendly, and a very lovely country, which aren't exactly drawbacks.

Have you thought that a trip to Ireland would be a wonderful bonus, too, for someone who's done especially well?

And remember—you now enjoy full duty-free privileges on all travel between Britain and the Republic of Ireland.

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Or phone 01-493 3201 (24-hour service)
Please send me the free book with all the facts and figures about conferences in Ireland.

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Ireland

Ian Paisley pelted with tomatoes by Catholic girls

BY STEWART DALRY

DUBLIN, Sept. 24.

THE REV. Ian Paisley, the ultra-jingoist head of Northern Ireland's Free Presbyterian Church and MP at Westminster for North Antrim, yesterday preached in Dublin for the first time since the troubles started in the north 10 years ago.

As his unprecedented trip coincided with the all-Irish Gaelic football final, there was widespread apprehension that his visit would trigger violence. Dublin is swelled by tens of thousands of football supporters from the county of Kerry.

In the event the service, which was conducted in the Mansion House, official residence of Dublin's Lord Mayor, went off smoothly. Mr. Paisley refrained from any political comments and there were just two incidents.

Escorted

The service can be seen as an attempt to extend the influence of his splinter Church in the republic rather than to set up a political platform in the enemy's midst. Although there are 43 Free Presbyterian churches in the North there is only one in the republic, in Coragarry, Co. Monaghan.

It was the minister of Coragarry, the Rev. Austin Allan, who organised today's service. He said the hope was to establish a church in Dublin eventually. In the meantime, the Church would continue to hire halls for services.

Although the Garda supplied a motorcade escort from the airport for Mr. Paisley, the Church was called upon to see to security at the Mansion House.

Removed

At the beginning of the service, which was attended by a congregation of 250—a respectable if not overwhelming figure—two young Northern Irish Roman Catholics, waving a blue copy of the Bible, approached the platform.

He shouted that it was wrong for Mr. Paisley to come to Dublin when he himself had only recently condemned the practice of Catholics being allowed to preach in Westminster Abbey.

And towards the end of the sermon, three teenage girls in jeans and tee shirts tried to pelt Mr. Paisley with tomatoes. Both the young man and the girls were forcibly removed from the supper room, the hall hired for the afternoon for the service.

Scientists solve dead fish riddle

SCIENTISTS have solved the riddle of the dead fishes washed ashore in thousands in St. Austell Bay, Cornwall, where the sea gives off a bad smell and catches have fallen alarmingly.

Experts blame a dense microscopic plant which rots as it grows thicker—and reduces the oxygen in water, so that fish suffocate.

Doctor Gerald Bealch, of the Plymouth Marine Biological Laboratory said yesterday: "There is nothing we can do about it. It would help if we had a good gale from the south or south-west to stir up the sea."

This problem is only in the west country at the moment, but similar things happened off Norway in 1966 and Denmark in 1968.

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THE SUMITOMO BANK, LIMITED

September, 1978

How do you want your Rover?

With all models in full production, you now have a choice of three outstanding Rovers. To help you choose we offer a summary guide to the new Rover range. The three new Rovers share the elegant, aerodynamic body made famous by the award-winning Rover 3500. But each Rover has characteristics and features that are all its own, distinguishing them from each other and the Rover range from the rest...

Rover 2300

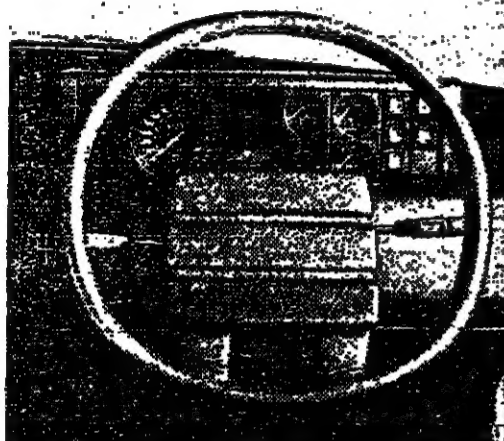
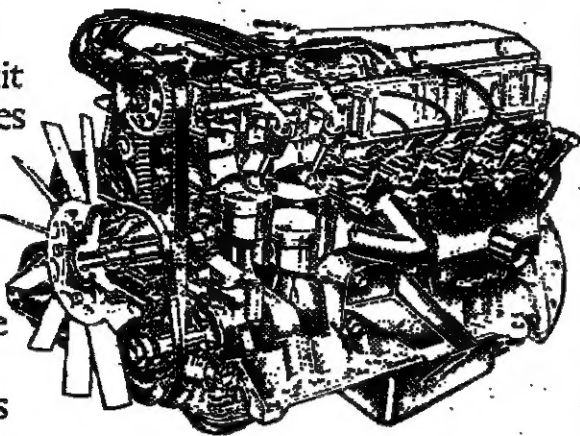
Powered by one of the new, 6-cylinder in-line Rover engines (2350 cc) with aluminium head, developing a healthy 123 bhp. The crisp gearbox is 4-speed manual with 5th speed and automatic options.

Rover safety: the sure stopping power of dual-circuit servo-assisted brakes

Rover safety: in case of accident, fuel supply automatically shuts off.

Comprehensive weather and grit protection: the car's paintwork is electrophoretically primed and thermoplastically finished.

There's full underbody protection, zinc sills and stainless steel bumpers.



More safety: high intensity rear foglamps, twin reversing lights, hazard lights and front door-open warning reflectors. Inside, an energy-absorbing fascia and adjustable, telescopic steering column.

And on all Rover models, a Triplex Ten Twenty Super Laminated screen, the most advanced safety windscreen in the world.

The 2300 doesn't skimp on comfort: reclining front seats have head restraints, there's cut pile carpeting and an easy-to-clean rubber boot surface, a push-button radio, cigar lighter, twin glove lockers and a driver's door mirror adjustable from inside.

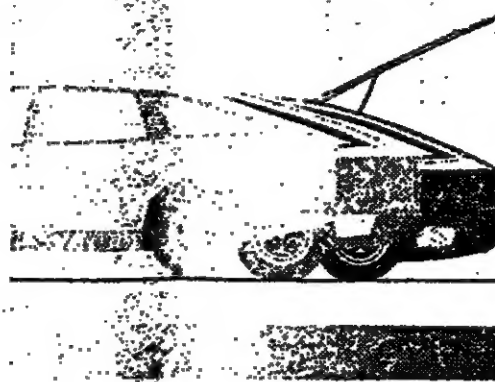
With all that safety and comfort goes high performance: a top speed of 114.1 mph and 0-60 acceleration of 10.8 seconds†

All for £5909.67*

Rover 2600

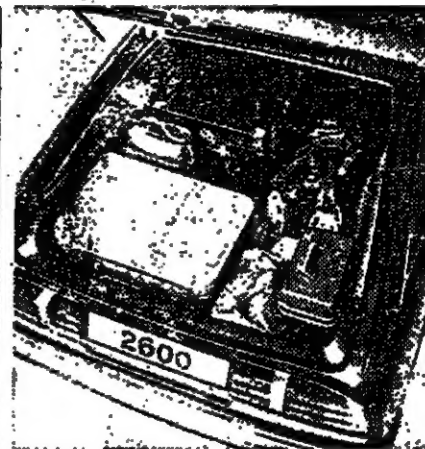
The six-cylinder engine is modified to deliver 136 bhp and, like the 2300 engine, features the Design Council Award-winning Air Temperature Control unit. Together with a belt-driven overhead camshaft, it contributes to efficient fuel consumption and quiet running.

The 2600 introduces a self-levelling suspension system that ensures that the car is the correct height above the road whatever the load and however it may be distributed. The system also keeps the 4 beam halogen headlamps correctly aligned.



In addition to the 2300 specification you'll find map and glove locker lights, a carpeted boot, colour keyed fascia, more comprehensive instrumentation, extra comfort with box pleated seats, and extra refinement like front door-open warning lights.

The gearbox is 5-speed manual with an automatic option: the car reaches 60 mph from standing start in 9.0 seconds and has a top speed of 117.8 mph.†



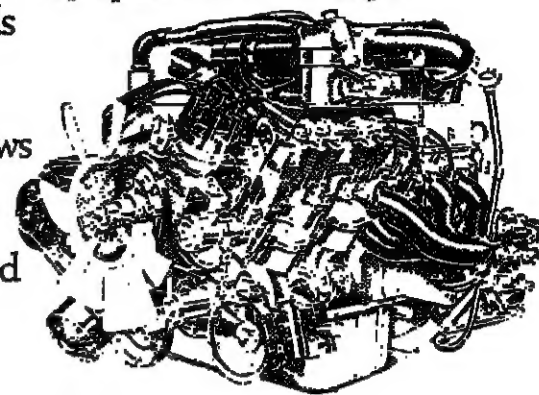
In spite of its additional specification, the Rover 2600 costs just £6272.37*. A price level with considerable tax advantages to the business car user.

Rover 3500

The magnificent Rover 3500 obviously has everything the 2300 and 2600 offer. And more.

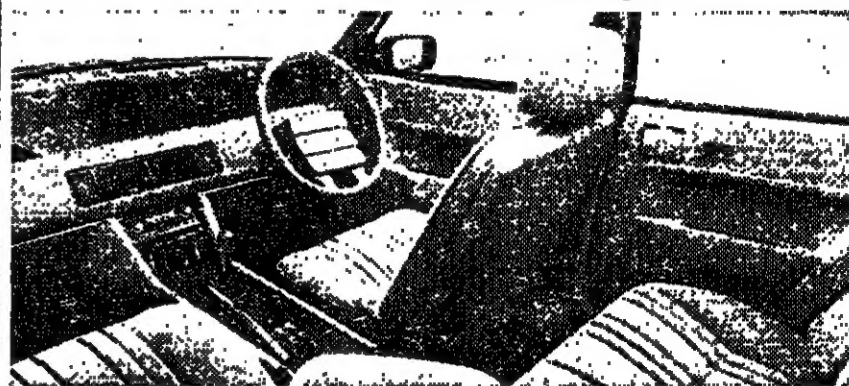
The famous Rover V8, 155 bhp engine is fitted with electronic ignition, which assists fuel economy, reliability and performance. The car goes from 0-60 in 8.9 seconds and has a top speed of 122.3 mph.†

The 3500 adds power-assisted steering. The all-round tinted windows are electrically operated. All five doors can be secured from a central locking device in the driver's door.



Apart from the luxuries fitted as standard, you can personalise whichever Rover you choose with some very attractive optional extras. (For example, Denovo tyres, the Rover sunroof and special alloy wheels.)

The award-winning Rover 3500 will cost you or your company £7511.40* (A price which now has considerable business car tax advantages.)



Before you decide, you'll want to know a lot more about the Rover range than we have space to tell.

A visit to your Rover showroom will provide all the details and the opportunity of a test drive, which is usually the decisive experience.



Rover 2300/2600/3500

Division of Jaguar Rover Triumph Limited

† 5 speed manual on all models.

† optional on 2300, 2600 and 3500.

* Prices shown are for standard specification, correct at time of going to press.

Includes air tax, SAT, inertia red seats, and alloy wheels. Delivery and installation.

plus extra £1250 for 1980-81 models. 1980-81 models available in 1980.

Must be available on 2300 and 2600 at the time of purchase.

Official fuel consumption figures for 2600 manual: simulated urban driving 15.5 mpg, 15.5 litres per 100 km; constant 50 mph (90 kph) 7.4 mpg, 7.4 litres per 100 km; constant 75 mph (120 kph) 5.2 mpg, 5.2 litres per 100 km. 2600 automatic: simulated urban driving 18.1 mpg, 14.7 litres per 100 km; constant 50 mph (90 kph) 8.1 mpg, 8.1 litres per 100 km; constant 75 mph (120 kph) 5.9 mpg, 5.9 litres per 100 km. 3500 manual: simulated urban driving 16.2 mpg, 17.6 litres per 100 km; constant 55 mph (90 kph) 8.3 mpg, 8.3 litres per 100 km; constant 75 mph (120 kph) 5.9 mpg, 5.9 litres per 100 km. 3500 automatic: simulated urban driving 19.1 mpg, 14.6 litres per 100 km; constant 50 mph (90 kph) 8.1 mpg, 8.1 litres per 100 km; constant 75 mph (120 kph) 5.9 mpg, 5.9 litres per 100 km.

Average food bill up 10p a head

BY CHRISTOPHER PARKES

THE FOOD BILL in the average British home during April, May and June this year was 10p a head a week higher than in the previous three months.

At \$5.49 per person, average expenditure was 6.7 per cent up on the comparable quarter of last year, according to the latest Ministry of Agriculture reports on the National Food Survey in which eating habits and costs are monitored in 1,800 homes.

Consumption of most "staple" foods fell, shoppers bought less white bread and markedly less butter than a year earlier. Brown bread and margarine appeared to step into the gap, both increasing their sales.

Consumption of traditional children's favourites such as sausages and beans also fell, as did weekly purchases of beef, lamb, chicken and bacon. There was a small increase in sales of convenience foods.

During the three months under review the price of eggs averaged 3p a dozen lower than in the first quarter but purchases fell from 3.96 to 3.73 eggs per person per week. Some recovery is expected to appear in the next food survey report because eggs are now 10p a dozen cheaper than a year ago.

Milk plea

The consumption of fish, with supplies and prices affected by catch limitations in coastal and deep water fisheries, fell to 2.3 oz a head from 2.6 in the first part of the year.

There has been only one increase in the price of milk this year—a penny a pint on January 1—and this appears to have helped stem the drop in sales. Consumption remained unchanged during the second quarter, but the public is still drinking 2 per cent less than a year ago.

The Government is considering a request from the big dairies which distribute the milk for an increase of 1p a pint on October 1. This, they claim, would be enough to cover their cost increases for a full 12 months.

Consumption of fresh and frozen vegetables was well up on the comparable part of last year—mainly reflecting the considerable reductions in prices. Sales of potatoes also increased while buying of citrus fruits and apples fell.

Even though the average price of both tea and coffee fell by about 5 per cent between April and June, consumption of tea continued to decline. Buyers appeared to switch to instant coffee.

In spite of the reductions in consumption of foods rich in protein and carbohydrate, the average citizen is still more than adequately nourished. Protein intake for example is 80 per cent higher than the minimum requirement.

FINANCIAL TIMES GROCERY INDEX

Fruit and veg falls balance other rises

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

THE FINANCIAL TIMES grocery basket price index remained virtually unchanged this month as a further sharp fall in fruit and vegetable prices was balanced by rises in meat, dairy produce, and frozen food prices.

The shopping basket index for September was 101.90, a rise of only 0.01 on the August index. The index is based on prices collected by 25 Financial Times shoppers in all types of shops and locations throughout the UK. It reflects the trend in food prices several weeks before the position is usually given in Government statistics.

Falls in the cost of fruit and vegetables in September—down by almost £16 to £168.45—reflects the spell of relatively good weather in recent weeks as well as more supplies coming onto the market.

Eating apples in particular were substantially down in price, with falls of up to 20p per lb in some shops and prices ranged from between 10p and 30p a lb, according to individual quality and variety. The fall in the price of cooking apples was less marked—up to 10p per lb cheaper in some cases—and they were selling at between 12p and 18p a lb.

Potato prices were again down by about 1p a lb and selling at between 3p and 5p a lb. This reflects the continuing potato surplus this summer with farmers getting rock-bottom prices. Cabbages, cauliflowers and onions were also slightly cheaper.

Most salad vegetables were also cheaper. Lettuces, for example, were about 2p cheaper

and selling at between 10p and 14p each. Tomatoes, however, were slightly dearer according to the shoppers and were costing between 19p and 25p a lb.

The drop in the fruit and vegetable section of the basket was compensated for by a rise in other areas. Eggs, butter and cheese all showed small rises. Standard eggs, either grade three or four, were costing the shoppers between 40p and 46p a dozen. The fresh meat section of the basket showed the largest absolute rise this month with virtually all cuts of meat mounted up in price.

The rise in the cost of frozen foods was largely due to higher prices for frozen peas—about 1p more for an 8 oz bag in most cases. This reflects concern over a poor pea harvest and uncertainty over the level of stocks of peas held.

THE FINANCIAL TIMES SHOPPING BASKET

SEPTEMBER, 1978

	September £	August £
Dairy produce	481.09	474.69
Sugar, tea, coffee, soft drinks	181.55	182.78
Bread, flour, cereals	237.24	235.49
Preserves and dry groceries	87.30	87.09
Sauces and pickles	41.35	41.31
Canned goods	156.51	156.27
Frozen goods	190.26	185.79
Meat, bacon, etc. (fresh)	442.63	436.51
Fruit and vegetables	168.45	184.13
Non-foods	180.16	182.27
Total	2,166.54	2,166.33

Index for September: 101.90

1978: March 100; April 101.77; May 103.11; June 104.18; July 102.41; August 101.89; Sept. 101.90.

Retail price inflation rate 'could double next year'

BY DAVID FREUD

THE ANNUAL rate of retail price inflation could double next year, according to a monetarist model of inflation designed by City stockbrokers de Zoete and Bevan.

The model relates the UK Price level to the monetary base and its forecast is substantially higher than that of many models based on costs.

However, says de Zoete, the historical record of this monetarist model is at least as good as many cost models and possibly better during the recent period of floating exchange rates.

The monetarist model was run on the optimistic assumption that the annual rate of expansion of the monetary base through next year would fall

to 5 per cent from the 16.5 per cent of last month.

In spite of this, single-figure inflation did not return before 1980. Next year, the central forecast for the annual rate of retail price inflation climbed to 18.5 per cent in the second quarter.

Supported

The firm's own cost model estimates supported a rise in the rate of inflation next year, but by a lesser extent.

On the basis of assumptions of a 14 per cent, at most, increase in earnings and a 7 per cent rise in sterling import prices over the year to next July, together with a 0.75 per cent increase in the mortgage rate and a modest rise in indirect taxes, the annual

rate was forecast to rise to a peak of about 12.5 per cent next year.

Brokers Kemp-Gee and Co. forecast a rise in retail prices of only 9.5 per cent next year and a current account balance of payments surplus of £300m this year and £1bn next.

Dr. David Lomax, economic adviser to National Westminster Bank, said that in spite of the more optimistic view of inflation expressed by the Price Commission, the trend was probably still modestly upwards.

The precise outlook for inflation depended on the maintenance of a firm monetary policy, on external factors affecting the exchange rate and on the movement of other cost elements including wages and salaries.

Delicious threaten bumper British apple crop

By James McDonald

THE BRITISH apple crop this year is considerably better than the poor harvests of last year and 1976. Such of it as is surplus to present demand will be put into store for the Christmas and January trade.

Second-quality apples left to drop will be used for livestock and manure, being the general practice.

The main danger in marketing this bumper crop is the inroads being made by French Golden Delicious apples into the UK trade.

Over the past two years the French have invaded Britain with attractively packed Golden Delicious, and because of their quality they are selling at about 25p lb, compared with an English apple price of about 12p lb.

A major complaint is that many English apples are badly packed, just thrown into boxes and bruised.

There is also the complaint that they are not graded in size and quality like the French product—similar to the complaint that English tomatoes in grading, size and quality do not compare with those from Holland.

Promotion

French apple growers are campaigning to maintain their increased share of the trade. On promoting and advertising Golden Delicious alone, they are spending £250,000 a year in the UK compared with an overall total being spent by the English Apple and Pear Development Association on all its products of less than £200,000.

Mr. Joe Saphir, chairman of the Saphir group, said that unusual weather conditions caused a fall of apples in July, in addition to the normal fall in June. He estimated that this could have reduced the UK crop to between 330,000 and 360,000 tonnes.

Last year's "disaster" crop amounted to 230,000 tonnes with the output of Cox's badly affected.

Production of Cox's was expected to be about 130,000 tonnes—more than double the very low level of 58,000 tonnes last year.

Mr. Saphir pointed out that there had been a significant recovery in overall EEC apple production, and an estimate that total EEC output would be at least 6.5m tonnes, as against little more than 5m tonnes last year.

FINANCIAL TIMES CONSUMER CONFIDENCE SURVEY

Split on Labour or Tory ability to hold prices

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

CONSUMERS are divided almost equally about whether a general election would enable either a Conservative or Labour administration to combat price rises more effectively, according to the latest Financial Times survey of consumer confidence.

In response to a question whether a Tory or Labour government would be better at dealing with prices after the next election, about 30 per cent thought the Conservatives would be better and 25 per cent thought Labour, leaving a very large 42 per cent as "don't knows."

There were considerable variations between opinions expressed by different social classifications. The professional and executive grades, especially women, favoured a Tory government, while the manual workers favoured Labour.

Among age groups, the under 34-year-olds and over-55s preferred the Tories while those in between felt Labour to be more capable.

All regions except London and the South tended to favour a Labour rather than Conservative administration when it came to dealing with prices.

The main part of the survey disclosed that all three major indices—the past prosperity index, the future confidence index and the index of "buying for the house"—were down this month, representing a more pessimistic outlook by consumers for the future.

The past prosperity index, which reflects how families feel compared to 12 months ago, fell to minus two per cent after being plus four per cent last month.

The fall was due to fewer people—30 per cent compared with 34 per cent in August—feeling better off than a year ago and a rise in the numbers feeling worse off (30 per cent to 32 per cent). This is the first time those feeling worse off have been in the majority since April this year.

Among all the social groups there was a fall in people feeling better off and a rise in

those feeling worse off. Male 34s remain the only group with an optimistic outlook.

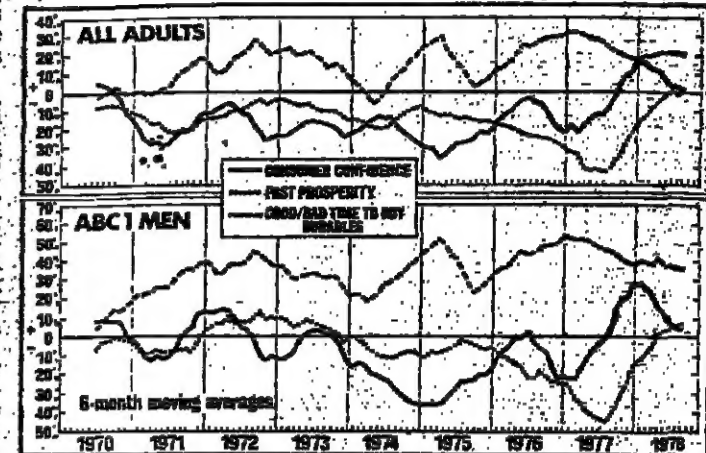
Regionally, the North-East and Scotland are the only parts of the country this month where optimists are in the majority. The Midlands and Wales are the most pessimistic regions.

The survey also revealed a slump in the numbers believing that now was a good time to buy "big things for the house." Just over four out of ten surveyed thought now was a "good time" with almost three out of ten taking a more pessimistic view.

The difference between the two groups was the smallest since June, and down by a third over last month. The pessimists about big purchases was most marked among the young and old, and in the Scotland and the North-East.

Consumers also have taken their most pessimistic view of unemployment since the early 1970s. About 42 per cent of those interviewed for the survey thought unemployment would increase—up 4 per cent—while only 12 per cent thought it would fall, down 4 per cent over last month.

The survey was carried out by the British Market Research Bureau for the Financial Times between September 7 and 13. A total of 1,090 adults were interviewed.



Manpower crisis hits building

THE CONSTRUCTION industry Government and the public that Yorkshire region at Scarborough is short of skilled men, a the most urgent problem facing that, his organisation would co-builders' leader said at the week- us is not that of unemployment, operate with unions in finding end. "It is, on the contrary, that jobs for unemployed skilled men."

Mr. Henry Stradling, president we have difficulty in getting the "In every one of the feder- tion regions employers are find- ing it impossible to obtain all the faces a grave manpower situation. Mr. Stradling told the annual skilled labour needed to main- and I feel I must warn both the conference of the federation's ruin their present commitments."

FINANCIAL TIMES CONFERENCES

THE OUTLOOK FOR ITALY

ROME

OCTOBER 16-17 1978



Premier Andreotti

Premier Andreotti will give the opening address at the Financial Times-INSUD Conference 'The Outlook for Italy' being held in Rome on 16 and 17 October, 1978. He will be supported by a distinguished forum of speakers who will discuss the forward development programmes now re-shaping the Italian economy. Of particular interest will be the studies of Italy's relations with other countries of the EEC, the Arab World and the United States.

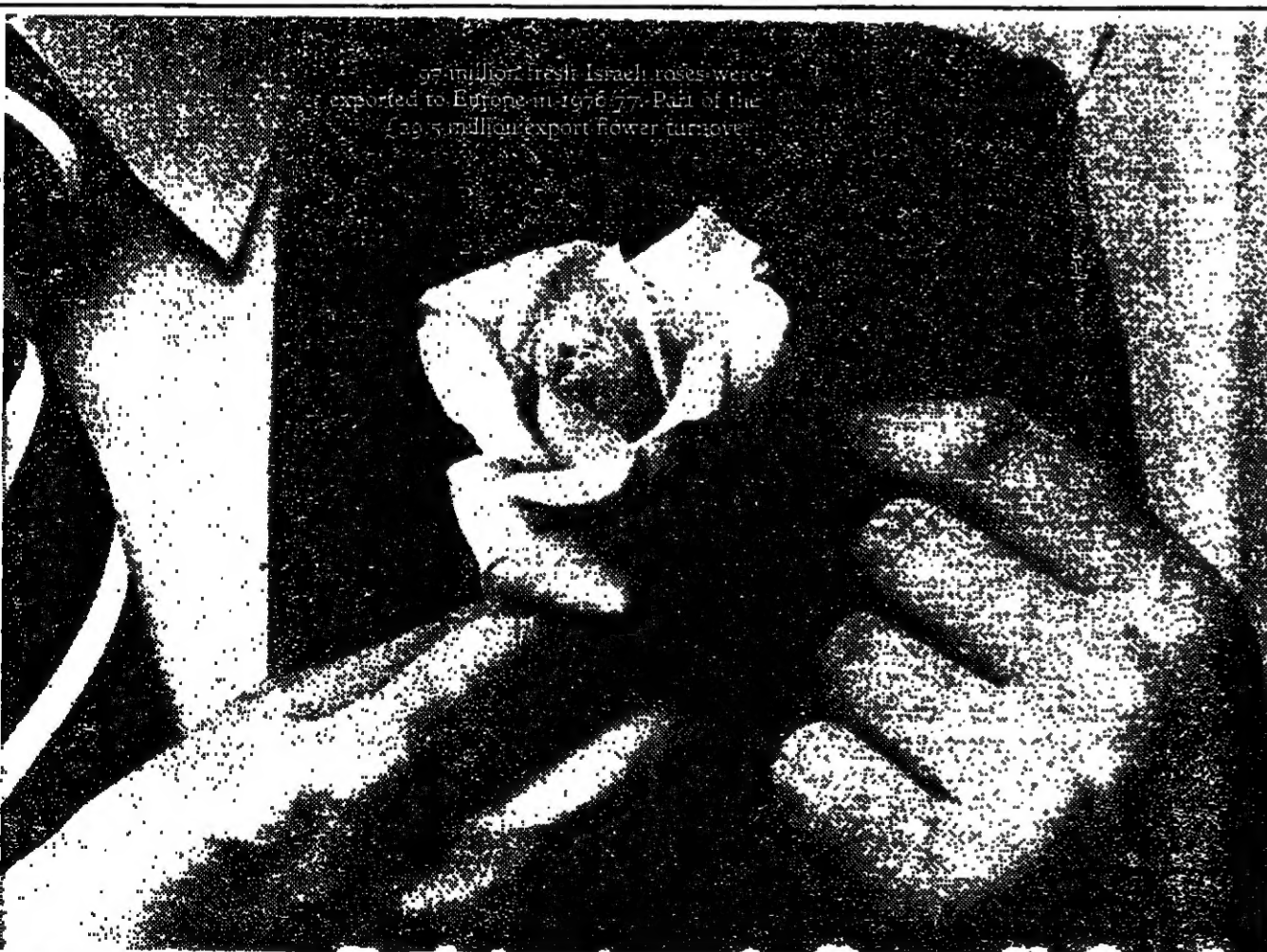
The list of distinguished speakers includes:

H. E. Dr. Rinaldo Ossola Minister of Foreign Trade, Italy	Mr. Giorgio Napolitano Partito Comunista Italiano
Dr. Garrett FitzGerald, TD Formerly Irish Foreign Minister and now Leader of the Fine Gael Party	Dr. Horst Schulmann Ministerial Director Bundeskanzleramt
H.E. Mr. Abdulla A. Seudi Chairman and General Manager Libyan Arab Foreign Bank	Dr. Ugo La Malfa President Partito Repubblicano Italiano
Dr. Antonio Giffitti Former Budget Minister, Italy A Member of the Commission of the European Communities	Mr. William P. Drake Director Pennwalt Corporation, USA

The Financial Times Ltd. Conference Organisation, Bracken House, 10 Cannon Street, London EC4P 4BY Tel: 01-236 4382 Telex: 27347 FTCONF G

Please send me further details of THE OUTLOOK FOR ITALY CONFERENCE. Block Capitals Please

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PROCESSES

Reactions take less power

FIRST SUCCESSFUL installation of a Kontax system for gas-liquid contacting, which demonstrates substantial improvements in cost and performance over conventional gas absorption equipment, has been reported. Following conceptual development of the process in the laboratory, Tolltrek Linkrose was formed in 1977 to develop the technology for many gas-liquid, liquid-liquid, and gas-liquid-solid contacting applications. In less than two years the Kontax method has been successfully developed and marketed. It has achieved the design goals predicted by pilot plant and mathematical modelling. Conventional gas-liquid contacting equipment traditionally uses large amounts of energy. Kontax technology, by contrast, takes a substantial step forward by overcoming these disadvantages through a new flow regime which ensures a very high density and turbulent bubble phase. This means in practice the generation of interfacial area in excess of 1,000 square metres per cubic metre of volume—a ratio of around 20 times greater than conventional equipment—with concomitant reductions in plant size and, therefore, capital costs. While achieving this high contacting efficiency, the Kontax technology can ensure 100 per cent gas utilisation in absorption processes with an approach to equilibrium conditions in the region of 95 per cent. This performance factor leads to an energy demand that is only marginally above theoretically perfect systems. Tolltrek Linkrose is continuing application development work on oxygenation of liquid and effluent streams; neutralisation of alkaline effluents by carbonation; solids separation by dissolved air micro-filtration; and liquid/liquid solvent extraction. A full-scale carbonator operating at a flow rate of 10,000 litres per hour, producing dissolved carbon dioxide concentrations of up to 10,000 ppm has been installed. It can be operated at least one atmosphere lower in pressure than conventional equipment at equal temperatures or at a temperature up to 10 degrees C higher if working at the same pressure as conventional equipment. Further from Priory House, Friar Street, Droitwich, 08057 6601.

ACCOUNTING

Tailored for newsagents

AS A development from its News-Key bureau-based system for wholesale newsagents, Gamma Associates has introduced News-Key, a family of "turnkey" computer systems for wholesale newsagents. News-Key is being marketed by the Distributive Trades Division of Gamma which will be announcing further systems for wholesalers in the distributive trades in coming months. Other systems for retailers in this market segment are also in the pipeline. News-Key is available in three basic models and can be tailored to suit differing user requirements. The model required depends on the number of newsagents that the system is to handle and the number of terminals required. Knowing exactly the quantities of each publication that are ordered by any particular customer at a second's notice is the sort of help News-Key gives. All the information vital to the successful running of a wholesale newsagent's business is provided on a display screen in simple English with no jargon. At the required time each week the News-Key system collates all details of orders, returns, cash payments, etc., entered, takes into consideration any failures to deliver certain publications and produces clear and concise invoices to the retailers. News-Key is the latest DEC-based venture by Gamma, largest UK user of these machines. Gamma's recent annual report disclosed a company growth rate of some 40 per cent which implies that its turnover could double in the next few years. Digital Equipment Corp., within three years or so, Gamma Associates, Compass House, The Rowpoken, Nottingham, NG1 5DQ, 0802 48555.

SAFETY

Microwave detector is simple

INSTRUMENTS on the market for detecting microwave leakage are generally designed for the use of inspectors, maintenance workers and laboratory technicians, and are both too expensive for the microwave oven user and more complicated than he needs to assure him that his appliance is as safe as it should be. There is, therefore, a need for a cheap, simple device which will indicate when the intensity of leakage is in excess of that which is generally considered safe for the purpose. Such a device, is the Inter-Detector, manufactured and sold in Australia, where it retails in the multiple stores and supermarkets at about £8.00. The detector was designed and developed by the Commonwealth Scientific and Industrial Research Organisation (CSIRO) and the manufacturers, Electrobite Pty. of Clayton, Victoria, are looking for companies interested in taking exclusive distributorships (with agreed minimum levels of sales) in major countries. Representatives of Electrobite Pty. Ltd. appointed to locate markets in the UK, Europe and North American are Angledene, 11, Cotswold Avenue, Lewton, Warrington, Leigh (0942) 672051.

The patented device is extremely simple, has no switches, and is operated by running it along the seals around the door of the cooker or other unit. A bright glow signals excessive leakage. It has applications outside the home, where industrial or medical microwave units are used. However, the builders point out that it has been designed specifically for use in the industrial, scientific and medical waveband centred at 2450 MHz and would thus not be suitable for tests around industrial high frequency heaters.

Reflective tyres

NIGHTS are drawing in and with the children back at school motorists need to be reminded that the cyclist is one of the most vulnerable of road-users. A Dutch company is marketing cycle tyres with reflecting sides. The reflective material is vulcanised into the tyre during the manufacturing process and is not simply stuck to it. It forms a single substance with the tyre and is virtually impossible to wear away. Tests have shown that the reflective effect was still 80 per cent after 5,000 km. The 20 per cent reduction was caused by dirt and wear. Other trials have shown that the reflective material incorporated into the tyre during the vulcanisation process is effective at distances of more than 150 metres. For a motorist driving at 100 km per hour this is sufficient to stop in time. The reflecting cycle tyres are also an excellent way of making the side of a bicycle visible and identifiable in the dark. The tyres are available in a range of current sizes. Vredstein Doetinchem BV, Postbus 24, Doetinchem, Holland.

MACHINE TOOLS

All angle miller from Sweden

NEWLY developed, an experimental machine tool is expected to change conventional thinking about machining concepts, according to its Swedish inventor Per Aldrin. The machine, expected to come on the market before the end of the year, is a universal, all-angle milling machine. Per Aldrin is an engineer from Saltsjö Duvnas. The prototype of the new machine is being tested at the Royal Institute of Technology at Stockholm (KTH) and tests have shown that horizontal, vertical and angle milling on all sides of the workpiece can be carried out without resetting. Conventional machines have one work table. This machine has two. The tables are similar, and one is vertical whereas the other is horizontal. Both can turn through 360 degrees and are movable. The spindlehead can also be turned through 360 degrees. The column supporting the vertical table can also be displaced along the base plate. This new method of arranging a machine tool is the subject of a patent application and offers opportunities for setting all conceivable angles and directions of feed between the tool and the workpiece. At the same time, relatively large workpieces can be machined in a very compact machine tool. It also enables a high-precision machine to be manufactured at a moderate cost. A market will primarily be for a relatively small and compact machine such as this

among manufacturers of prototype types and tools, advanced repair workshops, R and D and experimental workshops, at training establishments and in workshops with limited floor area. At a later date, it may prove justifiable to scale up the machine to a larger size. Table size is 400 x 125 mm; longitudinal feed with the table centre line to the centre line of the spindle is 240 mm and with the table parallel to the workpiece, centre line 480 mm; transverse feed with the table at 90 degrees to the centre line of the spindle is 115 mm and at the vertical column 125 mm. The vertical feed is 275 mm and the distance between the spindle centre and the table centre is 0.480 mm, when the spindle is vertical, 0.380 mm. The maximum distance between the spindle centre line and the column when the spindle is vertical is 175 mm. Spindle nose includes a nut and collars of 3, 4, 8, 10, 12 and 14 mm diameter. Centre height on turning is 63 mm and maximum distance between centres 200 mm. For the exploitation of this new design, Per Aldrin collaborates with Professor Bertil Åberg, at AB Swedova.



This crawler-mounted transporter designed and built by Krupp Industrie und Stahlbau for moving loads of up to 1,000 tons has gone into service in a German open-pit mine for shifting the 15-metre high, 80 m

long and 700-ton drive terminals of the trunk conveyors. It is also used for transporting heavy equipment and new conveyor drive terminals from the assembly plant to the working site. The crawler

can serve for moving other heavy-load items, such as bridge, ship and reactor components, transformers and sections of offshore drilling rigs. It is driven by a 210-kW diesel engine.

QUALITY CONTROL

Automated testing

VALUE ENGINEERING, energy conservation, quality control and consumer protection all add up to a greater need for first rate equipment for testing materials and components, quickly either outgoing or coming in. Until recently the demand for this kind of apparatus was largely confined to government and educational establishments and nationalised industries like steel, coal and aerospace. Industry has been comparatively reluctant to install expensive research and development facilities of this kind, but is having increasingly to face up to the need for it on competitive as well as quality grounds. A specialist in this area is Dartec Engineering, whose servo-hydraulic testing machines have broken new ground technically. In the nine years it has been formed Dartec has expanded by 50 per cent annually and is now a leader in the UK with a strong world potential it is beginning to exploit. Its success is based on a hard-headed approach to design and construction with the aim of solving persistent problems at worthwhile cost. The units are priced from £10,000-£80,000 and the most sophisticated can be worked by metallurgists, fresh senior laboratory staff for other

range which uses servo-hydraulic jacks covering dynamic capacities from 5KN to 1MN a computer control led unit which incorporates a touch switch control panel to exclude dust and dirt. Test data entered by the operator through the VDU is combined with pre-programmed information to provide a series of automatic test sequences. New or modified tests can be introduced. The computer tabulates and arranges results for print-out in the format required. The VDU, computer and floppy disc are available on a time-shared basis for calculations, on line analysis and general work using BASIC language. Dartec Engineering, Mill Race Lane, Stourbridge, West Midlands DY8 1HU.

send and receive hard copy user to locate words easily for editing purposes. When a character is simply deleted, the remainder of the word automatically closes up.

The equipment can work in full duplex mode (that is, it can receive while it is transmitting) over phone lines or in simplex over a radio link. It can operate from mains or rechargeable batteries, the latter having an eight hour life before recharging. The modern employs dual frequency shift keying similar to that of telex services, at speeds up to 60 characters/sec. Sealed to military standards against the ingress of moisture and dust, the briefcase unit costs about £4,000 per end and is also available in military packages. Rascal says that "an oil company" is already showing interest and sales are expected wherever written instructions have to be communicated using reliable, rugged equipment. More from Tollgate Road, Salisbury, Wiltshire, SP1 2JG (0722, 23911).

By agreement between the Financial Times and the BBC, information from The Technical Page is available for use by the Corporation's External Services as source material for its overseas broadcasts. While typing, the characters appear both on the two inch strip printer and on an LED single character display above the keys, allowing easy verification of what has been typed. The character display also allows the

COMPANY NOTICES

BARLOW RAND LIMITED
(Incorporated in the Republic of South Africa)
DECLARATION OF PREFERRED ORDINARY DIVIDEND NO. 1
NOTICE is hereby given that preferred ordinary dividend No. 1 of 18 cents per preferred ordinary share has been declared, payable in the currency of the Republic of South Africa, to holders of preferred ordinary shares registered as such at the close of business on 3 October 1978. Dividend warrants will be issued to those holders entitled thereto on or about 6 December 1978. For the purpose of determining the date to which the dividend will be paid, the transfer books and registers of holders of preferred ordinary shares in South Africa and the United Kingdom will be closed from 7 to 13 October 1978, both days inclusive. The rate of exchange at which the dividend will be converted into United Kingdom currency for the payment of the dividend of the United Kingdom Registrar will be the telegraphic transfer rate of exchange between South Africa and the United Kingdom ruling on the first business day after 17 November 1978. In terms of the South African Income Tax Act 1962, as amended, a non-resident shareholder's tax has been imposed on dividends payable to: a) Persons other than companies, not ordinarily resident nor carrying on business in South Africa; and b) Companies which are not South African companies. The company will accordingly deduct the tax at an effective rate of 12.50775 per cent from dividends payable to shareholders whose addresses in the registers are outside the Republic of South Africa. By order of the Board
W. C. WARRINER
Group Secretary
22 September 1978

Registered Office:
Barlow Rand, Katherine Street,
Sandton 2196, South Africa.
I.P.O. Box 78-2348, Sandton 2145, South Africa.

Transfer Secretaries:
Rand Registrars Limited,
First Floor, Devonshire House,
48 Jorissen Street,
Braamfontein 2001, South Africa.
I.P.O. Box 31719, Braamfontein 2017, South Africa.

United Kingdom Registrar:
Lloyds Bank Limited,
Registra's Department, The Causeway,
Lordsburg, Worthing,
Sussex, BN12 6DA, England.

SOCIETE CIVILE DES PROPRIETAIRES D'OBLIGATIONS
A TAUX D'INTERET VARIABLE JANVIER 1977-1983
DE 100,000 de la
BANQUE NATIONALE DE PARIS
(hereafter referred to as "Société Civile")
Siège Social: 16, boulevard des Capucines, 75009 PARIS

CONVENING NOTICE
(Second convening)
The general meeting of holders of the 100,000 floating rate notes, due 1983, representing the US \$ 70 million loan which was issued outside France by the BANQUE NATIONALE DE PARIS, convened in accordance with the articles of association and article 314 of the law no 66-537 dated July 24, 1966, on September 20, 1978 having been unable to deal with the agenda, a necessary quorum was not present, is convened again for October 16, 1978 at 2 p.m. in PARIS (75018) 8, rue de Solferino, in order to deal with the same agenda:

1. Confirmation of the appointment of the first two Directors of the "Société Civile";
2. Designation of the place where the attendance register, the minutes of the meeting and its appendices are to be deposited.

In order to attend or to be represented at the meeting, bondholders must, at least five days before the date fixed for the meeting, deposit their bonds with the banks and other establishments which took part in the placing of the issue; these establishments will provide them with proxy forms in French.

Board of Directors
BANQUE NATIONALE DE PARIS

SOCIETE CIVILE DES PROPRIETAIRES D'OBLIGATIONS
A TAUX D'INTERET VARIABLE FEVRIER 1978-1984
DE 100,000 de la
BANQUE NATIONALE DE PARIS
(hereafter referred to as "Société Civile")
Siège Social: 16, boulevard des Capucines, 75009 PARIS

CONVENING NOTICE
(Second convening)
The general meeting of holders of the 100,000 floating rate notes, due 1984, representing the US \$ 75 million loan which was issued outside France by the BANQUE NATIONALE DE PARIS, convened in accordance with the articles of association and article 314 of the law no 66-537 dated July 24, 1966, on September 20, 1978 having been unable to deal with the agenda, a necessary quorum was not present, is convened again for October 16, 1978 at 3 p.m. in PARIS (75018) 8, rue de Solferino, in order to deal with the same agenda:

1. Confirmation of the appointment of the first two Directors of the "Société Civile";
2. Designation of the place where the attendance register, the minutes of the meeting and its appendices are to be deposited.

In order to attend or to be represented at the meeting, bondholders must, at least five days before the date fixed for the meeting, deposit their bonds with the banks and other establishments which took part in the placing of the issue; these establishments will provide them with proxy forms in French.

Board of Directors
BANQUE NATIONALE DE PARIS

NOTICE TO HOLDERS OF EUROPEAN DEPOSITARY RECEIPTS ("EDRs")
NOTICE IS HEREBY GIVEN TO EDR holders that it is the intention of the management of Rhythm Watch Co., Ltd. (the "Company"), to pay, towards the end of November 1978, an interim cash dividend of 45.50 pence per share (including a special dividend of 15 pence) in respect of the year ending 31st March 1978 to shareholders on the register of the Company at 3.00 p.m. on 20th September 1978. The shares will be traded on the London Stock Exchange on 21st September 1978. Accordingly, coupon number 3 to the EDRs will be issued on 21st September 1978. After that time coupon number 3 should be detached from any EDR presented for surrender and will not be issued with any new EDRs. A further notice will be published stating the amount and date of payment of the said dividend, together with the procedure to be followed for obtaining payment, as soon as practicable after receipt of the dividend by the Company. EDR holders are informed that the Company will close the Shareholders' register on 1st October 1978 and, on or after 1st November 1978, no EDRs will be issued or transferred or surrendered against the authority of EDRs.

PERSONAL
KENSINGTON, W.8. Small room 30 sq ft. 100 sq ft. 200 sq ft. 300 sq ft. 400 sq ft. 500 sq ft. 600 sq ft. 700 sq ft. 800 sq ft. 900 sq ft. 1000 sq ft. 1100 sq ft. 1200 sq ft. 1300 sq ft. 1400 sq ft. 1500 sq ft. 1600 sq ft. 1700 sq ft. 1800 sq ft. 1900 sq ft. 2000 sq ft. 2100 sq ft. 2200 sq ft. 2300 sq ft. 2400 sq ft. 2500 sq ft. 2600 sq ft. 2700 sq ft. 2800 sq ft. 2900 sq ft. 3000 sq ft. 3100 sq ft. 3200 sq ft. 3300 sq ft. 3400 sq ft. 3500 sq ft. 3600 sq ft. 3700 sq ft. 3800 sq ft. 3900 sq ft. 4000 sq ft. 4100 sq ft. 4200 sq ft. 4300 sq ft. 4400 sq ft. 4500 sq ft. 4600 sq ft. 4700 sq ft. 4800 sq ft. 4900 sq ft. 5000 sq ft. 5100 sq ft. 5200 sq ft. 5300 sq ft. 5400 sq ft. 5500 sq ft. 5600 sq ft. 5700 sq ft. 5800 sq ft. 5900 sq ft. 6000 sq ft. 6100 sq ft. 6200 sq ft. 6300 sq ft. 6400 sq ft. 6500 sq ft. 6600 sq ft. 6700 sq ft. 6800 sq ft. 6900 sq ft. 7000 sq ft. 7100 sq ft. 7200 sq ft. 7300 sq ft. 7400 sq ft. 7500 sq ft. 7600 sq ft. 7700 sq ft. 7800 sq ft. 7900 sq ft. 8000 sq ft. 8100 sq ft. 8200 sq ft. 8300 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The skilled worker shortage takes a turn for the worse

By Richard Cowper

IT MUST rank as one of the more absurd aspects of the workings of the British economy that, at a time when most companies are still working below capacity because of lack of demand, and some 1.3m people are unemployed, one manufacturer in five complains that his output will be limited this year because of a shortage of skilled workers, according to figures from the Confederation of British Industry.

The structural nature of the problem is underlined by the fact that a year ago, when unemployment was even higher, 22 per cent of companies were making similar complaints.

Although the extent of the deficiency can vary from sector to sector and from region to region, the problem appears common to much of British industry (see illustration) and the indications are that if the economic upturn continues, the situation could reach crisis proportions for some companies.

The shortage of skilled workers is not a new phenomenon. It has been with us in varying degrees since the war, as a significant factor in the supply bottlenecks which have contributed to British industry's failure to meet increased demand as the country approached the peak of each and every boom, so that a flood of imports has been sucked in. There is some evidence to suggest that the situation is now slightly worse than at similar stages in previous economic cycles.

There are two ways of assessing the extent of the problem. One guide is the ratio of notified vacancies to the number of registered skilled unemployed (see illustration). On this basis the situation was at its worst in the middle of 1985 (at a time when unemployment in Great Britain averaged 1 per cent) when for example, there were 6.5 vacancies to every one unemployed person in the main skilled engineering and allied occupations; this was at a stage when the economy was booming. More recently, in November, 1973 (at the height of the 1973 boom), there

were 2.2 vacancies to one unemployed person.

Since officially notified vacancies are generally estimated to be only about a third of the total vacancies, the position must be—and has been—much more dramatic than the statistics show.

One indication that the underlying situation may now be worse than ever before comes from the engineering industry. In nearly all skilled manual engineering jobs, the ratio of skilled vacancies to the number of registered skilled unemployed was higher last December than for two years before, although engineering output had fallen.

For half the engineering job categories, skilled shortages last December were already greater than at the end of 1972, when unemployment was half today's total, and when output was growing rapidly.

Another way of looking at the problem is to compare the percentage of companies working at full capacity, which is a fairly good indication of the state of demand, with the percentage of companies reporting a skilled labour shortage. Although the relationship since 1980 between these two has been virtually constant in spite of various government-inspired training schemes designed to limit future shortages, the graph shows that today the situation is slightly worse than at similar points in previous economic cycles.

For example, in the summers of 1970 and 1972, when as today, around 22 per cent of manufacturers were reporting that skilled shortages were limiting output, over 40 per cent of companies were working at full capacity, whereas at the moment this is true for only 35 per cent of companies.

One of the sectors to be worst hit by the phenomenon has been the broad one of engineering—also one of those most affected by lack of demand, a large number of its subsidiaries in the Midlands supply the automotive industry, published this year for the Manpower Services Commission by

International Fact and Forecasting (IFF) found that 46 per cent of the 870 establishments which made up the survey had suffered employment difficulties, the great majority in finding suitable workers.

Skilled manual workers were the main problem occupational group, and within it mechanical engineering craftsmen were the most commonly mentioned. Of those groups with recruitment difficulties, 41 per cent claimed that the problem was adversely affecting output. The survey found that larger establishments seemed more affected than small, but there appeared to be little difference between the regions.

A recent report from the Engineering Employers' Federation showed reported vacancies for skilled engineering workers to be around 30,000 though the true figure could be as high as 90,000. And the latest CBI figures (July) showed that some 35 per cent of manufacturers in mechanical engineering believed that the shortage would limit their output this year.

Within engineering, machine tools seems to be among the worst hit, with half of the industry claiming to be affected by shortages, in spite of the fact that, in general, order books are far from full. According to the National Economic Development Office (NEDO), the problem seems to be particularly acute in some regions, with the South East and the West Midlands the most badly affected.

Another industry to be suffering despite depressed demand is motor vehicles, with some 40 per cent of companies claiming that the shortage is affecting output. British Leyland, for example, would appear to be short of some 2,000 skilled workers in spite of its large intake of apprentices (900 this year).

It is interesting to note, however, that GKN, Britain's biggest engineering company, with a large number of its subsidiaries in the Midlands supplying the automotive industry, does not at present have a significant shortage of skilled blue

collar workers, though it admits that a growth in demand could well bring problems.

The extent of the nation's problem varies not only from sector to sector, but from skill to skill and region to region. The regional figures for June, for example (see illustration) show both the varying sizes of the shortage and also the changing degrees of skilled job mismatch. In the South East, for example, the number of notified skilled vacancies was as high as 23,000, though the area had 32,276 unemployed skilled workers. And the situation could be worse, as notified vacancies are roughly a third of actual vacancies.

The North West, on the other hand, had 4,491 vacancies although it had 30,016 skilled unemployed, while the North had 2,567 vacancies and 14,000 skilled unemployed.

Another instance concerns the shortage of toolmakers in the South-East. In December it was much more acute than the overall trend for skilled workers might have suggested. The area had twice as many vacancies for this skill than there were unemployed. And the problem was nearly as bad in the West Midlands, where there were 206 vacancies and 173 unemployed.

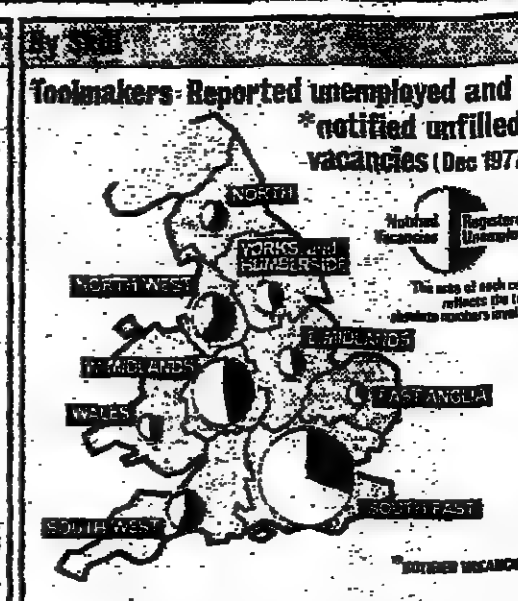
The chemicals industry, together with coal and petroleum products, has been affected in specific areas, but it appears to be less badly hit than most other

HOW THE SHORTAGE VARIES FROM CASE TO CASE

Impact on UK industrial output (July-Oct 1978)

Industry	% of sector claiming skill shortage limits output
Food, drink and tobacco	3
Chemicals, coal & petroleum products	4
Metals	14
Mechanical engineering	25
Electrical engineering	28
Shipbuilding & marine engineering	31
Motor vehicles	40
Other metal goods	26
Textiles	22
Other	22
Total for all industry	22

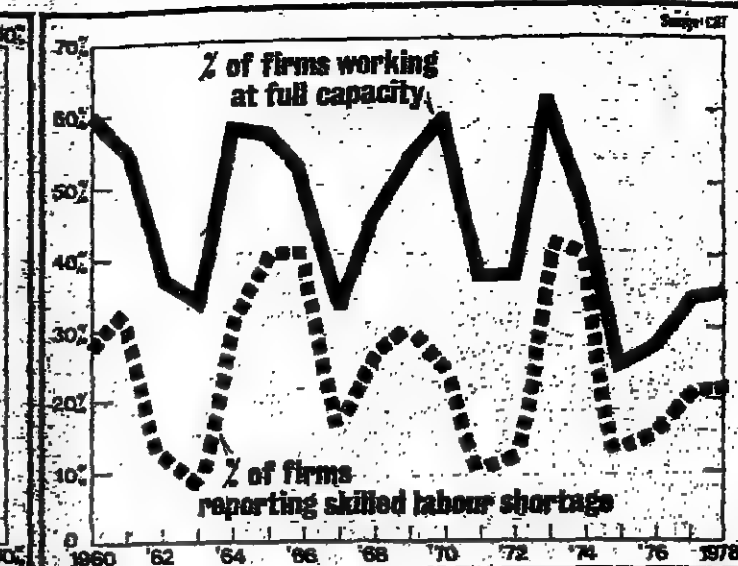
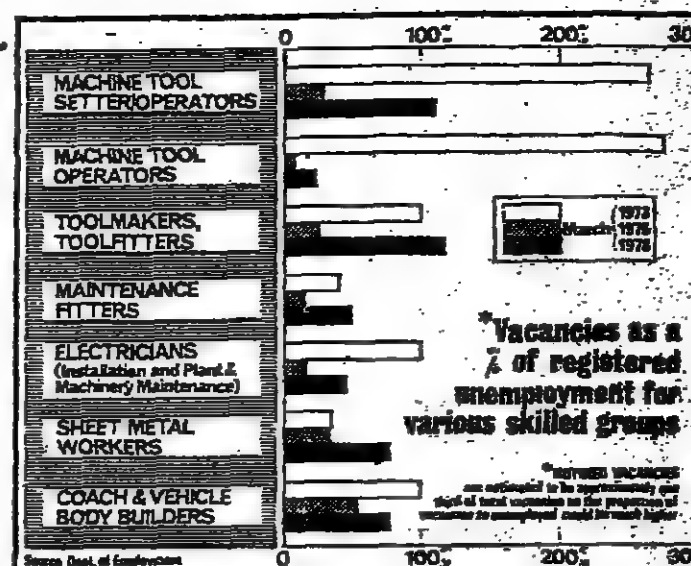
* Total trade sample was 2,104 companies.
Source: CBI Trade, July 1978



Regional unemployment and vacancies for craft and skilled workers (June 1978)

	Notified vacancies	Unemployed	Unemployed/vacancy
S. East	22,013	32,776	1.49
E. Anglia	1,821	2,934	1.61
S. West	3,523	9,636	2.74
W. Midlands	4,489	12,800	2.85
E. Midlands	4,964	6,827	1.38
Yorkshire and Humberside	4,928	10,388	2.11
N. West	4,491	28,016	6.24
North	2,567	13,922	5.43

* NOTIFIED VACANCIES are estimated to be approximately one third of total vacancies.
Source: Employment Service



sectors. ICI, which has generally had few problems attracting skilled blue collar workers, provides perhaps the most dramatic example of the effects a shortage in one skill can have on a manufacturer's operations.

The company has closed down two plants, part of another, and has held up the opening of a fourth which has just been built—all at Wilton. Although there is world overcapacity in some of the products made there, ICI claims that the closures were forced on it by a shortage of instrument artificers—the men who control the instruments at the nerve centre of a high technology modern chemical plant. Wilton has been short of 170 of these key workers

for some 18 months, and the company says it just cannot find them.

A recent survey of 45 plastics companies by the British Plastics Federation suggests that the shortage of skilled reported workers is increasing steadily, have on investigation been found to be illusory. They argue that, in some of the shortage of skilled reported cases, the shortages many companies will not be able to take full advantage of the increased demand because they just will not have enough skilled manpower to cope with the extra work load.

As the managing director of one East Midlands engineering company said: "It's over a fifth of companies are short of skilled labour today. God help us if we experience another 1973-type boom."

A second article, examining the complex causes of the shortage of age, will be published tomorrow.

In spite of these reservations, however, all the evidence points to the fact that today, at a time of depressed demand and high unemployment, the problem of

different skill skilled worker shortages is already causing analysts have questioned the serious concern to both industry and Government.

They share a fear that, when the economy gets moving again, the increased demand because they just will not have enough skilled manpower to cope with the extra work load.

Managers to discuss Third World strategy

By Nicholas Leslie

THE ROLE and responsibilities of management in promoting economic growth and human welfare will form the main theme of a major conference to be held in India in December.

At the same time, the 18th CIO World Management Congress aims to provide an opportunity for managers from developed and developing countries to assess ways in which the development of the Third World can best be exploited. It is likely that India will be promoted as one of the most promising countries through which, in partnership, Western industry can broaden its activities in developing countries.

The congress will be held between December 3 and 8 in Delhi, with Shri Moraji Desai, India's Prime Minister, giving the inaugural address. Mr. Prem Pandit, president of the All India Management Association—which will host the congress—and chairman of Cadbury India, sees the conference and its venue as an ideal way to bring together managers from East and West.

The CIO—originally the Conseil International pour l'Organisation Scientifique—is a non-political, non-government and non-profit-making association of representative management organisations throughout the world (though the British Institute of Management is not a member) which has consultative status with a number of organisations, such as UNESCO.

The Congress registration fee is \$300. Application forms are available through Air India at 17-18, New Bond Street, London W1Y 0BD. Air India is also the official carrier and is providing a travel package (air fare, bed and breakfast and transfer to and from airport) for £440—with an extra \$25 single room supplement. There is an optional four-day extension with tours to Agra and Jaipur for an extra \$28, including all meals.

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Among the speakers at the conference will be Professor Peter Drucker, the well-known management pundit, and Dr. S. S. Ramphal, secretary-general of the London-based Commonwealth Secretariat. Other speakers, including industrialists, academics and government representatives, will be attending from as far afield as the Philippines, Hungary, Russia, Yugoslavia, Brazil, Canada, the U.S., Malaysia, Venezuela, as well as many West European and other countries.

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Edited by Denys Sutton

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Monday September 25 1978

The shaping of EMS

MR. DENIS HEALEY, it seems, has yet to learn the elementary lessons of negotiating. The Chancellor of the Exchequer said at the meeting of Commonwealth Finance Ministers in Montreal last week that Britain might not be joining the proposed European Monetary System. Then, by way of explanation, he produced the assertion that the British economy—apparently unlike the French—is now strong enough to stand on its own without the need for European support.

Mr. Healey, it is true, is not a Prime Minister. Mr. James Callaghan is believed to be rather more favourably disposed to EMS than the Treasury. Yet for a Chancellor of the Exchequer publicly to proclaim an indifference bordering on hostility to a major European initiative and to base his case on an illusory notion of British economic strength can hardly make the British position any easier.

Renegotiation

When the idea of closer European monetary cooperation was first put to Mr. Callaghan by Chancellor Schmidt in Bonn last March, the Prime Minister's initial reaction was one of some scepticism. It quickly became clear, however, that a system of some kind would go ahead with or without British participation. From then onwards there was only one sensible course for the British Government to take. That was to declare a commitment in principle and to seek to negotiate the best possible terms.

In a grudging sort of way that more or less happened. Mr. Callaghan at least seems to have disclosed a stronger interest in EMS to European leaders than he has to the British Parliament. It has also emerged over the months that far more is at stake than a technical currency support scheme. The Community is talking not just about exchange rates, but about the transfer of resources from one member state to another. That implies the reform of the common agricultural policy, one of the long-standing objectives of successive British Governments. Indeed at the Bremen summit in July the Heads of Government had their most productive talks on this subject so far. It also brings in the possibility of enlarged regional and social funds and of revising the national contributions to the Community Budget. In short,

Worst ground

It is also true that there is nothing to be gained by concentrating on purely technical objections. The first period of EMS will almost inevitably contain pitfalls. What matters is that there should be contingency plans to deal with them, even if some of them have to be developed as EMS proceeds. In other words, for Britain it should be a question not of "yes, if the terms are right" but of how to secure the right terms.

Yet the worst ground of all for lack of commitment would be the belief that the British economy somehow no longer needs the Community. There is no way in which such an approach can improve the British bargaining position either now or later, when the belief is found to be false.

Mr. Begin's next task

JUST ONE week after the dramatic presentation at Camp David of two "frameworks" for peace in the Middle East, the reaction of those not directly involved in the negotiations—in Israel and the rest of the Arab world—has been as negative as might have been expected. In Damascus, those Arab leaders most opposed to President Sadat's policy of direct negotiations with Israel, have formed a "front of steadfastness and confrontation," broken off relations with Egypt and geared themselves up to oppose by any means the Camp David accords. Saudi Arabia and Jordan, both of key importance for the success or failure of the accords, have been hostile but not "rejectionist". Mr. Begin, Israel's Prime Minister, returned to a hero's welcome (as did Mr. Sadat), but also to some sharp criticism of the implication that settlements might have to be removed from occupied Arab territories.

It is to be hoped that all of these reactions are not final positions. On the Israeli side, Mr. Begin has always been caught between wanting to go down in Jewish history as the man who brought peace to Israel, and his deep religious attachment to the land of Eretz Israel. This has meant that he does not want to be labelled as the politician who gave away Judea and Samaria (as he calls the West Bank). At this moment, the dilemma is very apparent.

While the Israeli cabinet yesterday accepted the Camp David accords and the principle of the withdrawal of the Sinai settlements, Mr. Begin has indicated that he will offer no public guidance on the subject, leaving it to the Knesset (Parliament) to decide. This is a serious statement. The worry in the minds of Mr. Begin's critics is that agreement to

dismantle settlements in Sinai (not part of Eretz Israel) would create a precedent which could be applied to the West Bank and the Gaza Strip and the Golan Heights. But if the Knesset were to decide against disengagement, the Camp David agreements would be useless.

For Mr. Begin's principal shortcoming as Prime Minister of Israel has been his inability to move from stimulating sympathy to moving from sympathy to a sympathetic debate about under-standably emotionally religious topics—such as settlements—to persuading Israelis that unpopular decisions must be taken. If peace is finally to be reached, Mr. Begin will at some stage have to tell his constituents that settlements will in the end have to be withdrawn from all the occupied Arab lands.

Meanwhile the Arab reactions elsewhere have to some extent been replays of the anguish at Mr. Sadat's visit to Jerusalem last November. It is understandable that Saudi Arabia and Jordan should have reservations about the Camp David agreements and seek clarifications from Mr. Cyrus Vance, the U.S. Secretary of State.

The Damascus meeting has been essentially backward looking. In concentrating their hostility on Egypt and on setting up military commands, the participants give no impression of intending to be constructive. One thesis they would do well to examine would be whether the two "frameworks" at Camp David do not in fact contain—through the question of Israeli withdrawal, the involvement of some Palestinians, and the process of negotiations with Israel—some elements of a process which in the long term might serve Arab interests. But for this process even to start, some clearer leadership in Jerusalem is required.

Subsidies issue is the key to new GATT agreement

BY COLIN JONES

ONE OF the toughest issues still to be resolved if the present round of GATT multilateral trade talks is to be concluded before the desired December, 1978, deadline is the framing of an international code on subsidies and countervailing duties.

The need for such a code is generally accepted among the various negotiating teams assembled in Geneva. The use of industrial subsidies for one purpose or another has become widespread in both the developed and developing world. They are often provided with little overt regard for even recognition of their adverse effects on international trade. There have been mounting complaints of unfair competition from affected business and trade union interests—and particularly in the U.S.—rising pressure for countervailing action.

The fear is that, unless the existing GATT provisions on subsidies and countervailing duties are suitably strengthened and clarified by the adoption of effective procedures for consultation and settlement of disputes, the benefits of any new trade liberalisation package might be largely nullified by a proliferation of unilateral protectionist measures and counter-measures of this kind.

The trade negotiators are still far from reaching agreement even on quite crucial matters. Among the major outstanding issues are such questions as whether another country's subsidy would have to be shown to be the principal cause of injury, or merely an important contributing factor, to justify the imposition of countervailing duties; whether such duties may be imposed unilaterally or only after authorisation by a special GATT panel; the extent to which the code should cater for the special needs of the developing nations; and the extent to which—or any comparable arrangements—should apply to trade in agriculture and other primary products.

No injury test

The initiative for including a subsidy code in the latest trade package has been mainly American. The U.S. negotiating position is a strong one for two reasons. First, under its GATT "grandfather rights" the U.S., alone among the contracting parties, has been exempted from having to conform with the article requiring proof of injury before countervailing duties are imposed. This was because there was no injury test in the U.S. legislation in force when GATT came into being in 1947.

Secondly, the provision in the U.S. Trade Act, 1975, giving the U.S. Treasury the discre-

tionary power to refrain from countervailing action if such action would jeopardise the successful outcome of the present trade negotiations, expires in January. The imposition of countervailing duties on any import receiving an export or production subsidy in the country of origin will then again become mandatory on the U.S. administration.

The imminence of this deadline lay behind the row which broke out earlier last week between Brussels and Washington. The Carter Administration told the EEC, which is negotiating on behalf of member countries at Geneva, that there was no prospect of persuading Congress to extend the waiver beyond January. The EEC foreign ministers warned that the Community could not be expected to continue the GATT trade talks while facing the threat of a trade war. As the January deadline has been known for four years and as there is no reason to differ from the U.S. administration's reading of the present mood in Congress and the country, the episode should presumably be taken as indicating the kind of pressure which is now building up.

At the outset, the U.S. proposed a three-part classification of subsidies and related countervailing procedures, promptly dubbed the "traffic lights" system. The first category would be prohibited export subsidies which would automatically trigger the imposition of countervailing duties in the importing country. In the second category would be internal subsidies which had a substantial trade effect and which would be subject to action if it was found that they had caused or were threatening to cause material injury to foreign producers. Finally, there would be internal subsidies with minor, indirect trade effects which would not be subject to countervailing action.

The EEC, with the broad support of the Japanese and Canadians, have all along been opposed to the idea of automatic triggering of unilateral countervailing duties under any circumstances. In the case of the Community, this stems from scepticism about whether a definitive and exhaustive list of prohibited export subsidies could be agreed (as past experience rather indicates). In any case, the EEC wants a strict injury test in two stages: first, an evaluation of a subsidised product's penetration of a competing country's market; and second, if (and only if) the first test showed positive results, an evaluation of the situation in the affected industry (turnover, prices, employment, profits, investment, and so on). Even if injury were conclusively proved, and bilateral negotiations between the countries concerned failed to yield a

solution, then in the Community's view multilateral consultations ought still to precede any countervailing action by the complaining country. Superficially, the negotiations would appear to be a contest between the Americans, who want to see European subsidy practices subjected to greater disclosure and discipline, and the Europeans (and some other countries) which want the Americans to yield up their "grandfather rights" and conform to the same basic rules as everyone else. But, deep down, fundamental economic and political issues are at stake.

They relate not only to the question of how far the freedom of individual nations to pursue their own domestic policies should be circumscribed by the need to maintain an orderly system of international trade. They bear directly on the question of what is the proper role of government in business, a matter on which differing nations hold differing views. The principles embodied in the General Agreement on Tariffs and Trade were almost entirely American (and pre-New Deal American at that)—namely, that governments should stand aside from the market system. Economic welfare would be best promoted on the global level as on the national by letting competition between firms determine the most efficient allocation and use of resources. This would also help to depoliticise international trade in contrast to the national confrontations which characterised the inter-war years. Provided—and here it was assumed that national

development policies, export promotion policies, and investment incentive policies began to be more widely and intensively pursued in the early 1960s when "tariff reduction and economic integration were making it more difficult to resort to conventional methods of protection and the consequences of trade liberalisation were making themselves felt."

There are now state incentives for energy production and conservation, to reduce pollution and safeguard the environment. Status industries like computers, aerospace, steel, shipbuilding and electronics

are protected by grants, tax concessions, preferential credits, equity participation, or public ownership. There are programmes to foster faster growth in selected areas, like the rest, by the desire to satisfy popular expectations of the system's capacity to deliver which the fruits of trade liberalisation helped to arouse.

Such measures are to be seen in many of the countries like Japan, which have been leading the industrial revolution. They have not regarded the rapidly changing world as a "potentially acceptable" idea of comparative trade advantage and industrial specialisation implicit in the GATT has not always promoted or coincided with perceived national objectives for employment, international payments, or growth.

Out of this mistrust of the market mechanism, there has grown a belief—more marked in some countries than in others—in the superiority of state action. It is no coincidence that industrial policies, regional de-

velopment policies, export promotion policies, and investment incentive policies began to be more widely and intensively pursued in the early 1960s when "tariff reduction and economic integration were making it more difficult to resort to conventional methods of protection and the consequences of trade liberalisation were making themselves felt."

Whether in fact an effective code will emerge from the talks at Geneva—whether the nations represented there will in practice eschew beggar-thy-neighbour policies—remains to be seen. It is but one ingredient in the trade liberalisation package. But it is one of the most important, and probably the most intractable, for the future well-being of the international trading system.

Organised interests

Governments, too, would gain if there were stronger international constraints upon the insatiable nationalism and mercantilism of politics in each nation. It would strengthen their position against organised, private interests and so arrest what Dr. Jan Tumlir, research director of the GATT Secretariat, has called the "internal bleeding of sovereignty." A multilateral code on subsidies like the state aid provisions in the EEC Treaty, would not forbid subsidies which had limited trade effects and which facilitated changes. It would however help in bringing back into the decision-making process the costs that are now imposed on others. A self-denying agreement to avoid second-best solutions ought not to be hard to accept.

Whether in fact an effective code will emerge from the talks at Geneva—whether the nations represented there will in practice eschew beggar-thy-neighbour policies—remains to be seen. It is but one ingredient in the trade liberalisation package. But it is one of the most important, and probably the most intractable, for the future well-being of the international trading system.

MEN AND MATTERS

Pensioners to the fore

The first shots were fired on a new battlefront yesterday. The pensioners are girding their loins and yesterday 2,000 of them gathered in Trafalgar Square to hear Len Murray tell them that the TUC is right behind them and to listen to Jack Jones add his weight to their campaign.

In the brisk autumn sun they marched up from the Embankment, down the Strand to what was their first national meeting. One 71-year-old pensioner, Ada Pick from London's Dollis Hill, claimed "You don't get anything if you don't act."

And act they did, with banners, badgers and bands. "Old and cold" read one placard, while another complained that the pensioners had to wait like "animals on the bread line."

Len Murray, the General Secretary of the TUC, served notice on the Government that they would be hearing demands for higher pensions on top of their rejection of the 5 per cent wages limit.

He repeated the TUC's demand that pensions be in-

creased to one-half of average earnings for married couples and one-third for single persons. But as a new point he insisted that this should be in 1979, with extra contributions from both workers and employers. Employers' contributions were lower than elsewhere in the EEC, he said.

Jack Jones, the former General Secretary of the TGWU, tells me that he is working to drum up support at the grassroots level. He is appalled at the chicken feed which pensioners receive now and at the delays in giving them a free or at least subsidised travel.

The afternoon at Trafalgar Square began on a chirpy note with the Rampart Street Paraders band leading the pensioners to Nelson's feet. But it ended with the Dad's Army contingent vowing to return for more. Watch out, Whitehall.

Psyching them out

Not everyone is as coy about dealing with so-called "shrinkage" as London stores appear to be. I have just been talking to a remarkable man by the name of Reg McHugh, director of security with the Kossler chain of stores on Canada's eastern seaboard. He tells me his unfailing method is telepathy: "I am able to get these vibrations about people. So far I have been right in 99.5 per cent of cases. I know something is there. It gives me an idea of what to look out for."

McHugh's unusual talent is rendered almost self-evident by the publicity he has received in New Brunswick, where he is instantly recognised. "Some people are spectral, but guilty ones are petrified," he tells me. This must help his telepathy along.

His friends, one in three thinks he is "a knob," but he claims to have virtually eliminated theft in the stores to which he has directed his attention, and is now training others in his method.

One British expert who believes McHugh is on the right lines is Frank Pegg, a Home Office security lecturer who has his own firm in Coventry, Volumatic. He considers use of telepathy is likely to spread.

More conventional methods, he says, are "not very sophisticated," although invisible markers, used for example on notes in cash tills and packets of cigarettes, are catching on. More dramatically he hopes that the subliminal messages, such as "I am honest, I will not steal," already common in the U.S., will soon become part of the muzak in British stores.

Musical marchers

Anthony Wedgwood Benn picks some unusual soap boxes to expound his philosophy but Hyde Park yesterday saw him orating from under the suitably symbolic Reformers' Tree. "We are preaching the politics of hope against the politics of fear," he told an 80,000-strong crowd, exhorting them to use their democratic rights to build a world in which "racism has no economic basis for its appeal."

Heady words, but right on key for those in the Anti-Nazi League who had gathered to hear speeches from our ubiquitous Energy Secretary, from the miners' leader Arthur Scargill, and from rock star, Tom Robinson.

As they spoke, groups ranging from reggae to rock and from soul to punk battled quietly for the ear of the mixed bag who lolled on the grass. The beads and beads mingled, and as people wandered aimlessly with lappet badges and the legends "Anti-Nazi League" and "Rock Against Racism," Peter Hain, one of the ANL's triumvirate of self-appointed leaders, denied that he was trying to anchor the Labour Party though said he hoped it would be espoused by

the labour movement. As for Rock Against Racism, a group formed two years ago to steer young people away from the National Front, this has been the force behind 360 carnivals since May alone. And their programme? "Oh, we are not offering an alternative," I was cheerfully told.

The ANL's avowed opponents, the National Front, were in full force when I arrived at their rally on the Embankment. The Union Jack was flying and sounds of "Rule Britannia" rose raggedly from the ranks. They then set off, flanked by two rows of policemen on both sides, 25 mounted police in front and behind and a huge number of police at sidings and crossings.

Away from the leafy streets beside the Thames, they shouted such slogans as "The National Front is a racial front, join the National Front."

I found the NF's new "home," an old warehouse, in Great Eastern Street shrouded in plastic and guarded by police. Then to shouts of "Up the English," the several thousand supporters marched past, ending up round the corner where their National Activities Organisation, Martin Webster, asked his faithful how, if it had been right to fight the German invaders it was wrong to fight the black, the brown and the Jew.


One way back, passing through Brick Lane, I picked up an apple from a stall keeper who claimed to have the longest-running stall in the market. How did she and her family react to the violence? "We're used to it," she said. "After all we survived Moseley in the 1930s."

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Observer

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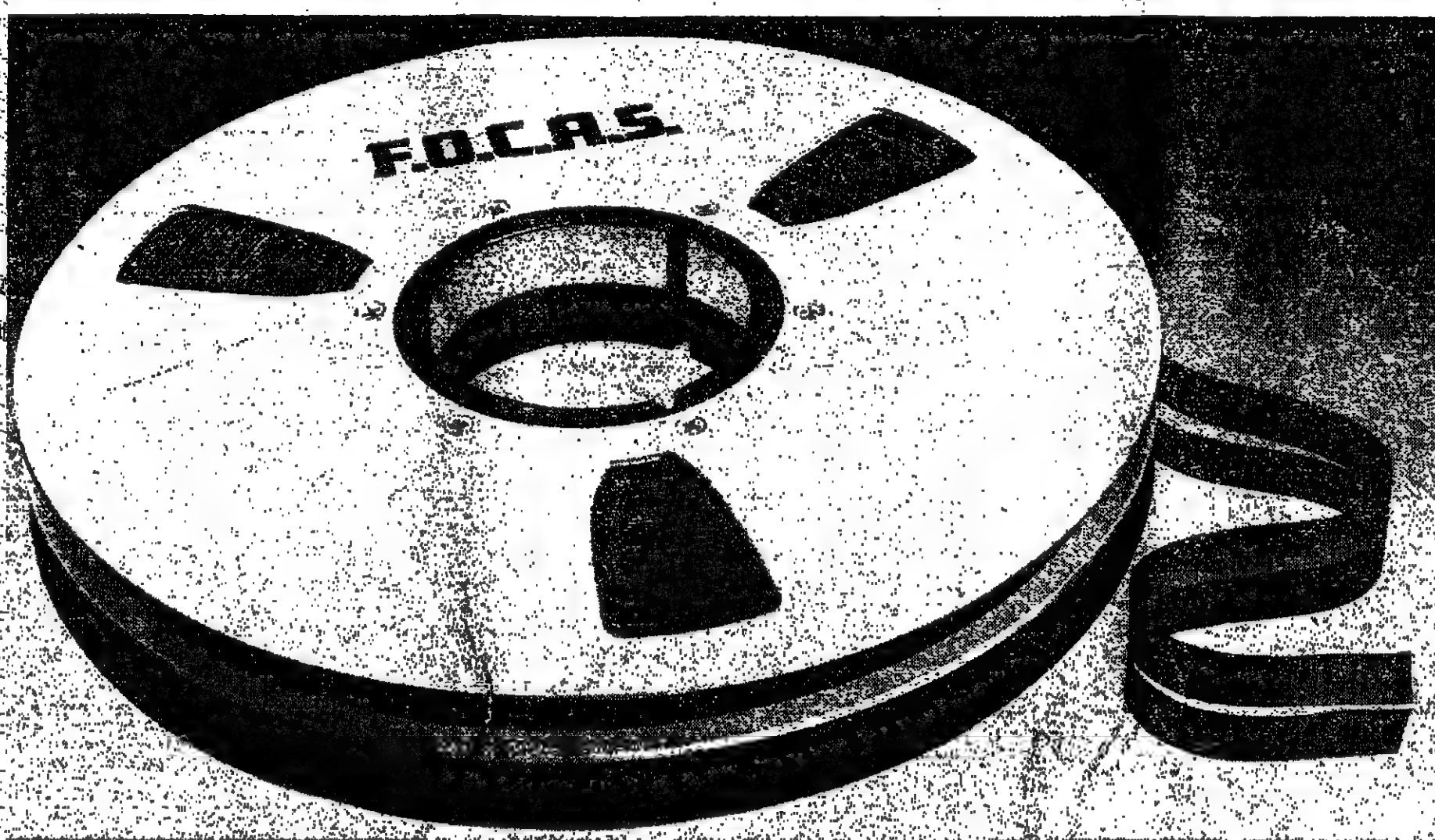
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FINANCIAL TIMES SURVEY

Monday September 25 1978

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COMMERCIAL VEHICLES II

The big get bigger

By Terry Dodsworth, Motor Industry Correspondent

THE WORLD'S commercial vehicle industry is rapidly developing a structure in which a few very large companies dominate a dwindling number of second division organisations. This trend has shown a marked acceleration in Europe in the last three years with the creation of IVECO, the pan-European organisation headed by Fiat, and the amalgamation of Savim and Berliet in France. It might have gone even further had the proposed merger between Volvo and Scania come off. But even without that—and there is a good chance that it will still happen in the not-so-distant future—the move towards greater scale has been given added urgency by the attention the American multinationals are now giving to commercial vehicles in Europe.

The Americans, despite their overwhelming strength in the world car industry, are not in a particularly superior position in commercial vehicles. Indeed, in sheer numbers, the two European giants, Daimler-Benz and Fiat/IVECO, now lead the field world-wide among heavyweight vehicle producers. Where the Americans score is in their depth of manufacturing expertise, which is spread between a wide number of companies, and in their potential for expansion. The U.S. has five heavy truck producers—International Harvester, Mack, Ford, General Motors and White—with a capacity of more than 20,000 units a year, and of these, three, IH, Ford and GM, have substantial production resources in Europe. All of these are now mobilising their facilities for an all-out assault on the heavy vehicle market.

Struggle

Within the heavyweight sector, the figures show that the struggle among the leading manufacturers is as yet fairly concentrated. World production of vehicles over 15 tonnes came to about 480,000 units last year, with Daimler-Benz, including its Brazilian and Argentinian plants, making about 62,000 units, and Fiat, including IVECO and its own South American facilities, 41,000. In this sector, the leading American company was IH, with an output of 35,000,

including Seddon Atkinson in Europe, followed by Mack (34,000), Ford (31,000), GM (23,000) and White (23,000). These were then followed by a mixed group of European and Japanese manufacturers—Volvo, Isuzu, Scania and Hino—who all produced about 20,000 of these heavyweight units last year.

These rounds bear little relationship at all to the pattern of total commercial vehicle manufacturing. When light, car-derived vans and pickups are added to the statistics, the Americans and Japanese dominate the picture, with GM, Ford and Toyota all producing more than 1m units. By contrast, no European manufacturer makes as many as 200,000 units on this basis. By taking a fairly arbitrary break point of six tonnes (about the weight at which, in Europe, drivers are required to have a heavy goods licence), the Europeans, however, do a little better, with Daimler-Benz (98,000 units last year) and IVECO (73,000), within range of Ford U.S. (107,000), GM (102,000), IH (77,000), and Toyota (63,000).

Where the Americans score over both the European and Japanese producers is in having a strong manufacturing base on two continents—the U.S. and Europe—and good distribution throughout the EEC. In the important 15 tonnes and over weight ranges, this is a potential strength at present. But it is clearly a position on which the U.S. producers intend to build. Within this weight range, for example, Ford of Europe, GM (through its Bedford subsidiary in the UK) and IH have recently developed new vehicles in the shape of the Ford Transcontinental, the Bedford TM and the Seddon Atkinson 400 Series. IH would have an even stronger position if the production of DAF in Holland, in which it has a 33 per cent stake, were also taken into account, but it is not at all clear what the U.S. company intends to do with this stake so far.

None of the new vehicles has made an enormous impact as yet. Production, in all three cases, has been running at about 3,000 units or fewer a year. But, with the new vehicles, they have all designed their way into the

PRODUCTION OF HEAVY COMMERCIAL VEHICLES OF MORE THAN 15 TONNES, 1977

Daimler-Benz	61,620
Fiat/IVECO	41,303
International Harvester	37,939
Mack	33,581
Ford	30,946
General Motors	24,899
White	23,441
Volvo	20,444
Isuzu	19,913
Scania-Scania	19,893
Hino	18,593
Renault Group	16,769
Kenworth	16,456
Mitsubishi	15,954
MAN	15,717
Peterbilt	11,335
Nissan Group	11,328
Leyland Vehicles	9,661

* The figures include subsidiaries.

Source: Daimler-Benz.

market, and in the case of Seddon and Ford, they have already established European distribution networks based on their car and light commercial vehicle franchises, which are capable of putting them in a highly competitive position within a few years.

The European response to this American threat has been twofold. First, some manufacturers have hit back against the Americans in their home market. Daimler-Benz now distributes its vehicles widely throughout the Eastern states of the U.S. (using a truck made in its South American plants), and IVECO has followed. At the same time, Volvo, the Swedish manufacturer, has established another solid bridgehead, again in the eastern states: and, more recently, Renault Industrial Vehicles signed an agreement with Mack under which the U.S. company will market RVI's medium-weight trucks in the U.S. and Canada. All these producers feel that they can exploit gaps in the

American market, particularly in sales of diesel-powered urban and inter-urban delivery vehicles.

Second, the Europeans are rationalising their own industry. The most celebrated move on this front has been the creation of IVECO, mainly at the instigation of Fiat, from Fiat's own plants in Italy, UNIC in France and Magirus Deutz in Germany. What has impressed competitors about this development is the speed at which the rationalisation has been pushed through. A new, unified range is swiftly emerging from this conglomeration of companies, along with an integrated system of buying parts and manufacturing components internally.

Takeover

Before the development of IVECO, however, Daimler-Benz had established the base for another large European group by the takeover of Hanomag-Henschel, which gave it an entree into lighter commercial vehicles and the investment in its plant at Witten on the Rhine, which applied automation on a totally new scale to heavy vehicle production. This is now being followed in France by the merger of Savim and Berliet, which has created a group with a capacity of about 17,000 units in the 15 tonnes and over range, and 35,000 vehicles overall. Although this merger took place in unpropitious market conditions, and has only created losses so far, rationalisation is going ahead, with Berliet emerging as the main heavy vehicle producer and Savim as the medium weight producer.

The question now is whether there will be much further integration in Europe. In Germany, for instance, there is a possibility that MAN, the heavy vehicle manufacturer, and Volkswagen will come completely together following their decision to collaborate on a light truck in the 5-14 tonnes range, designed to extend VW's range into the heavier weights and MAN's into the lower. It would seem logical for them to get together more permanently.

In addition, there are continuing suggestions of further rationalisation among the other

European groups, of which the main ones are Volvo and Scania (which have already tried to get together once), Leyland Vehicles, DAF (in which IH's 33 per cent stake might prove decisive in the future), and Chrysler (which despite the Peugeot takeover is only a moderate-sized producer of commercial vehicles).

Many analysts believe that further rationalisation will be necessary for some of these producers to stay competitive. The pressures against them are mounting because of the move towards indigenous production in the developing world, the increasing competition from Japan and the more efficient design and manufacturing methods of the U.S. companies.

In the developing world, for example, markets are gradually disappearing as the old colonial territories build up their own capacity: this has already happened to a large extent in India, and is beginning in Nigeria. Now Britain's most important overseas commercial vehicle market at the same time, the Japanese have been snaking up much of the new demand which has come along. The Middle East, where the Japanese producers were quicker off the mark than many competitors, has proved a striking example of this.

In competing with the Americans, the challenge which the Europeans face is that the U.S. companies can take advantage of international resources in research and development. This can be seen at Bedford, which uses diesel engines designed by its American parent, and at Seddon Atkinson, which has used IH's test facilities in designing its new range of vehicles. This inter-continental scale of competition is growing, and will create further pressure on the European to reduce costs.

Some companies are achieving these cost reductions by buying more proprietary parts, such as engines, gearboxes and axles, from specialist suppliers. But to a certain degree this brings them closer into the net of the U.S., because most of the more successful proprietary groups are American by origin.

Other vehicle assemblers, such as Daimler-Benz, have rationalised ruthlessly and automated more extensively than

COMMERCIAL VEHICLE PRODUCTION AND REGISTRATIONS, '000

1976-June 1978

	Production	New registrations		Production	New registrations
U.S.			Italy		
Year 1976	2,272.6	2,058.3	Year 1976	119.4	90.1
Year 1977	2,482.2	2,465.3	Year 1977	144.5	111.9
% change	+9.2	+13.3	% change	+20.2	+24.2
	7 mths. July	6 mths. June	Half year to June		
1977	2,042.3	1,650.9	1977	77.1	62.9
1978	2,289.9	1,837.0	1978	78.2	44.8
% change	+12.2	+10.6	% change	+1.4	-38.8
France			Japan		
Year 1976	423.2	293.1	Year 1976	2,812.7	1,654.6
Year 1977	415.4	298.4	Year 1977	3,063.5	1,694.1
% change	-1.8	+1.8	% change	+3.6	+2.4
Half year to June			Half year to June		
1977	225.9	156.9	1977	1,492.9	877.0
1978	222.9	158.5	1978	1,655.9	899.4
% change	-1.3	+1.0	% change	+10.6	+2.4
West Germany			UK		
Year 1976	321.2	137.4	Year 1976	372.0	214.5
Year 1977	312.7	138.0	Year 1977	386.0	230.9
% change	-2.3	+0.4	% change	+3.8	+7.6
Half year to June			Half year to June		
1977	166.1	72.2	1977	210.7	117.3
1978	148.7	79.6	1978	215.4	133.7
% change	-10.3	+10.3	% change	+2.5	+14.0

their rivals to remain competitive. The third alternative, most is not having a wider range of products extending down the many and the UK, but is badly followed by the Swedish manufacturers, has weight scale. But at the moment down in Italy, and status in been to specialise in making their strength in the heavier France, and the West German high-quality, up-market weights of 15 tonnes and over figures mask the fact that the heavy vehicle market has been sophisticated than competitive. These competitive issues are fairly flat. Medium-range fore, products, and which appeal bound in raise their head casts indicate a total EEC more to drivers. The Swedish strongly in the next five years market of about 900,000 units companies do not have much of so because of the emergence this year, rising by another alternative in this approach of new products from most of 30,000 to 40,000 vehicles by the because labour costs in Sweden the major companies, and big end of the decade. So there will mean that they could not afford new investment plans at Ford not be a great deal of extra, de to become simple assemblers of (3400m in Europe), Leyland mand to soak up the extra proprietary parts. They need to (€350m), and Savim Berliet capacity. That is likely to propt as much added value as. Despite these plans, the wide the recipe for further possible into their trucks. market is not expected to grow rationalisation.

THE UK

Labour disputes cast a shadow

THE UK commercial vehicle plant, had an average output of launched early next year. Three industry splits neatly into two only 581 vehicles in the same of the country's smaller manu- main sections, the first em- bracing the large-scale tion, on the other hand, which BRF and Hestair Dennis are producers, and the second a number of specialist manu- facturers with a much smaller volume base. This structure, which has become well- entrenched since the last war, is carried out in BL Cars, has gone up slightly this year from a weekly average of 2,673 units to 2,683, although this has now entered a declining trend as well.

By far the most encouraging performance in the British industry so far this year has been Bedford's, the Vauxhall subsidiary, which has lifted output by 23.5 per cent to a weekly average of 2,417 units. This improvement is based on expanding sales of both its CF van, and the heavy TM range of trucks, which has been introduced progressively over the last three years. Double shifting has started in most of the company's commercial vehicle plants for the first time in many years, and there are signs that Bedford is beginning to establish itself in a solid way on the Continent, working through the General Motors' outlets.

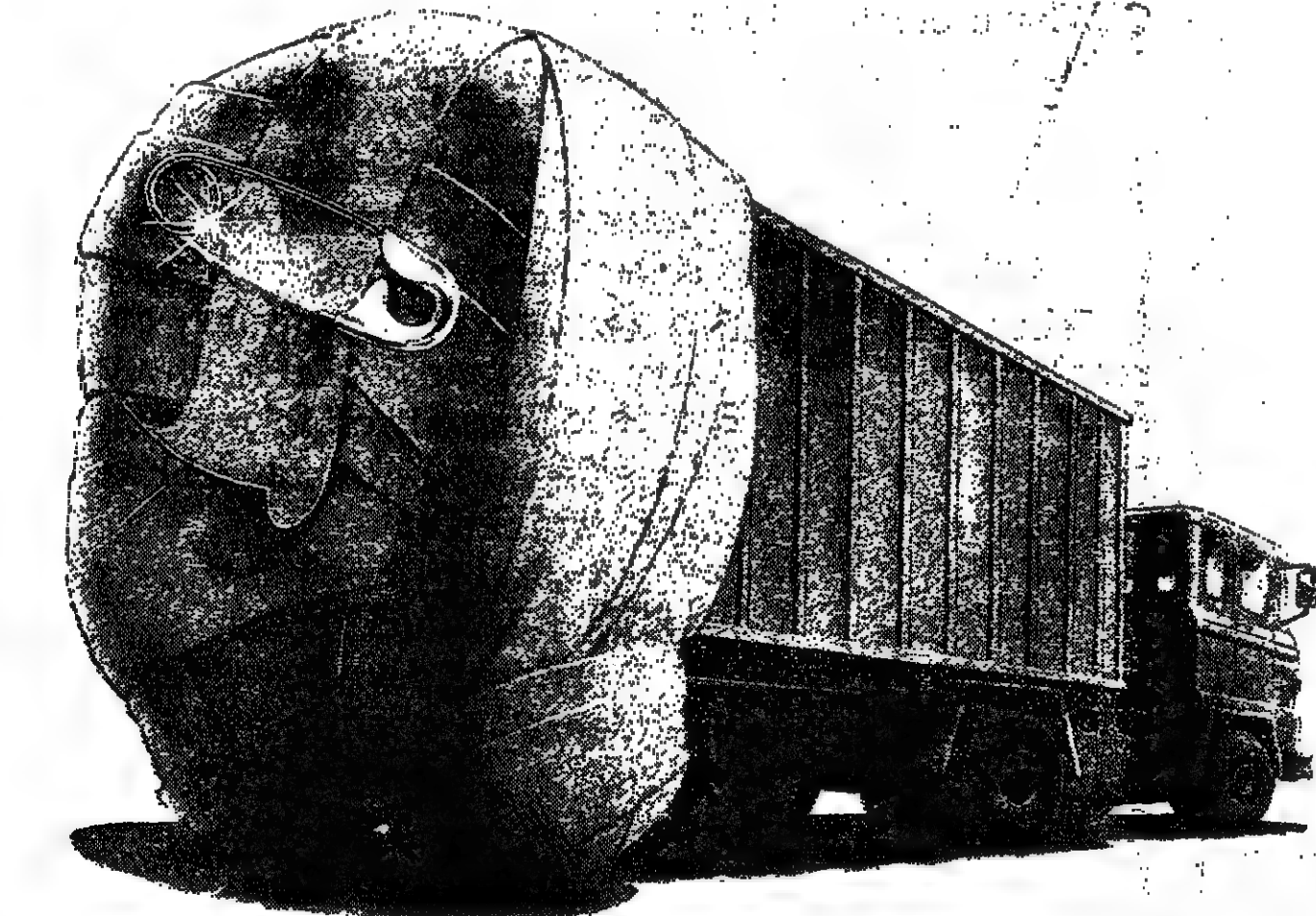
Chrysler's production is also picking up—from an average weekly rate of 334 units a week last year to 362 in the first six months—and should receive another boost when its new range of light vehicles is seen the opportunity in the one

CONTINUED ON PAGE VI

REGISTRATIONS OF NEW COMMERCIAL VEHICLES IN THE U.K. BY MANUFACTURER

	August 1976	August 1977	August 1978	August 1977
BRITISH				
Bedford	4,646	4,095	29,129	29,695
BL Cars	5,009	4,645	33,849	29,528
Leyland Vehicles	1,389	1,319	9,364	9,543
Chrysler	1,328	919	8,284	7,948
Ford	9,593	8,058	52,687	47,181
Hestair Dennis	29	7	226	198
ERF	228	199	1,700	1,299
Foden	148	116	821	767
Seddon Atkinson	343	265	2,407	2,126
Volvo	—	—	—	—
Others	75	75	526	461
Total British	22,601	17,698	139,093	127,796
IMPORTED				
Daf (Holland)	168	195	1,126	969
Ford (Holland)	21	27	179	204
Chrysler (France)	402	471	2,772	2,917
Citroen (France)	1	8	16	35
Fiat (France)	35	7	162	59
Peugeot (France)	174	30	627	106
Renault (France)	240	249	1,426	1,318
MAN (Germany)	45	30	247	199
Magirus-Deutz (Germany)	108	45	531	263
Mercedes-Benz (Germany)	435	233	2,673	2,035
Opel (Germany)	12	6	21	7
Volkswagen (Germany)	718	751	5,413	3,713
Fiat (Italy)	422	331	2,521	1,947
Daihatsu (Japan)	104	—	382	—
Datsun (Japan)	1,051	631	5,666	2,624
Honda (Japan)	351	384	2,231	1,796
Mazda (Japan)	445	196	1,825	1,011
Toyota (Japan)	771	464	4,239	1,924
Polisi-Flat (Poland)	300	—	120	—
Roman (Romania)	1	17	23	144
Chrysler (Spain)	16	5	165	60
Ford (Spain)	707	—	2,366	—
Scania (Sweden)	192	95	964	589
Volvo (Sweden)	350	293	1,641	1,367
Jeep (U.S.)	25	—	96	—
Others	30	29	197	216
Total imported	7,182	4,557	43,551	23,961
GRAND TOTAL	29,783	22,255	177,644	151,757

Source: SMMT.



You know how much rear-end damage is costing you.
Now the Underider will change all that.

Last year, rear-end damage to lorries, trucks, and trailers cost industry vast amounts of money. And it will cost more in the future when intended legislation demands immediate repair of rear-end damage to the 'under-run' bar.

That's one reason a new Quinton-Hazell invention, the Underider, is so important. It will reduce rear-end damage costs.

We say 'one reason' because the Underider will accomplish something greater. It will save lives.

Here's how it works.

The Underider is sited at the rear of the vehicle in place of the traditional rigid 'under-run' bar.

The great problem with this rigid bar is that it is rigid. In a reversing mishap, even at low speeds, it does nothing to prevent damage.

The Underider, on the other hand, is not rigid. It retracts or 'gives' on impact. It doesn't resist at all at once. However,

The Underider works on hydraulic principles which means that it retracts progressively, gradually absorbing the energy of the collision.

And afterwards, light springs ensure that the unit resets in its original position.

What it means for industry is a potentially shorable reduction in downtime.



Hinge box
The hinge box is designed to pivot on 10° and 20° angles, allowing the Underider to retract and reset.

Weight
The Underider does not increase the vehicle's weight. It is a lightweight, non-intrusive device.

Cross beam
The cross beam is made of high-strength steel and is designed to absorb impact.

Power drop arms
The power drop arms are designed to retract the Underider in the event of a collision.

What it means for road safety is this: If the driver of a one-tonne car hits the rear of a lorry or 30-tonner, he will probably die. Even if he is wearing a seat belt. And your truck will be off the road.

If the driver of the same car hits the Underider at the same speed, he will probably survive. And the truck will not be off the road.

About the cost of a tyre.

We've seen what the Underider will mean for the everyday motorist. What will it mean for the industry?

If you build or equip vehicles it will give your salesmen an important selling tool, a real plus.

If you operate vehicles it will save you downtime. No question. With the perils of loading, unloading and turning around.

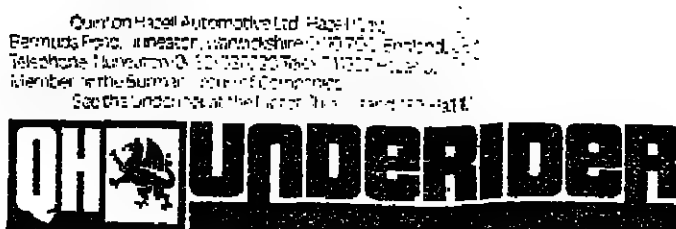
If you're a driver it will give you that important bit of sensitivity when reversing. If you do hit something, the Underider will tell you, and you can stop before there's any damage.

The Underider achieves all this, yet costs little more than a tyre. Imposes no serious weight penalties, and is very easy to fit to almost any vehicle.

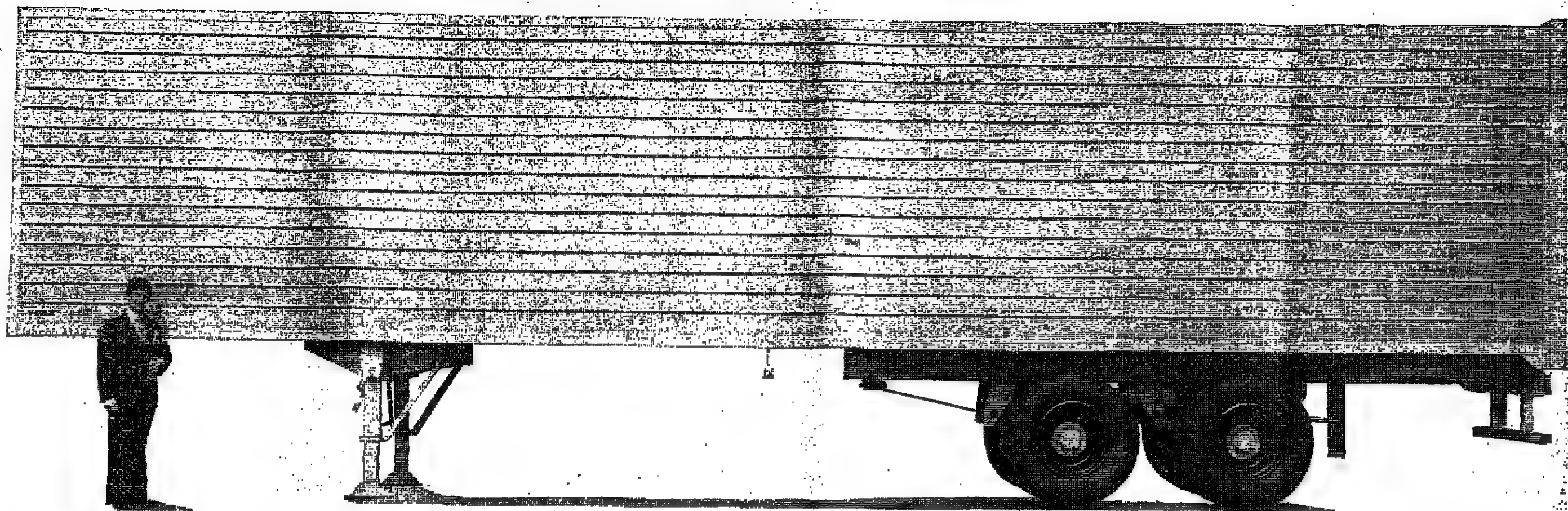
One further reason to seriously consider the Underider is that the law regarding rear-end protection of heavy vehicles is likely to change.

If current recommendations are passed as law, and it seems certain that they will be, then the rigid bar will no longer be practical. The Underider on the other hand, will be.

But why wait till then to save money, vehicles and lives.



14 AWKWARD QUESTIONS TO ASK A TRAILER VAN SALESMAN.



Q. I have always bought chassis vans. Why change to frameless construction?

A. The frameless van gives you more cube and more payload.

Q. But surely you lose rigidity and strength when you leave out a chassis?

A. On the contrary, the Freightmaster's monocoque construction is amazingly tough. It's the same principle as an aircraft's fuselage. Inherent strength without weight.

Q. But the floor must be weaker, mustn't it?

A. We put our T beam cross-members at 12" centres. You can run a loaded fork-lift the length of the van.

Q. Do you save weight by using thin aluminium in the side walls?

A. No. We use thicker panels than normal for extra cargo protection.

Q. How about protection from the elements? And pilferers?

A. The Freightmaster is watertight. The drum-tight, one piece aluminium roof has all its rivets outside the cargo area. The doors are the same as those used on ocean-going containers and we use special double seals. And the patented raised rear header not only allows you to load up to the full height of the van, but it also incorporates a rain channel to force water away from the doors.

Q. What protection do I get?

A. We guarantee the Freightmaster for materials and workmanship for 12 months.

Q. What about after that?

A. York have 12 factory branches in the U.K. and a European network that is the envy of the industry.

Q. Talking about the EEC, does your van conform to all the regs?

A. Yes. We've been in Europe for 16 years. And, thinking ahead, the current Freightmaster is designed for 44 tonnes operation.

Q. How long can I expect my van to last?

A. We built the country's first frameless semi-trailer van in 1959. It's still hard at work.

Q. How well does your van hold its value?

A. Look at the used-trailer ads

Q. What's this Hobo axle?

A. It's unique. And a genuine fuel and tyre saver. Basically it's a lifting axle which converts your tandem to a single when you're running half laden or empty. It's an option you can get only from York.

Q. Surely I can buy a cheaper van from someone else?

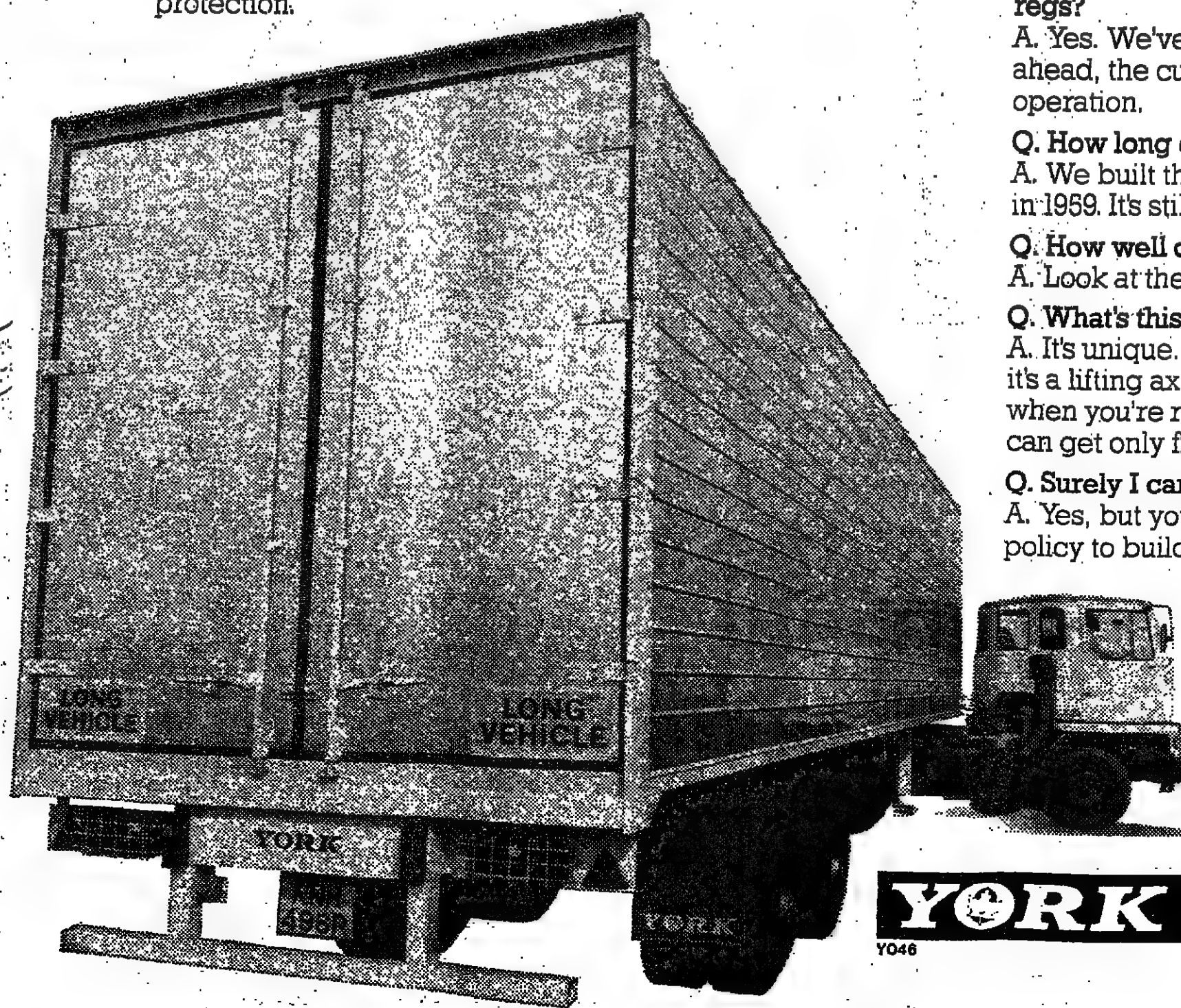
A. Yes, but you get what you pay for. It's always been York's policy to build up to a specification and not down to a price.

Q. Fair point but how long would I have to wait for delivery?

A. At the moment we can supply standard vans from stock.

Q. Where do I place my order?

A. York Trailer Company Limited, Northallerton, North Yorkshire. Telephone: Northallerton 3155. Telex: 58600.



YORK FREIGHTMASTER

Y046

COMMERCIAL VEHICLES IV

Sales flagging in a weak market

FRANCOIS ZANNOTTI is the man who has turned up too early for a train which is running very late. One day a fortnight ago M. Zannotti, the chairman of the vehicles subsidiary of the state-owned Renault Motor Company, stood at the saluting base near the company's works at Lyon under a hot late-summer sun and watched a parade of 48 vehicles representing the modernised and redesigned range of Berliet and Savim trucks and buses.

The new ranges, for the most part medium and heavy vehicles, represented the first fruits of the merger of Berliet and Savim. With the maximum of commonality of parts, complementary in range, but maintaining the distinct identity of the two marques, the vehicles in parade indicated that Renault Vehicules Industriels now had products to launch in its mission to conquer the domestic market and carrying the French flag into export markets.

When next year the company unveils its F range—small delivery vehicles and vans—the process of renewal of its models will be largely completed.

But while RVI put on a brave show under the sun, it was clear that M. Zannotti's mood was anything but sunny. For Renault is labouring under a recession which has pushed sales back to the level they were 10 years ago. Earlier this year it was possible to claim that at least part of the lack of investment was due to wait-and-see attitudes among hauliers in the

period before the election. But the election has been held and won for the conservatives and still there is no sign of a recovery.

The market for vehicles of more than five tonnes has fallen by a quarter over the three years. In 1976 the market was 10 per cent down on that of the previous year. In 1977 there was a further decline of 6 per cent in registrations. In the first seven months of 1978 registrations were running at 13 per cent below their 1977 level. Prices have suffered. A ferocious discount was unleashed by importers—up to 40 per cent being knocked off prices around the end of last year and average discounts of 25 to 30 per cent being offered. While this kept work in the factories, it represented a haemorrhage of cash which caused RVI to pull out of the war at the risk of losing market share. Even now, with the worst of the price-cutting over, M. Zannotti reckons that prices are still some 17 per cent below their "pre-war" level.

The state of the market has been a serious blow for RVI. It has on its hand a FF 5bn investment programme to modernise its range, installations and commercial network, and strong sales were required to provide the cash flow to maintain the momentum of the programme. The depression in the market has caused the programme to be stretched out, though what M. Zannotti calls "hard core" investments in new plant and equipment have been carried out on schedule.

The parent company, Regie Renault, has also maintained its programme of capital support for its subsidiary of subscribing FF 1.4bn of new capital to RVI over five years. Last year, RVI turned in losses of some FF 250m. So far this year losses are running at more severe levels, which means that operating losses are probably very substantial indeed, since last year's deficit was exacerbated by the separation money paid to workers to take early retirement. All told some 1,800 workers are in the process of being shed, and M. Zannotti's remarks about the need to be able to adjust manning levels to the size required to fulfil market demand leaves little doubt that more is to come. The company is carrying stocks of 10,000 vehicles.

If RVI is unfortunate in having to launch new models on to an "unreceptive" market, the same problem of lack of market buoyancy has made it unable to profit from the Government's decision to restore to the industry freedom to set its own prices within the limits of "non-abuse of freedom." Commercial vehicles were one of the first sectors to be liberalised, but the 5 per cent increase RVI imposed is a meagre compensation for the loss of income caused, above all, by the refusal of successive governments to permit companies to reduce their labour force in line with production. The requirement to hoard labour was one of the reasons for the downfall of the excavation equipment manufacturer Poclain: it is one of the reasons for the crisis in the French steel industry; and on a more minor scale the tardiness with which the Government finally permitted a minor compression of the workforce at RVI effectively circumscribed the ability of management to respond quickly to changed market conditions.

While the restoration of price freedom has caught the headlines, for many companies a more pertinent test of the Government's new policy of economic liberalism or non-discrimination will be the freedom to adjust the size of the workforce. If the home market has been disastrous, the export market has been little better. Exports have shown a third of the FF 8bn turnover of the RVI group but an uncomfortable proportion of the sales have

been in politically sensitive markets, particularly in North Africa. The company hopes that the new range will enable it to challenge more effectively with Renault, although it is hoping that it will carry off a substantial contract now being awarded to develop commercial vehicle manufacture in Algeria.

On the export front RVI is one of the French companies which feels the urgency of establishing a presence on the American market (which, in fact, represents almost a third of the world market for commercial vehicles). To this end it has signed an outline agreement under which Mack of the U.S. will market Renault medium range diesel trucks in North America. If the accord can be hardened up and if American investors are convinced by the long-term arguments in favour of diesel, this agreement could increase significantly the volume at RVI factories in France.

The planned acquisition by Peugeot-Citroen of the European manufacturing and commercial interests of Chrysler has brought a new factor into the French commercial vehicle market. All the French companies have had a solid presence in the market for urban delivery vehicles, ranging from small Fourgonettes (a Deux Chevaux, or Renault 4 with a van component) to larger grocery vans of up to 3 tonnes. But up to now RVI has been the only French representative in the heavier end of the market with the exception of UNIC, a French subsidiary of Fiat, which manufactures in France. Peugeot will now be acquiring Chrysler's Dodge operations, based in Spain and the UK. It is far too early to know whether Peugeot intends to develop all the operations it has inherited from Chrysler, and since the commercial vehicles operations are broadly profitable there is no pressure on the French company to make up its mind. However, it would be strange if there were not at least conversations between Renault and Peugeot at some stage about the likely evolution of their respective businesses.

The maximum authorised weight of vehicles on French roads (lorry plus trailer) is 38 tonnes, and it is in this category that the market has grown the most substantially since 1970. It accounts for around a quarter of urban transport, which is

usually singled out as being set for considerable expansion. The top end of the range, because of the expansion of transcontinental transport (you can get practically from Amsterdam to Barcelona without leaving motorways), is also regarded as being promising in the long run.

Over the first six months of this year registrations of trucks of over six tonnes showed Renault with 48 per cent of the market, IVECO with some 20 per cent (of which approaching two-thirds was UNIC, vehicles produced in France), Mercedes-Benz with 15 per cent and Volvo with 7 per cent.

At the moment these manufacturers are scrambling over a declining market. If, when the market finally recovers (and provided the necessary adjustments of manpower to market needs), Renault does not find itself making inroads against the importers at home and diversifying its markets overseas there will be some very anguished reappraisals to be made by both Government and industry.

David Curry

WEST GERMANY

Sharp fall in export orders

AFTER TWO years of almost uninterrupted boom, which began with the West German economy's recovery from recession in 1975, the commercial vehicle industry has found itself coming down to earth during the current year. During the first seven months of 1978, according to statistics put out by the motor industry trade association Verband der Automobilindustrie (VDA), commercial vehicle production was down by 7 per cent from the same period of 1977. From a total of 151,830 units, it fell in the January-July period to 140,800 units for the current year.

Figures for the industry's exports go a long way towards explaining this somewhat abrupt change in circumstances. For the first five months of 1978 (the last period for which full data has been published), shipments abroad of commercial vehicles were running 22 per cent below their level during the corresponding period of 1977. There was no sign, the VDA reported, of any significant improvement in the export orders outlook. Domestically, the industry has been fortunate to benefit from substantial orders from the public sector (notably the armed forces), as well as from the boom in the construction sector.

Climb

No factor has carried greater weight in this turn in the industry's fortunes than the steady climb in the external value of the Deutschmark. Because West German industry as a whole has historically weathered successive revaluations rather better than it expected to at the time, it has often been assumed abroad that it would have no trouble doing so again. Yet the continuing decline of the dollar, now worth nearly 20 per cent less against the D-Mark than it was two years ago, has begun to have a demonstrable and serious effect on West German export competitiveness. The problem is less one of direct exports by the commercial vehicle industry to the U.S. market: it is more a matter of the disadvantage which the

industry suffers in third markets where the prices of competitors are denominated either in dollars or in currencies that have appreciated less against the dollar than the D-Mark has done.

Some of these difficulties have been masked during the past year or two by the success which German builders of trucks, buses and other utility vehicles managed to win in opening up new markets. Most noticeable was their drive to sell in the Middle East in the years immediately following the steep oil price rises of 1973 and 1974. German commercial vehicle builders could be said to have responded quicker than virtually any other industry in a major oil-consuming country to the new opportunities that were opened up by the combination of suddenly increased wealth and a hearty appetite for capital equipment on the part of Middle Eastern governments. The West Germans were helped, no doubt, by their reputation for building vehicles tough enough to stand up to hard use on poor roads—an advantage that, for customers who could afford it, plainly outweighed the price differential.

Response

Besides achieving important export successes in the Middle East, the West German utility vehicle builders responded to the 1974-75 recession with increased sales efforts in other relatively new markets, such as Eastern Europe and the non-oil producing developing countries. Some of this new business, including the OPEC countries, has turned out to be sporadic, so that the lower levels of export orders during the current year are in part due to the fact that the very large contracts won two or three years ago have not been followed up. The industry, like others in West Germany, is having to live with the feast-or-famine nature of a new type of customer.

In the meantime the German manufacturers are also working to strengthen their direct presence in overseas markets. If Volkswagen's decision to manufacture cars in the U.S. market was a momentous one for the West German motor industry, it was perhaps no more so than the policy which Daimler-Benz, the giant of the commercial vehicles sector, has been quietly following for a good many years. The company now has truck-manufacturing plants in Argentina, Brazil, Spain, Yugoslavia, Turkey, Iran and South Africa, with assembly plants in nearly 30 other countries.

On a somewhat smaller scale, Maschinen-Fabrik Augsburg-Nürnberg (MAN), has assembly plants in South Africa and Australia as well as a 30 per cent stake in a manufacturing plant in Turkey. Negotiations have been under way for several years for the group to undertake a joint venture with Algeria for the establishment of an entire, 30,000 units a year truck and bus industry.

In all, overseas production probably represents between a fifth and a quarter of the West German commercial vehicle builders' output this year. They see it as the inevitable response to the combination of a dear D-mark and an ever-rising relative wage cost factor. The prospect is, therefore, that the Germans will continue to look for opportunities to build or assemble vehicles outside West Germany itself, and that the increased share of direct exports to domestic production will never again reach the record ratio of two-to-one achieved in 1974.

Meanwhile, however, the North American market is becoming an increasingly attractive one for utility vehicle builders, no less than for West German private car makers. Daimler-Benz has not only taken steps to strengthen its sales and spare parts networks, but has also perhaps given a hint of things to come with its acquisition of Euclid, the U.S. builder of very heavy trucks and earth movers. Few observers doubt that the Stuttgart-based group will be looking carefully at other opportunities to build itself a foothold in the North American continent.

As important as the world-wide picture is, however, it is the domestic market—car production. The chairman, Herr Joachim Zahn, nonetheless thinks of the company's annual shareholders' meeting at the end of June that has seen extensive rationalisation with over-capacity and weak competition, would have been a good deal less keen. This year, finding themselves absorbed into the larger groups or turned into special purpose vehicles, defend a world-wide production built on a relatively small scale, that came to just under 250,000. For the future, no one doubts utility vehicles of all kinds in that competition is going to be tough. While Daimler-Benz is unlikely to be directly challenged by any of its West German competitors for primacy of place, its plant, rationalised their manpower and built up their financial and commercial strength are going to survive.

ITALY

Integrated stake in Europe

COMMERCIAL vehicles represent for Italy perhaps the first experiment in European industrial integration. With the creation three years ago of IVECO, or the Industrial Vehicles Corporation, grouping together Fiat's truck interests with those of UNIC in France and Magirus in West Germany, and with Fiat controlling 80 per cent of the company and Klockner-Humboldt-Deutz the other 20 per cent, the first effectively European industrial group was set up.

The logic of the operation forms part of the long-term policy of the Fiat group. Italy's largest private enterprise, whose turnover is expected this year to total about L13,000bn. It centres on the basic concept that to compete with the large-scale American and Japanese companies it is essential for European manufacturers to rationalise their operations and create a truly European market with competitive European enterprises.

In the U.S., Fiat repeatedly points out, there are six major manufacturers for a domestic annual market demand of about 1.4m vehicles, while in Europe there are as many as 20 manufacturers for an annual European market demand of barely 500,000 commercial vehicles. Only through widespread co-operation and integration late the economy over the next three years so long as it can rate of leading commercial secure agreement to introduce a series of fundamental measures ever, although the dear money

IVECO today controls about 86 per cent of the Italian domestic market, with sales in Italy last year totalling some 42,356 commercial vehicles, or 11 per cent fewer than in 1976. During the first six months of this year IVECO's turnover in Italy amounted to 21,000 vehicles or 17.5 per cent less than during the corresponding period last year. IVECO's overall sales last year totalled 108,376 vehicles.

In France, IVECO's market penetration grew last year to 13.1 per cent, although during the first six months of this year, with sales dropping, its presence on the French market declined to 12.2 per cent. In Germany, too, where market penetration reached 15.8 per cent last year, IVECO has lost some ground and currently holds about 13.8 per cent of the market.

In large measure this reflects the present difficulties of the relative degree of political leadership, has indicated the economic uncertainties affecting the main European markets still conditioned to a certain extent by restrictive measures, while not appear to share these from the authorities has yet to take solid shape.

In Italy the Government is now attempting to win all-party and trade union consensus for its long-awaited and much over-due economic recovery programme. It proposes to stimulate the economy over the next three years so long as it can rate of leading commercial secure agreement to introduce a series of fundamental measures ever, although the dear money

to lay the basis for a sustained and stable level of growth during the coming years.

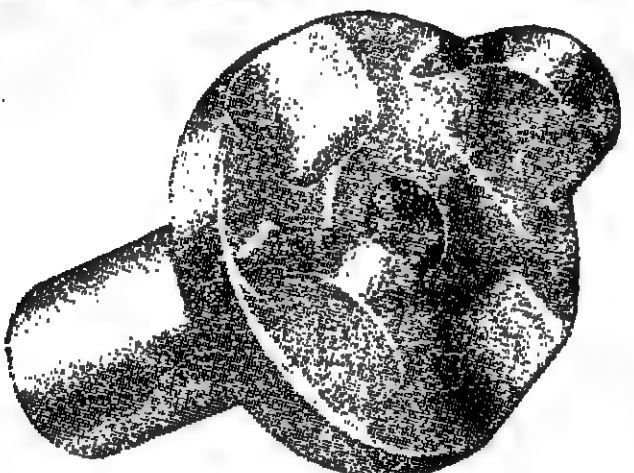
To this end it is proposing to reduce above all the continuing expansion of the country's public borrowing requirements and the rise in labour costs. It is also attempting to persuade the trade unions to moderate wage claims and the political parties to recognise the need to reform the country's chaotic pensions system.

Failed

Although previous piecemeal attempts to introduce such reforms have failed, there are signs that the Government may be able to win support for its so-called "three-year" (1979-81) economic recovery programme. Indeed, there is at present a degree of political leadership, has indicated the economic uncertainties affecting the main European markets still conditioned to a certain extent by restrictive measures, while not appear to share these from the authorities has yet to take solid shape.

The Italian authorities have indicated this month their intention to promote a recovery of the country's flagging industry output by reducing by one point to 10.5 per cent the central bank's discount rate. This move has since been followed by a similar reduction in the lending rate of leading commercial banks to prime borrowers. However, although the dear money

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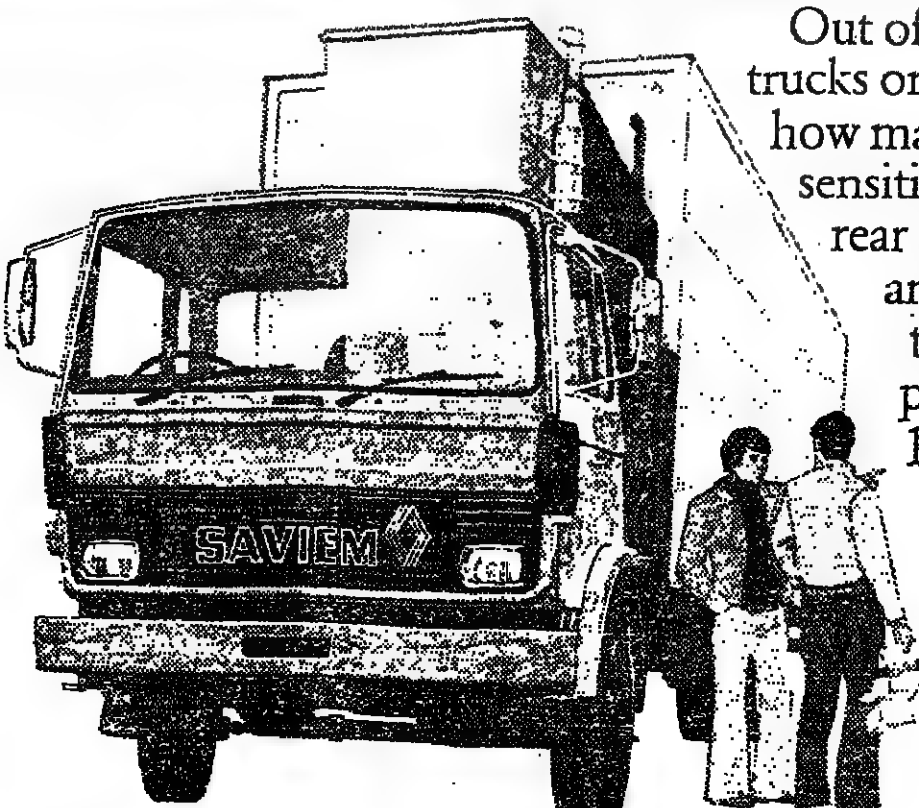
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CONTINUED ON NEXT PAGE

Strong world presence

THE SWEDES have carved out a share of the world heavy truck market quite disproportionate to their population of 8.5 million. Between them Volvo and Scania produce roughly 100,000 trucks a year in the 16-tonne range and upwards. Were they to merge, they almost did in 1977—would make them second to Mercedes in this category.

In its own right Volvo, with an output of 20,400 trucks in the 16-tonne range last year, ranked third in Europe behind Mercedes and the IVECO group. Scania, a subsidiary of Volvo, produced 40,000 trucks last year.

Both the Swedish manufacturers bank on reliability, long life and good marketing back-up. Their prices are generally higher than those of their rivals but they pitch their sales to customers who regard trucks as investment rather than consumer products. "We are not the lower price ranges but the total transport economics of our trucks are fully competitive," says Mr. Bertil Krook, president in charge of Volvo's marketing.

More significantly, both Volvo and the Volvo truck division feel that they have pushed technological and financial muscle to survive on their own terms. This is partly a matter of technical pride. The engineers have seen a steady growth in the number of trucks sold and have faith in the product developments in the pipeline.

But they are also backed by financial experts. During the past three years of recession Volvo truck and bus division has returned a consistent 11 per cent on capital employed (all assets except short-term notes and cash). In 1969 it has been able to invest some SKr 1bn (\$220m) in product development alone, business's "battle of Europe".

breakdown by division but Scania, which has had to "carry" the loss-making Saab car operation for years, claims to have an even better profitability record than that of Volvo trucks. Agårsvärdens, the Stockholm business weekly which has a good insight into Swedish company affairs, estimated that, including returns from the Volvo-wagen and Audi agency for which it holds the Swedish franchise, Scania earned a profit of over SKr 500m (\$110m) last year.

Confidence

The Volvo and Scania truck makers' confidence in their ability to develop the products and generate the cash for expansion is also boosted by the belief that their operations conform to the new approach now emerging from a rather battered Swedish industry in general. They are already making the advanced technology products, tailor-made instead of produced in series and with high added value, on which it is argued Swedish industry must increasingly concentrate.

However, the decision to go it alone could have a cut-throat aspect. In Brazil, for instance, a clash is building up between Volvo and Scania which could generate a lot of bitterness. Volvo is going ahead with a joint venture to produce buses and later trucks in Brazil, where Scania already has a wholly owned factory and supplied 40 per cent of the heavy trucks sold in the country last year. Scania has an expansion programme underway in Brazil but this year the truck market there declined substantially and Scania also had trouble with local unions.

On the technical side, the approach is again very similar. Product development is a continuing process and both maintain a high standard of quality control as an essential part of their market image. Over the last five years both Volvo and Scania have renewed their product ranges, one of several factors inducing an air of quiet confidence in both Gothenburg and Södertälje, before the truck market's "battle of Europe".

sufficient home market and both Volvo and Scania export around 85 per cent of their trucks and buses. They have seized as their "home" market the Nordic bloc as a whole, where they completely dominate. But the need to export has compelled both to invest heavily in production and assembly units abroad and, above all, in the servicing of their dealers.

Both have concentrated on the European market but both have penetrated other trading areas. Scania in South America and Volvo in Australia and Iran. Further marketing expansion is on the way. After two years' careful preparation, on the eastern seaboard Volvo is bidding for a share of the U.S. market for distribution and construction trucks through its arrangement with Freightliner, while Scania has now assembly plants in Iraq and Tanzania.

Yet despite their similarities it is not accurate to lump the Swedish truck makers together. They compete intensely both on their Nordic "home" market and abroad, even more so since the breakdown of the merger negotiations between their parent organisations last year. In fact the truck makers on both sides were among the keenest opponents of the merger scheme.

A non-Swedish observer, noting the new constellations being formed by other truck manufacturers in order to compete on an increasingly tough market, would consider it logical for the Swedes to combine forces. Not all Swedes themselves see it that way. The Scania men argued during the last year's negotiations that a merger and rationalisation of the joint product range would result in an abrupt decline in the 90 per cent share of the Nordic markets they now enjoy.

On the other hand the overall results so far available for the first months of 1978 indicate that both Swedish manufacturers have been doing well in competition with other truck makers. Thus in the 10 West European countries where it sells most Volvo increased the number of trucks over 16 tonnes delivered by 14 per cent compared with a total market growth of 3.6 per cent during

the first half. Volvo's deliveries in the over 10-tonne category were up 12.2 per cent against a 2.7 per cent general growth.

Volvo took 51 per cent of the Swedish market in the 16-tonne category and 54 per cent over 10 tonnes. It supplied 46 per cent of Portuguese registrations over 16 tonnes in the first five months of 1978 and was the market leader in Denmark (39 per cent), Norway (35 per cent) and Belgium (30 per cent). Its biggest market was Britain, where Volvo sold 2,092 trucks above 16 tonnes, giving it a 16 per cent market share, during the first half. It claims to be the market leader in Britain for vehicles over 20 tonnes.

After Brazil, Volvo's most ambitious current project is the agreement with Freightliner in the U.S. For two years Volvo has been marketing its distribution trucks—produced in Ghent, Belgium—in the New York and Boston areas. Co-operation with Freightliner gives access for these vehicles to some 200 dealers nationwide, while the U.S. company complements its 111 and the heavy 141 and 146. The various wheelbase alternatives in each series add up to a total of about 150 different models.

Scania has put much effort in recent years into developing its large, low-revving V8 diesel, the latest edition of which was introduced last year. The company believes that it represents a significant advance in driver comfort, the high torque developed at lower and broader engine speed ranges are appreciably reducing the need for gear changing. A truck with double front axles was also developed last year.

Production during the first half of 1978 was more than 11,000 trucks and buses or roughly the same as during the first half of last year. Scania has done particularly well in Tanzania, where it sold more trucks in the first six months than during the whole of last year, and has made a breakthrough in South Korea, where 250 vehicles were delivered against no sales at all in 1977.

Finally, last year the F-10s and F-12s completed the range. This year's innovation has been a six-cylinder four-litre diesel for city transport. In 1977 Volvo made 25,200 commercial vehicles, of which 20,400 were in the over 16-tonne class.

In the same year Scania sold 20,700 vehicles, of which about 18,000 were trucks. Roughly one-third of its production goes to the Nordic countries and another third to the rest of Europe, but Brazil, where over 4,000 vehicles were sold last year, is its largest single market. Scania also has a manufacturing plant in Argentina which produced around 450 trucks last year. Like Volvo, Scania has a rate into the EEC through its Dutch assembly operation at Zwolle, where 4,700 trucks were produced last year. Most components are freighted from Sweden to Holland.

The mainstay of the Scania range comprises three basic diesel engines of eight, 11 and 14 litres, all available in turbo-charged versions. These engines power three series, the smaller 81 and 86, the medium-range 111 and the heavy 141 and 146. The various wheelbase alternatives in each series add up to a total of about 150 different models.

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William Dollforce
Nordic Correspondent



The assembly line in the chassis works at Scania's Södertälje plant.

Integrated

CONTINUED FROM PREVIOUS PAGE

situation appears to be easing off, the key question remains the problem of labour costs, where demonstrated by the IVECO venture and the new deal with Peugeot-Citroen. The Italian company has also been a driving force in the new combined light diesel engine plant in Sicily for lightweight vans which has brought it together with Saviem, the Renault commercial vehicles subsidiary, and the Italian State-controlled car manufacturing group, Alfa Romeo. It is now negotiating with Daimler-Benz a project for the construction of a new joint heavy duty automatic transmission for urban buses, and is currently working with Volkswagen on gearboxes.

But IVECO, and indeed the entire Fiat logic, does not stop in Europe. The commercial vehicles group, which last year reported an overall turnover of some \$2.9bn.—of which nearly \$1.8bn was accounted for by the Italian operations—has continually attempted to increase its presence in African and Middle East markets. These now represent about 30 per cent of the overall group turnover, and Fiat has sought to promote various forms of collaboration and participation in specific countries like the Libyan Trucks and Nigerian Trucks ventures.

In Latin America, where Fiat sales totalled some 12,000 units, a figure which the group hopes to double by 1982, a new com-

pany has been formed to coordinate all the activities of IVECO's Latin American subsidiaries. In North America a commercial company called IVECO Trucks of North America has been established to promote sales in the U.S. and Canadian markets.

In line with its broad rationalisation programme to give the group greater competitiveness and flexibility, Fiat is now about to complete a major reorganisation started in 1970, which will transform Italy's biggest private industrial group into a series of operating companies. These will be under the control of a central holding company and will therefore benefit from increased elasticity and independence. At the same time, through ventures like IVECO, the Turin group clearly intends to project itself as a major international company organised in an international way.

In so doing it feels it can generate the sort of firm continuity to challenge the U.S. producers, now accounting for about 30 per cent of European vehicle production, and the Japanese. Though its arguments for European integration and collaboration are often shrouded in rhetoric, they are nevertheless prompted by a basic sense of commercial logic.

Paul Betts

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COMMERCIAL VEHICLES VI

Exports doubled over five years

ALTHOUGH Japan has conquered the world with its small cars during the past few years, its motor industry originally developed after the war on the basis of the local market for commercial vehicles. As recently as 1966 truck registrations (including everything from light vans to heavy lorries) exceeded car registrations by 75 per cent (1.3m trucks and 40,000 cars).

The typical "truck" of the 1950s and early 1960s was a sturdy pick-up or small lorry with a payload ranging from one to four tonnes suitable for use on the unpaved roads which covered much of Japan in those days and priced so as to be easily within the means of the smaller businessman. Another vehicle popular in Japan from the early post-war days to the late 1960s was the 360 cc mini-truck.

The market for mini-trucks and minicars began to decline steeply from the early 1970s onwards and has now virtually reached zero. Truck registrations in total have also flattened out during the past few years. The 1977 figure for all types of trucks was 1.67m, nearly 300,000 below the 1973 peak of 1.95m. Truck registrations, however, still constitute around 40 per cent of all new vehicle registrations.

While the domestic market for trucks and commercial vehicles has stagnated in the

past five years exports have more than doubled, rising from 808,000 vehicles in 1973 to 1.36m last year. The reason for the sharp contrast between domestic and overseas sales lies mainly in the striking success of Japanese pick-up trucks in the U.S. market, which in turn harks back (somewhat surprisingly) to the EEC "chicken war" of the early 1960s.

At the beginning of the 1960s Volkswagen was selling pick-ups with some success in the U.S. but its sales virtually ended in 1964 when the U.S. slapped a 25 per cent import duty on pick-up trucks costing \$1,000 or more for in retaliation for EEC restraints on chicken imports from the U.S. The duty failed to hit Japanese pick-up trucks, which were priced just below \$1,000 in the mid-1960s, and thus had the effect of giving Toyota and Nissan (the top two Japanese exporters) a virtual monopoly of the fast growing U.S. pick-up market.

Prices for Japanese pick-up trucks subsequently exceeded \$1,000 but this problem was circumvented for a while by the device of shipping the chassis and rear body separately from Japan and having them assembled in the U.S. (in Toyota's case the chassis only is shipped from Japan). The result has been that pick-ups have maintained a consistently large share in total Japanese vehicle exports to the U.S. In the first eight months of

this year exports of pick-ups totalled 241,000 units and accounted for 45 per cent of all Japanese vehicle exports to the U.S. Prices of even the disassembled chassis have now risen above \$1,000 but Japan has hopes of persuading the U.S. to revoke the 25 per cent duty as part of this year's Tokyo round tariff-cutting package.

The success of Japanese car exports to Britain has been based partly on sales of a type of vehicle which is classified in Japan as a "light van" (and which thus belongs officially in the category of trucks and commercial vehicles) but which is classed in the UK as an estate car or station wagon.

Japanese light vans are adapted from the saloon versions of small cars such as the Toyota or Corolla or Nissan Sunny by the addition of a station wagon type rear-loading door and a collapsible rear seat which can be flattened to provide goods-carrying capacity of over one cubic metre. Light vans, according to the Japanese classification, can have the same number of windows as passenger cars so that the only difference between a van and car lies in the seat and goods capacity.

The distinction between the two types of vehicles carries a 40 per cent tax advantage in Japan. In Britain it became significant early in 1977 when Japanese vehicle exporters were trying to step up their sales in

the face of a "gentlemen's agreement" which limited Japan's car sales to a specified share of the British market. Japan shipped 12,435 commercial vehicles to Britain in the first eight months of 1977, of which no fewer than 7,331 were "light vans" of a type which appear indistinguishable from estate cars to British drivers.

Another Japanese success in the UK has been the sale of light, four-wheel drive, jeep-type vehicles similar to but smaller than the Land Rover. Sales of all types of Japanese commercial vehicles in the UK are now subject, however, to Government-to-Government agreement which will freeze 1978 shipments at or below the levels of 1977.

On a unit basis Japan's production of commercial vehicles remains overwhelmingly orientated towards vehicles with a payload of two tonnes or less (1.8m vehicles in this capacity were produced in 1977). Next come trucks with a 3- to 4-tonne payload (500,000 vehicles in 1977). Production of heavier trucks with a 5-tonne payload and upwards totalled 102,000 in 1977. The heavy end of the Japanese vehicle industry is dominated by specialists such as Hino, Isuzu and Nissan Diesel. In pick-ups and light vans the market leaders are the main car manufacturers—Toyota and Nissan.

Charles Smith



The Daihatsu four-wheel drive has a 1.6 litre engine and is smaller and cheaper than the Land Rover. About 1,000 are being imported into the UK this year.

HEAVY TRUCKS

Fierce fighting for the European cake

THE EUROPEAN market for trucks—in this context vehicles of 3½ tonnes gross vehicle weight and above—is the most competitive in the world. At the top end, say for trucks of over 24 tonnes, it is also the most densely populated in the world. Small- and medium-sized companies vie with the giant multinationals in a sector which should be offering more scope for profits, given the higher added-value involved in the big trucks.

But many of the European manufacturers geared up for growth which did not materialise. So there is overcapacity. Even the most optimistic forecasters see only a 1 to 2 per cent a year volume growth in truck sales in Europe in the medium term—certainly not enough to take up the current slack.

In this part of the commercial vehicle market the customers buy only if they really need a new vehicle. A big truck needs to earn about £400 a week just to pay its keep, so demand tends to keep in step with economic activity. The fierce competition seems unlikely to diminish. The North Americans, in particular Ford and International Harvester, seem to feel that their size entitles them to a bigger share of the European market and are taking steps towards that end.

Then there is the potential threat posed by the Japanese truck makers, who could provide serious competition before long. There have been protectionist protests and suggestions

that the Japanese should be "kept out of Europe." But the reality is that the Japanese are here already. Hino has an assembly plant in Belgium all ready to go. No doubt other plants will be set up elsewhere in the Common Market area, perhaps not by the Japanese themselves but by local organisations "fronting" for them.

The Japanese have a reputation, deserved or otherwise, for seriously disturbing the price structures in any new market they are attempting to open up for themselves. In the case of trucks in Europe, however, there seems so much disturbance already that a little more stirring of the pot would scarcely be noticed. Price cutting, or to use the industry's euphemism, "discounting" is widespread and cut-throat.

This is even the case in the UK where sales have been particularly buoyant. Last year the over-3½-tonnes market increased by 7.3 per cent to 61,486 units. Registrations in the first six months of 1978 were up 12.5 per cent on the first half of 1977 and it seems reasonable to estimate some 70,000 units might be sold this year—given that the International Motor Show and the new truck models that go with it should give a lift to registrations in the last part of 1978.

Split

In the UK the total truck market can conveniently be split into four segments: "light trucks" of between 3½ and six

tonnes gvw; "city delivery trucks" of six to 14½ tonnes; "inter city and construction" of 14½ to 28 tonnes and "extra heavy duty" of 28 tonnes and above. The "city delivery" sector is by far the biggest in unit terms and accounts for 40 per cent of total truck registrations. "Inter city and construction" trucks have 25 per cent, "extra heavy duty" 23 per cent and "light" trucks 13 per cent of the market respectively.

In all but the "extra heavy duty" part of the market, the UK's "Big Four" manufacturers, Ford, Leyland, Dodge (owned by Chrysler and potentially Peugeot-Citroen) and Bedford (General Motors), tend to dominate.

In 1977 Ford had 32.3 per cent of the "light" truck registrations to its credit, Leyland 30.3 per cent, Dodge 18.7 per cent and Bedford 9.3 per cent. In the six to 14½ tonnes "city delivery" sector, Ford, in 1977, had 37.8 per cent of the market, Bedford 35.8 per cent, Leyland

14.3 per cent and Dodge 9.2 per cent. In the 14½ to 28 tonnes "inter city and construction" area, Leyland led with 31.8 per cent, Ford had 17.3 per cent, Bedford 9.8 per cent and Dodge 8.6 per cent.

This year Ford has increased its market share mainly at the expense of Leyland, which has had well-publicised production difficulties. Output of the popular Redline trucks was affected by the blunders of the plant in Scotland where production this year averaged only 65 per cent of that planned, culminating in the recent full-blown stoppage. Overall, Leyland has been achieving only 75 per cent of planned production levels. But all its rivals complain about the need to increase productivity at their UK plants. In the event, Leyland's share of the market, 22.8 per cent at this time last year, is down to 19.8 per cent simply because it has not had the trucks to offer.

At the really heavy end of the sector, as the accompanying table shows, the "Big Four" do not have such an easy ride. Volvo is by a long way the market leader. It would claim this is because it paid careful attention to getting its service back-up right and to offering the customer a truck he wants to buy—even if its price might not be as low as that of some competitor's model.

Now that so many Continental companies are firmly established in the UK market—and Scania is given the credit for leading the invasion—any potential new entrant is faced with the considerable problems of finding dealers and setting up the service and training facilities customers insist on. This could be one reason why the threatened Japanese push into the UK has so far remained only a threat.

Mutterings

As well as mutterings about the Japanese, the word "polar-

sation" is frequently employed in discussions about the UK truck market these days.

Users are tending to buy larger trucks so that they can shift as much as possible with the one—and expensive—driver. But in the UK there are artificial cut-off points imposed by legislation. There is no need for an operator's licence for vehicles below 3½ tonnes gvw. Above 7½ tonnes an HGV (heavy goods vehicle) licence is required by the driver, who these days insists on more pay because he has the skills necessary to obtain such a licence.

Consequently users are buying the heaviest possible trucks within the limitations posed by the HGV regulations. This has been to the detriment of the truck weights which fall in the middle of the market. For example, the 32 tonner, once a very popular truck, is now hard to find on UK roads.

The British market, like each of the other European markets,

has its own peculiarities which have to be given attention if a truck is to succeed. And this is not simply a matter of making sure the truck complies with local rules and regulations.

Mr. J. Patrick Kalne, president of International Harvester's trucks division, said in Birmingham recently, for example, that IH, the major manufacturer of medium and heavy duty trucks in the U.S., had learned a lot of useful lessons from its unsuccessful foray into the UK in the mid-1960s. "Among other things," he said, "you can't take a well-accepted U.S. product and with just a few minimal changes expect equally successful results in the markets of other countries; any more than a European truck will be totally acceptable in U.S. applications."

IH, which will sell around 90,000 trucks worth in the region of \$3.2bn this year, is still trying to make up its mind about how to improve its penetration of Europe. One option would be for it to take full control of Daf trucks of Holland, on which it already has a 33 per cent stake, while continuing to expand its UK subsidiary, Seddon Atkinson, Seddon, with newly appointed American director and sales director, is already

having its output stepped up rapidly.

But IH has not ruled out the idea of starting a new business in Europe, although this would entail forbidding problems and a huge investment.

What might be described as a "greenfield" approach to Europe has been employed by Ford in its break into the heavier end of the business with the Transcontinental, made in Amsterdam with considerable UK content among the components. Some of its competitors would maintain Ford has not been particularly successful even though sales of the Transcontinental have improved every year since it was introduced.

The determination of IH and Ford to find the formula which will give them a bigger slice of the European cake could spell trouble for the smaller local concerns. But the European companies—including Leyland of Britain, and Volvo and Scania of Sweden—are aware of the threat. This accounts for the hectic discussions going on, between these and other concerns, talks which could even lead to further restrictions on the truck manufacturing sector across Europe in frontiers.

Kenneth Gooding

Labour disputes

CONTINUED

big growth market of the UK and have increased their exporting pressure. At the same time, many of these importers are now in a much better position to exploit the British market than they were a few years ago, having spent heavily on establishing dealer networks since the advent of the UK to the Common Market. Mercedes, which has spent heavily on changing its image in the UK from that of a car producer only, is the classic example of this trend: it is now established and beginning to expand steadily.

The British response to these challenges depends crucially on Leyland Vehicles. The State-owned truck company is still the most sizeable commercial vehicle producer in Britain, and it is Leyland's loss of markets in

the past few years which has contributed most directly to the surge in imports. The company's chairman, Mr. Michael Edwards, has made no attempt to hide the fact that it faces considerable difficulties at present, partly induced by labour disputes and partly by a record of underinvestment in the past few years.

Action is now proceeding to correct the difficulties on both of these fronts, with programmes set in motion to improve productivity and a big new investment plan being pushed forward (although this is being trimmed at Bathgate because of the labour problems there). Leyland is aiming to inject some £350m into its commercial vehicle interests in the 1975-81 period, and already well

over £100m has been earmarked for new model programmes and factory modernisation. The idea is to bring in a competitive new range of vehicles which will be built in modern factories capable of yielding considerable improvements in productivity. At the end of this period the company hopes to emerge with a new heavy truck as good as any in Europe—it has seriously lacked a flagship of this kind in the past few years—which will be built in a factory capable of producing about 20,000 units a year. This will also provide the base for a range of vehicles going down the weight scale, the idea being to offset costs by designing as many common parts as possible into a number of weight grades.

At the same time, Ford has

embarked on a similar plan, with the aim of spending £400m on its truck interests in Europe during the five years to 1982, a large proportion of which will be injected into Britain. All of its range is scheduled for serious revision during this period, and it can be assumed that there will be a large-scale expansion of its plant near Slough to cope with increased production of its middle-weight D-Series truck, along with a complete revamp of its Transit van.

Bedford may also be making changes to its long-serving TK range in the near future, having virtually completed the introduction of the heavier TM. The TK cab in particular is now regarded as somewhat out of date, despite the fact that the vehicle is still selling well. In addition, Chrysler, which introduced its well-regarded Commando range a few years ago, will soon be launching a new medium-weight parcel van and chassis cab.

For both Ford and Bedford, these developments will also mean an intensification of their drive into Europe. For Leyland Vehicles, such a move will be more difficult because of its failure so far to establish a strong dealer network on the Continent. But in the medium term all the U.K. manufacturers believe that they should be able to increase output. Forecasts indicate that production should be up next year, although this year it will probably not be much above the 398,000 units of 1977. But this prediction will clearly depend on the ability of the commercial vehicle manufacturers to overcome the current round of awkward labour disputes. In an industry which has had a reasonably good industrial relations record when compared with the car sector, these are causing considerable anxiety at present. Executives are anxious now to stop the rot before the process of decline sets in as it has done in the car industry.

Terry Dodsworth

Commercial Vehicle Users

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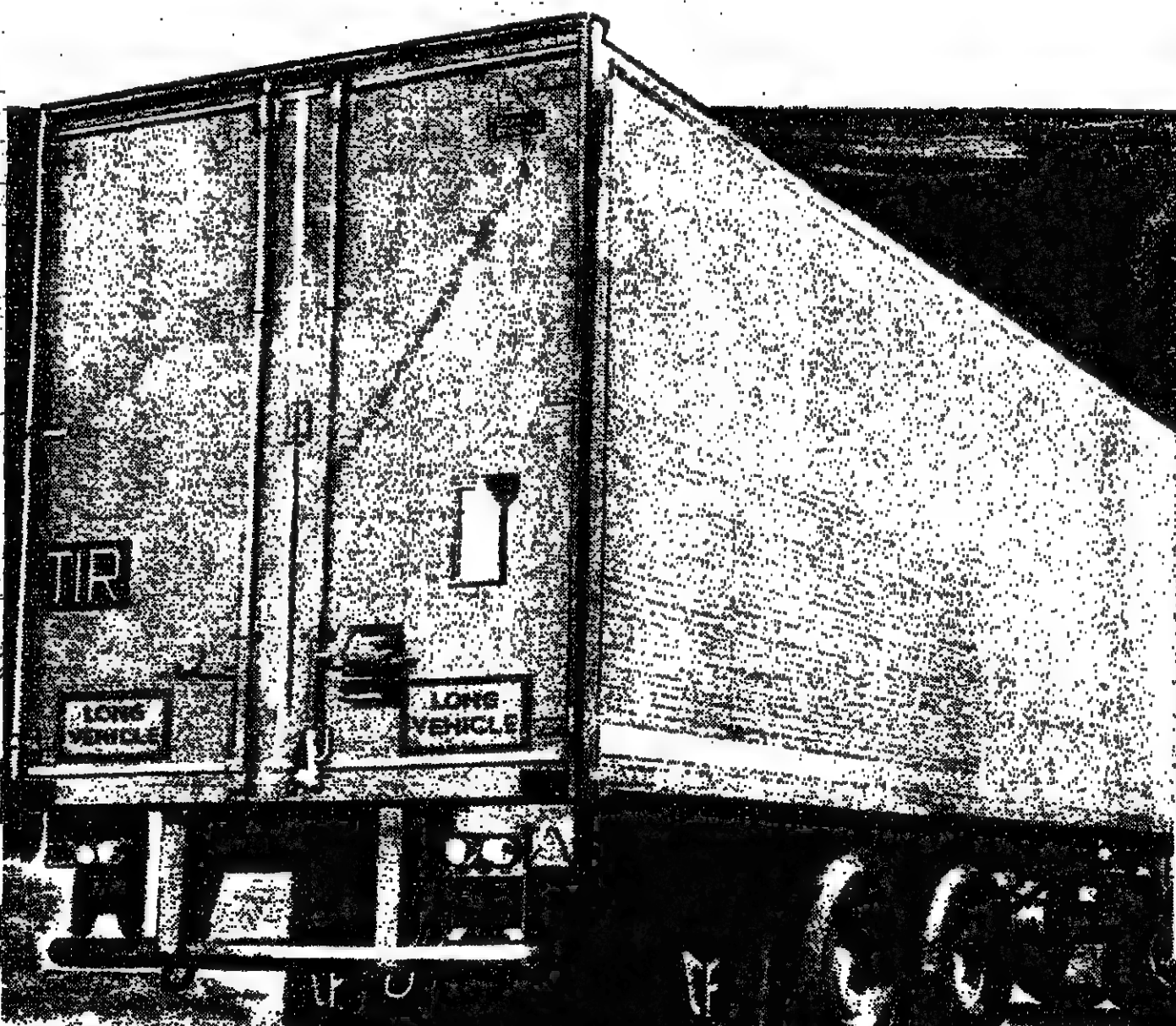
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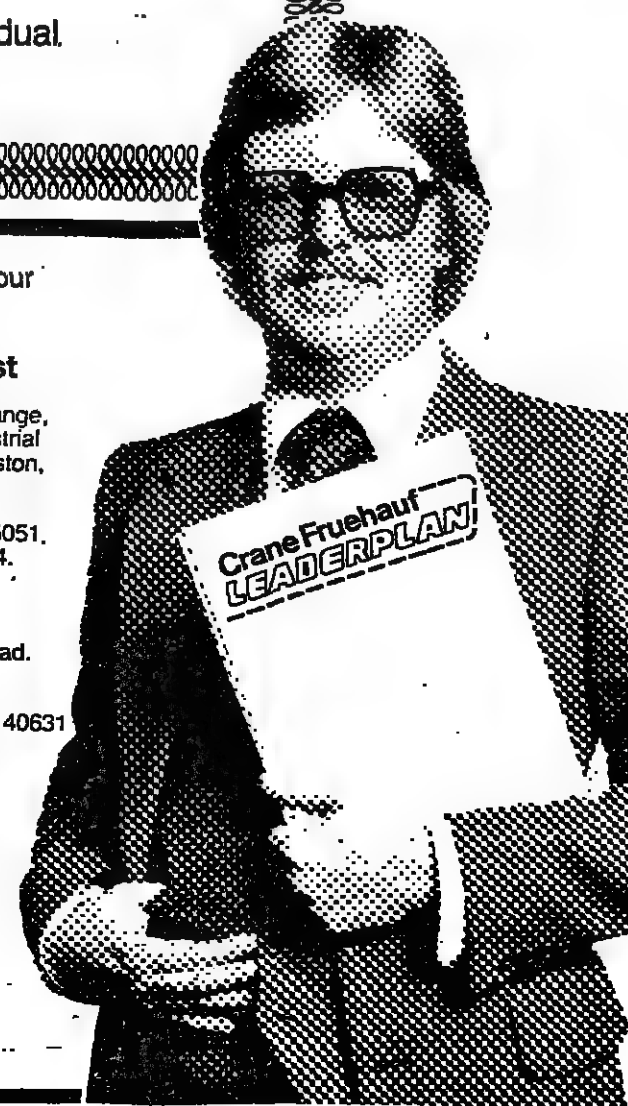
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The Ford Transit, which dominates the medium-size vehicle market.

Demand begins to outstrip supply

ABOUT a third of the sales of commercial vehicles in Europe are accounted for by medium-sized vehicles of up to 3.5 tonnes. In the UK the market share is even greater, last year reaching 41 per cent and totalling 91,306 units. By far the greater proportion of these were vans. The medium vehicle market in Britain is showing the biggest growth: it was up more than 16 per cent in the year to August compared with the previous 12 months, and demand for vans is leading the market upwards.

Few people in the industry believe that van sales will this year recapture the peak 115,000 units sold in 1973. After all, they have since sunk back to only 74,000 before recovering to the 84,000 level last year. However, it seems almost certain that around 95,000 vans will be registered in the UK in 1978 and some industry optimists reckon 100,000 might be achieved.

Like other commercial vehicle sectors, this one is fiercely competitive. And importers are making the most of the buoyancy of the British demand.

The market is still dominated by Ford's Transit which was originally launched 13 years ago and had another facelift earlier this year. This van helped Ford capture an impressive 39 per cent of the total "medium" market in the UK last year when the company sold 34,475 units. The majority of Transits are made in Southampton, but Ford also has a plant at Genk in Belgium, as the Transit is a "European" truck. A record 125,463 were made at the two plants in 1977. Ford's objective was to produce a van with the driving characteristics of a car — after all, in most European countries vehicles of up to 3.5 tonnes can be driven on a car licence.

Similar

In 1970 Bedford launched the CF van on similar lines to the Transit, with many of the same characteristics of driveability and easy manoeuvring. The CF has also proved to be popular in Continental Europe, selling particularly well in Italy in its diesel form. Bedford could probably sell more CFs in the UK but has put the priority on exports.

Then three years ago BL or British Leyland as it then was, replaced its dated J4 and J6 range — which had been losing market share — with the Sherpa. For obvious reasons there was no huge investment in this vehicle. Its reception was far from rapturous as it was looked upon by many as simply a facelift to the old vans.

But the Sherpa has proved to be an absolute winner for BL because it is so economical and reliable. BL claims that millages of 78,000 with little but routine maintenance are common. The Sherpa was at first criticised as being "not wide enough" — it was less bulky than the Transit — but ultimately this has proved an attraction to some customers since drivers find it easier to handle and more manoeuvrable in crowded town centres. At the same time the vehicle has proved to be an ideal motor caravan base. It has a proper truck-type chassis, which the body builders prefer, and yet can be handled easily in a suburban driveway.

Over the past 12 months production of Sherpas is up 30 per cent on the previous year. And BL's share of the van market, down to 13 per cent in 1975,

had recovered to 17 per cent by August this year. In this market sector Chrysler is represented by the Dodge Spacevan, which has proved very popular with the Post Office. There are currently 15,000 Spacevans in service in the Post Office fleet and about 50 per cent of production is still destined to go in that direction. In May, Chrysler UK received its biggest-ever order in Britain when the Post Office ordered 3,200 Spacevans worth £10m.

Importers, attracted by one of the few markets which offers growth — this arises partly because there is so much emphasis in the UK on road transport as compared with rail — have been attacking hard.

The Japanese producers, looking to make up for the artificial "stop" on the growth in their car sales, have turned to this sector. Both Datsun and Toyota more than doubled van sales in Britain in the first seven months of 1978 compared with the same period a year before — Datsun registrations rose from 1,111 to 2,519 and Toyota's from 1,115 to 3,163.

Nazda made similar progress — registrations rose from 815 to 1,380, while Honda made its presence felt for the first time in this sector this year, with 177 vans registered.

As usual, immediate availability figured prominently in the Japanese success. They were helped not only by Bedford's emphasis on exports, but also by a shortage of two particularly popular imported vans. The availability of both the Volkswagen LT van and the

Mercedes van, each a relative newcomer to the scene, have failed to keep pace with demand. The Mercedes vehicle replaced the so-called Bremen van inherited by the group when it took over the Hanomag-Hanschell concern and is the first truly Mercedes-designed van — the group had previously concentrated on producing heavier trucks.

The Hanomag plant at Bremen has been rebuilt since Mercedes took it over so as to establish "reasonable capacity" for the new van. In the early years an output of around 40,000 a year was looked for. But output is currently constrained by the availability of diesel engines from a Mercedes plant which has to supply both cars and vans.

Closed

Last year Volkswagen sold 1,800 LT vans in the UK, not bad going since it was introduced to Britain only in 1976 and since the company continues to sell its old Type 2 van (up to one ton) at the rate of 300 to 300 a month.

Volkswagen expects to sell 3,300 LTs this year. By August it had sold 2,260 LTs (and 2,499 Type 2s). The UK importers ran out of stocks of LT in July and as the Bremen factory supplies were not expected to begin again until late September.

The refusal of both Mercedes and Volkswagen to give in to the temptation to take short-term steps to build up supply to meet demand reflects the determination of the West

German groups to fix output at a level which is consistently profitable — even if this is at the expense of market share.

Perhaps the main interest in the van market next year will be focused on Fiat's new entry, due to be unveiled at the Motor Show. Already operating on the Continent, the "S" van will compete with the heavier Transits and will be available in either chassis cab or van form.

The new Fiat will use a new 2.5-litre diesel engine produced from the collaboration between Fiat, Alfa-Romeo and the Berliet-Saviem combine in France. This is the only engine the new van will use and it will once again raise the question about the potential progress of diesels in the UK.

Although a diesel engine is more economical than a petrol one, the initial cost is roughly £400 more. A van has to cover a lot of extra miles in a year to make the extra outlay worthwhile. And in the UK, unlike practically any other European market, diesel is more expensive than petrol, which adds another complication to the arithmetic. Perhaps one indication of the way the market might be split is via the Dodge Spacevan deal with the Post Office. The requirement is two to one in favour of petrol engines. And in August one in five of the Volkswagen LT vans sold were powered by diesel engines — but this higher than usual figure was certainly affected by the fact that VW was running out of stock at the time.

K.G.

LIGHT VANS

Imports grab a bigger share

reach around 83,000 units in 1978 against 72,430 last year.

Chrysler is also bringing in car-derived vans from Continental Europe. Its Dodge 110, based on the Simca 1100 and made in France, has a steady 5 per cent of the market. This compares with Renault, more easily identified in the customer's mind as a "foreign" car, which has 2.3 per cent.

In spite of the importers' successes, this is one market sector where BL does not appear to be losing out. It was market leader last year with a healthy 31.9 per cent — represented by sales of 23,076 units. And in the first eight months of 1978, BL had increased its slice of the available business to 33.8 per cent and has sold 15,702 units compared with 12,829 in the same period a year before.

In the car-derived van market cars, will be using the "O"

BL offers the Mini van and the model colloquially known as the Marina van, based as it is on the Marina car. The Mini van remains popular because it is a purpose-built commercial vehicle with a long wheel base, which gives more space. And BL is the only UK company offering a factory-built pick-up, based on the Marina.

BL would claim that these car-derived vans like the Fiesta Bedford's Chevan, based on the Cherette, and some Japanese models, do not offer direct competition to the Mini in that they are simply cars with side panels instead of windows at the rear, that they do not offer as much carrying space and the rear access is not as convenient as it might be.

The van versions of the Marina have benefited from the recent facelift and, like the

REGISTRATIONS OF CAR DERIVED VANS AND PICKUPS IN THE U.K.

Manufacturer	August		8 months ended	
	1978	1977	1978	1977
BRITISH				
Bedford	1,846	1,959	12,381	12,269
BL Cars	2,888	2,586	18,590	15,415
Leyland Vehicles	—	—	—	—
Chrysler	—	—	—	—
Ford	2,664	1,690	12,275	12,635
Others	15	27	123	135
Total British	7,513	6,262	43,369	40,454
IMPORTED				
Chrysler (France)	402	471	2,772	2,917
Citroen (France)	1	8	18	55
Peugeot (France)	132	0	478	0
Renault (France)	216	221	1,256	1,176
Mercedes-Benz (Germany)	—	—	—	—
Opel (Germany)	12	6	21	7
Volkswagen (Germany)	—	—	—	—
Fiat (Italy)	—	—	—	—
Daihatsu (Japan)	—	—	—	—
Datsun (Japan)	464	311	2,530	1,193
Honda (Japan)	90	384	1,813	1,796
Mazda (Japan)	—	—	—	—
Toyota (Japan)	54	88	343	381
Polski-Fiat (Poland)	109	—	120	—
Ford (Spain)	709	0	2,366	0
Jeep (U.S.)	—	—	—	—
Others	4	7	25	66
Total imported	2,192	1,496	11,542	7,591
GRAND TOTAL	9,685	7,758	54,910	48,045

Source: SMMT.

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Small but thriving sector

Now seems an established of life in most sectors of the manufacturing industry that the companies which thrive are the very large groups or small specialists. Those in the latter category have either made the big time or are on the way out. The commercial vehicle business is no exception to this rule. As with other industries, the small specialists survive, and sometimes make a handsome living, while the larger firms are being taken over or are on the brink of bankruptcy. The major players, with their demand for volume, would prefer not to be involved.

Britain has more than its fair share of specialists in the commercial vehicle field. Most of them are doing very nicely, and are on the brink of—by standards—major expansion programmes. One which is perhaps not widely known is Shelvoke and Ryan, based at Letchworth, which has been a specialist vehicle maker for more than 50 years. Today it is part of a quoted Butterfield-Harvey group.

In two years ago Shelvoke content to maintain its position as the UK's major supplier of municipal vehicles, mainly collection vehicles. Last year it sold nearly 500 of these which gave it more than the available market. Then Shelvoke reacted to what it saw as a demand for vehicles with unusual specifications which could not be met by major manufacturers. It added to its main line of building vehicles from 1960s onwards. The aim was to give the customer exactly what he wanted, within the constraints of the engine at the front, the steering wheel, the back, in the centre, it gave you a steering wheel on the right, left or in the middle of the cab. And so on. Service is provided by what the company calls its Special Vehicle (SPV) division.

It is the epitome of what a small business is all about. It produces, with a fire providing the bodywork and equipment. An airport fire tender to be fast, to carry a lot of water and to be able to operate on rough ground. Shelvoke has developed one with a gross weight of four tons, can accelerate from 0 to 40 in 45 seconds and travel on and off the highway. For this vehicle has been used only to export markets. Several fire brigades in the UK are now using more conventional tenders based on Shelvoke's design.

The company expects its division to add 200 units to its output this year with no netting off on the municipal side. So new manufacturing space has been acquired and more people hired.

Sam Roberts, chairman of

Imports

IMPORTED FROM PREVIOUS PAGE

Holland and these will be used to supplement the British-built types.

The importers of Japanese vans have often claimed in the past that they have not been capturing market share from established manufacturers as much as enlarging the market by supplying vehicles of a kind not available before.

A prime example has been the Honda TM7, an extremely small van using a 360cc engine built from motor cycle parts, which gave 50 miles to the gallon. Ideal for the narrow Japanese streets it also found supporters in the urban areas of the UK. However, the last of these vans was sold in July and Honda has replaced them in Britain with the Acty, which has a 545cc, four-stroke, water-cooled engine. Like the TM7, this vehicle is likely to appeal to users such as florists and bakers who have light loads, do not need too much space and do short runs in urban areas.

The Acty incorporates more added value than the TM7, of course, and the Japanese must pay attention to this factor for some time to come.

For, as with cars, car-derived vans were covered by the industry-to-industry agreement between the British and the Japanese, and shipments to the UK in 1978 should not go above the 1977 level. If the Japanese are to maintain growth in the UK they must, therefore, get more cash for each vehicle they sell.

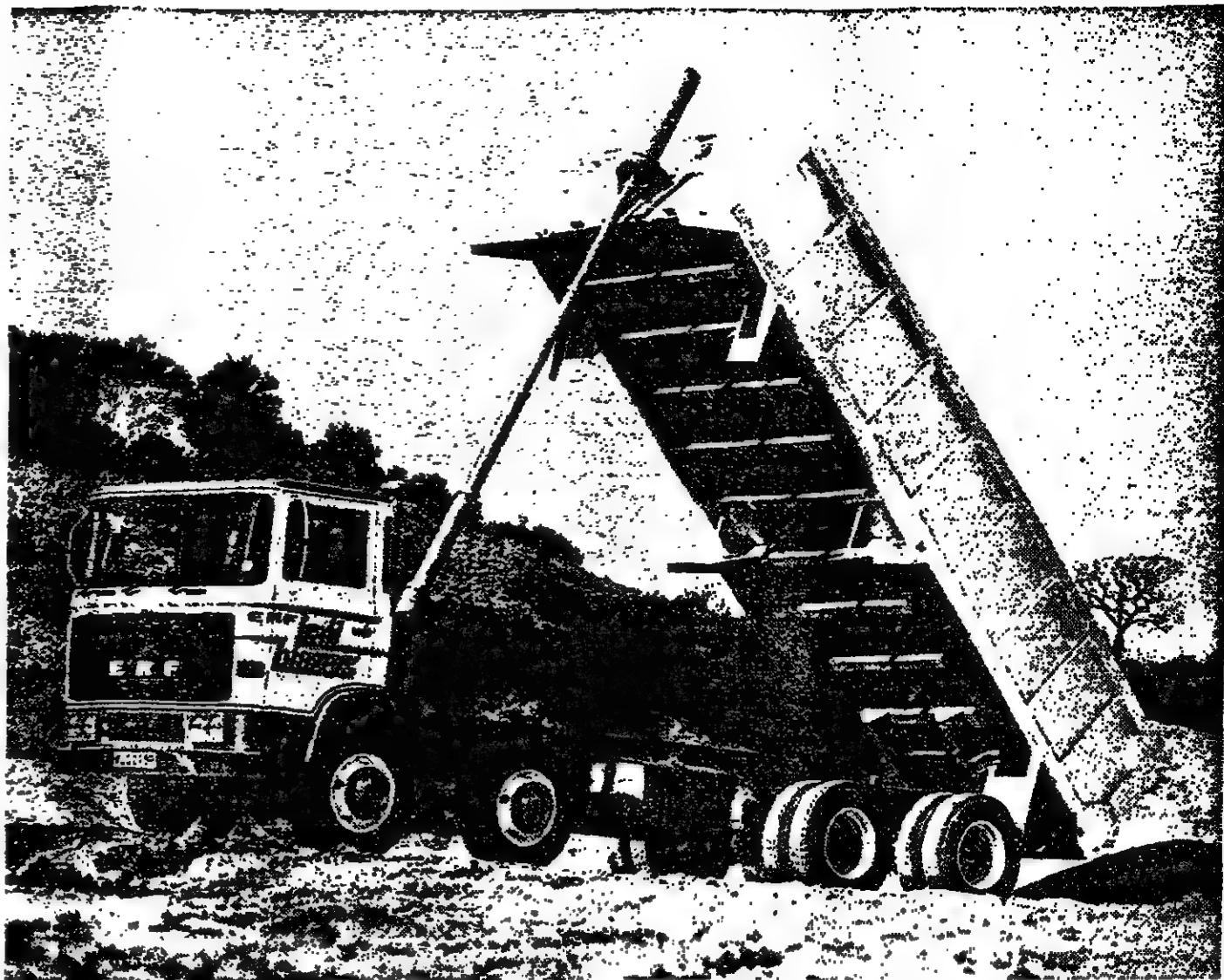
K.G.

The institutions had enough faith in Fodens not to take an easy profit when Rolls-Royce Motors made an £11m bid last year. Their decision was made easier because Fodens was in the process of switching a £1.02m loss into a £1.74m profit.

Mr. Leslie Tulley, the bluff, no-nonsense chairman, who is also chairman of Renault, says that 1978 will be "reasonable" but there will be consolidation after two years of fairly rapid recovery.

Fodens built up its reputation partly by doing as much of its own engineering as possible on the assumption that component manufacturing gives the final assembler a much greater control over the final quality of the product. It has shifted significantly from this stance with its new Fleetmaster range, launched about a year ago. The company is using a high proportion of bought-in components, such as Cummins and Rolls-Royce engines, Fuller gearboxes and Rockwell axles. The move will mean that Fodens will be able to lock into extensive networks established by the component makers across Europe

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COMMERCIAL VEHICLES X

Europe presents a complex market

AS-1N vehicle production, the main characteristic of the European trailer industry at present is its increasing concentration. The next decade or so will probably establish a much more permanent structure in the European industry, although the full benefits of rationalisation and the use of common design techniques will depend on political pressure and the speed at which the EEC brings together a new formula of weight and size regulations for European vehicles.

The market which the remaining manufacturers are aiming for is a healthy one by world standards. It probably accounts for about 100,000 units a year, and generates a turnover of about £800m, an amount similar to North American sales. The UK is probably the best of these sales zones because of the preference for road as opposed to rail transport in Britain, followed by Germany, France, Italy and the Netherlands. The latter's significance is based upon its position as a European entrepot.

This European market, however, is not as simple as it seems at first glance. Although of similar overall size to the U.S., the product demands in different countries vary widely. Before any manufacturer can enter a new market, he has to sort out an enormous variety of detailed specifications on questions such as axle weights and dimensions, which although only marginally different in themselves, can mean significant changes in manufacturing. In addition, each country varies enormously in the spread of its vehicle stock between trailers and semi-trailers.

For example, drawbar trailers in Britain, where total trailer stocks are believed to stand at between 165,000 and 185,000, are not yet used at the higher weight levels, although there have been experimental moves in this direction. But in Germany they are very popular, accounting for the majority of trailers (about 80,000 against 43,000 semi-trailers), as in Italy, where the drawbar stock is calculated at about 50,000 units against 12,000 semi-trailers.

France, by contrast, is a strong semi-trailer market, with stocks reckoned at about 100,000 units against 11,000 drawbars, and the Netherlands also shows a bias in this direction, with 32,000 semi-trailers and 10,000 drawbars.

Within the European context, the two U.S. companies, Fruehauf Corporation and Pullman, the market leaders in their own country, have made all the running so far. Like the American vehicle manufacturers, they seem to have been quicker, perhaps because of the Continental scale of their own domestic manufacturing, to latch on to the idea of an integrated European approach. This has meant, in the first place, establishing independent national manufacturing or marketing units in individual countries, although as Europe comes together, these will presumably be welded into more tightly knit groups. It is an open question now whether any of the indigenous European manufacturers can expand to challenge this dominant position.

The main indigenous independent in Europe are Kassbohrer in West Germany and York Trailer and Craven Tasker in

the UK (although York has links with a Canadian trailer producer). These companies are well-based financially, but they do not have the spread of European interests which the larger U.S. groups can call on. York Trailer is investing in the Low Countries at the moment, and has long had some assembly facilities there. But neither Kassbohrer nor Craven has yet established an international manufacturing position, which could be a significant weakness because of the cost of delivery for trailers.

Fruehauf, in which Pullman has 56 per cent, also has some way to go to become as widely spread as Fruehauf. Its base in France is strong, and it vies with Crane Fruehauf in the UK as the largest individual manufacturing resource in Europe, producing well over 20,000 units and holding more than 30 per cent of the French market. But despite establishing itself as a manufacturing unit in the UK, it has not yet developed a significant position in this country.

Fruehauf, by contrast, has established a base in the three major markets. It owns 98 per cent of Ackermann-Fruehauf in Germany, where it is reckoned to have about 20 per cent of the market, has a wholly-owned subsidiary in France, where it also has more than 20 per cent of the market, and now owns 100 per cent of Crane Fruehauf following the recent, bitterly-fought takeover bid.

Jointly

In addition, it owns the Netam company in Holland, and has 20 per cent of Fors-Parator, a group held jointly with Volvo and Scania, with plants in Norway and Finland.

Following the takeover of Crane Fruehauf, the European group is now being pulled together to develop a more integrated approach to manufacturing and marketing. A European organisation has been formed, with headquarters in London, to look at common manufacturing standards. Eventually it can be expected to develop a more rationalised method of supplying components, and also of standardising particular model lines in one area.

Both Fruehauf and Trailer, of course, can also draw on their U.S. facilities and expertise, in much the same way as the U.S. vehicle manufacturers are now doing. This method of using resources on a multinational scale will be the main challenge faced by the smaller national producers in the years ahead, and their answer is likely to be to look for increasingly specialised niches in the market.

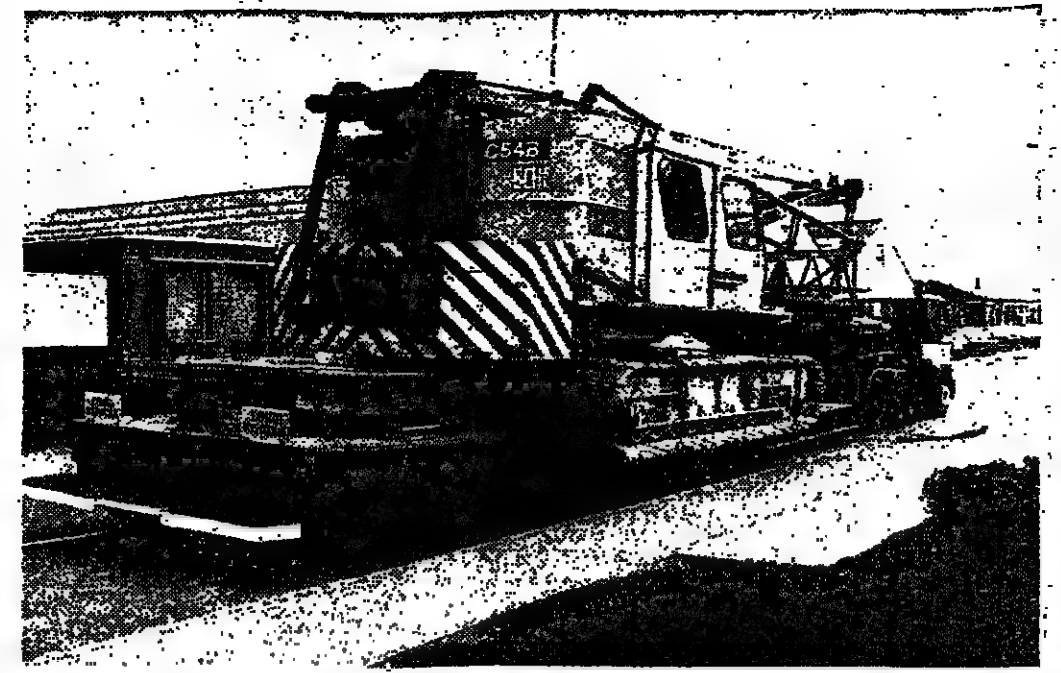
York, for example, has gone for an integrated approach to its manufacturing, trying to get the maximum amount of added value out of its resources. Craven Tasker has become a specialist in low loaders, and recently it took over Baxley, the company which developed a new method of manufacturing tilt trailers, the curtain-sided vehicles which have become popular throughout Europe. Freight Bonalack is another specialist, in the refrigerated vehicle area.

One encouraging feature for the trailer companies is that they should have a reasonable

market to aim for over the next year or two, particularly in the UK. While sales in the rest of Europe, reflecting the general heavy vehicle market, may be slightly down in 1978, they should not plumb the depths which hit the industry in 1974-75. In the UK, the prospects are for a similar, or slightly better, year than last, when the industry finally pulled out of the recession and achieved unit sales of about 17,500.

The figures so far, in fact, indicate that the trailer industry will not follow the growth curve in commercial vehicle registrations. It is possible that the unusually high rate of growth in 1977, when many customers were forced back on to the market because of their deteriorating stocks, has soaked up any extra expansion that might have been expected. But the companies that have survived from the drubbing of the mid-1960s can now probably look forward to a more stable future.

T.D.



The new Craven Tasker Tasklift low loader in operation by Hallet Silberman.

OFF-ROAD

Monsters free to roam

WHEREAS THERE is a limit to the weight of a load which can legally be carried along the highway, with off-road vehicles the sky's almost the limit. European manufacturers in the main are currently making a 50 ton payload the cut-off point to the ranges they offer. But they are by no means content.

The trend for users to demand more from an individual truck, visible in the on-road truck sector for some years now, is influencing the off-road sector too. Most of the manufacturers are looking towards the introduction of vehicles to carry 100 tons, while some already have 85-tonners on offer. And the UK is probably the most promising market in the world for 85-tonners, thanks to the activities of the National Coal Board.

The future for the off-road monsters has looked bright for many years now. In the words of Mr. Bill Shapland, chairman of Blackwood Hodge, the UK-based group which is the world's largest distributor of earth-moving equipment: "The continuing world population growth and the need to provide improved living standards are increasing the demand for food, raw materials and energy. Strip mining operations in Africa, Australia, Canada and the United Kingdom are being expanded to produce more coal, metals and other minerals to meet these increasing demands. Docks, harbours and railway facilities need to be improved and new roads built, not only in developing countries but in most parts of the world, to

improve communications and to handle an increasing volume of freight with political problems and cash shortages, so that even those areas with mines and local wealth are not buying any capital equipment at much of a rate. Elsewhere in the world, even North America has seen a slowing-down in major civil engineering projects in recent years.

So the overall picture for the off-road truck makers is rather difficult. There are orders to be had, but price competition is tremendous. The problem is that the major manufacturers can more or less match one another in the technical specification of the trucks they have to offer. Therefore orders are won on the strength of a manufacturer's reputation among customers, the service back-up he provides and the discount he is willing to give on the list price.

Certainly in the UK, even with economic activity at a relatively low level, demand for off-road vehicles by the quarry and other "extractive" industries is reasonable. The National Coal Board, potentially the biggest customer, needs vehicles for open-cast mining projects and for clearing "spoil" at deep mines. However, as with most nationalised organisations in the UK, its ordering programme tends to be somewhat erratic.

The main problem for the vehicle manufacturers has been the virtual drying-up in Britain of major civil engineering projects during the past two to three years. The roadbuilders, for example, are not getting into a Dutch auction. There is plenty of business but tremendous competition among the manufacturers. The UK used to be free from this type of thing, but there is now so much over-production of dump trucks that the situation is the same at home as overseas.

The same can be said for the rest of Western Europe, traditionally a major market for off-road trucks. The civil engineering scene is extremely depressed. And to take other specific examples, the French cement industry's plans to upgrade its lorry haulers are going ahead at a much slower pace than originally planned, while mining activity in Spain has come almost to a halt, perhaps because of a lack of confidence about the future among the owners.

The Middle East is no longer the buoyant market of a few years back and demand is drying up. In any case, Middle East customers have often shown a preference for very heavy on-highway trucks which are specially reinforced to take the strain of belting across the desert. Such vehicles are suitable for long hauls, whereas the normal off-road truck is designed to carry heavy weights short distances over rough terrain. Africa, potentially a major

market for off-road trucks, is exciting territory for A-B and following a £750,000 order for 12 30-tonners from Argentina, the group is looking at the possibility of an assembly plant there. Competition for European companies like A-B comes mainly from North America. Whenever there is a reasonable order for off-road trucks up for grabs, Terex, the General Motors subsidiary, Caterpillar, Wabco (Westinghouse Air Brake) and Euclid (now owned by West Germany's Daimler-Benz) will line up in competition.

And more and more these days Komatsu of Japan is making its presence felt, even in the UK, where it is offering 85-tonners. But then it was always a certainty that Komatsu, which last year had sales equivalent to £1.9bn (£1bn), three-quarters of which were of construction equipment, would want to match its major rival Caterpillar right through the construction equipment range.

For some reason, International Harvester and another major North American truck maker, Mack (part of the Signal Companies conglomerate) are not as aggressive internationally in the off-road sector as their importance in the U.S. might suggest.

And the European manufacturers of off-road trucks, such as Faun of France, Kockum of Sweden, the two Italians Perini and Astra, and Beiss from the USSR, are stronger in some territories than in others.

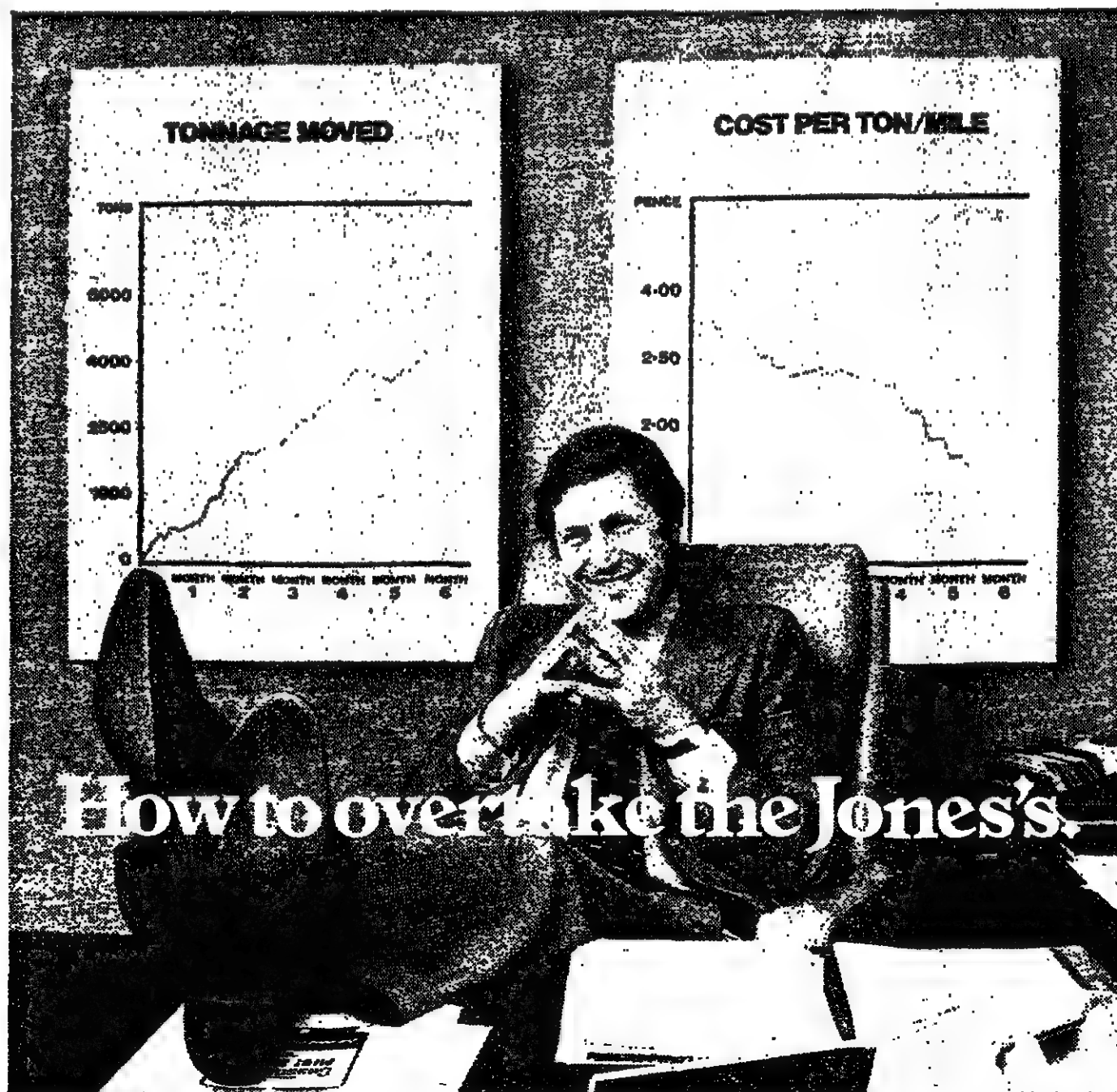
The main impetus for changes in technology in this sector of the commercial vehicle market are the health and safety regulations which have become an increasing consideration in the industrialised world. Noise, for example, is a major consideration. It is possible to absorb the engine noise so that the decibels in the cab are at a tolerable level. But when you absorb noise, you absorb power.

And the major constraint on the size of an off-road truck and the load it can carry is tyre technology. In this case you might even say that the truck is designed around the tyre, for the first thing a designer considers when planning a new vehicle is the size of tyre required.

K.G.

UK TRAILER PRODUCTION

Year	Units	Value, £000
1973	22,169	43,121
1974	19,066	51,170
1975	11,024	38,571
1976	13,497	51,047
1977	17,500	—



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A broader market

THE European saloon industry locked in a battle of attrition, the prospect of a new, underdeveloped market seems like the answer to the prayer. The off-the-road terrain market is not that, but it has certainly opened up new sales areas.

Two years ago the market was mainly limited to agricultural, construction and local delivery work. It has broadened out vigorously to embrace leisure activities, with two models like the Rover becoming status symbols in the process. New entrants to the market-place have shown a tendency to lean towards light commercial vehicles for certain major contracts, or to owe allegiance to established cars, a growing proportion of which these days are commercial and business vehicles. Some, when the windows are boarded up, almost indistinguishable from the vans they are derived

from. An interesting example of the fashion is moving is produced by Chrysler's Matra Rancho, being aimed primarily at the French, though at Third World markets where this is not an off-the-road

vehicle, having no differential lock and no four wheel drive. The French call it an "all-roads" vehicle, which implies more over there than it does here.

The Rancho is based on the associated Simca van floor pan with modified Alpine running gear and a glass fibre reinforced body on a metal frame. The bold emphatic styling gives it a safari-like, he-man image which, whether it appeals personally or not has to be acknowledged as a trend-setter, albeit with a greater affinity to the Kings Road than to Welsh hill farming.

It was not launched in Britain until May, but since then sales have mounted to 450 to help swell the European total in the first seven months of the year to 5,681. Significantly, imports next year are expected to reach 2,500, unless by then Peugeot Citroën has acquired Chrysler and has different ideas.

In this country the concept of using van mechanics is behind the Yak Yeoman, pre-production models of which are currently being made by Manchester Garages. The intent behind this venture is far different from the Matra Rancho, being aimed primarily at the French, though at Third World markets where this is not an off-the-road

vehicle, having no differential lock and no four wheel drive. The French call it an "all-roads" vehicle, which implies more over there than it does here.

The Yak will use Escort mechanicals taken at the appropriate points from the van assembly lines, so that engines will be delivered to Manchester Garages (Motor Craft), the new company set up to exploit the project, complete with fans, belts, carburetors, dynamos and other attachments. The rear axle is being modified to incorporate the Suredrive automatic differential lock invented by Mr. Bob Stoodley, Manchester Garages chairman.

This employs an indexing or ratcheting device of the sort commonly used in plant and machinery which allows the outer wheel to freewheel on cornering. Power to both wheels is restored when they are rotating again at the same speed. When one wheel loses traction, power is transferred to the other and the ratcheting effect can occur several times a second.

A power take-off is also in-

corporated so that if the worst comes to the worst it is always possible to winch the vehicle out with the help of a suitable anchor like a tree or stone.

Otherwise, helped by a two to one reduction gearing, it can climb and restart on a 1:21 hill subject to wheel traction.

Besides the rear axle, the Yak Yeoman employs the heavy duty Escort van suspension. The chassis is another example of ingenuity in combining sophisticated materials in a simple way.

The chassis is in seven parts in tubular section. Any part can be joined or taken apart by a good amateur mechanic, it is claimed. The body panels are in T.I.'s new Superform lightweight alloy which gained prominence recently when used on the body shell of the Aston Martin Lagonda. Detailed design work on the Yak has reduced the number of different panels needed to only six. Thus the wing pressings at either side of the vehicle, back or front and the dash panel will accommodate either left- or right-hand drive. The body panels stack compactly to enable six crated Yeoman kits ready for assembly to be packed in a standard 20 ft long container.

Fifty-three pre-production vehicles are being built and as an indication of where the markets are being sought 40 of them will have left-hand drive. The first models will be soft top only, with hard top versions following in about two years.

A third example of the way in which existing components (from different manufacturers in this case) can be harnessed together to produce an entirely different animal is provided by Stonefield Vehicles, a Scottish enterprise located at Crummock, near Kilmarnock. These are substantial four-wheel drive vehicles having payloads from 11 to 3 tonnes which extend the British range beyond that of the Land Rover. This again is a project in which a Government agency has taken a financial interest. The Scottish Development Association has injected £3m and now has a 75 per cent share.

Automatic

The power units are standard Ford 3-litre or Chrysler 5-litre engines with automatic gearboxes - allied to Ferguson Formula units made by Borg-Warner that deliver two-thirds power to the rear wheels and the other third to the front. A self-engaging clutch automatically locks to prevent wheel spin. A wide range of ancillary equipment can be powered from four different take-off points, two at the rear and two at the front.

Even in its basic form it is a sophisticated piece of equipment built to rugged standards that make it equally at home on Army duty - it has scored well in defence authority tests - as a fire service, mobile workshop or personnel carrying vehicle. Production is progressing towards an eventual 50 a week capacity with a strong export potential.

The Yak Yeoman and the Stonefield team up rather than compete with Rover, the major UK producer of off-the-road vehicles, and will help to defend the home market against increasingly keen competition from America, Japan and Eastern Europe. Ever since the war Land Rovers, supplemented in more recent years by the Range Rover, have enjoyed a virtual monopoly in the home market, besides being a familiar sight in many foreign lands, in



A Stonefield 4 x 4 on/off highway vehicle, which can ford water to a depth of 3 ft.

particular the Middle East. The new competition provided by a wide range of imported vehicles has perhaps done more than anything to stimulate BL (as British Leyland now likes to be called) into a belated programme to maximise the potential of the Land and Range Rovers and the expertise that has helped to give them a world renown.

Annual output has for some time been running at 50,000-60,000 units, with 40,000-plus Land Rovers and 10,000-12,000 Range Rovers. This is being pushed upwards, with £13m being spent immediately on the Range Rover and plans to introduce an extra shift at the Rover plant. But targets have been missed because of industrial action at supplying factories and resistance to late night working because it is considered unsocial.

Nevertheless, £248m is scheduled to be spent on doubling production. This would help to reinforce Rover's prestige position in world markets and enable it to defend its home market more effectively. Time, unhappily, is not on the British side. The number and variety of competitive vehicles being brought in is increasing all the time.

One of the persistent seekers of a larger share of the market is the Jeep division of American Motors, which makes a range

of Cherokees within an annual 180,000 unit output, starting with a two-door basic model at almost £8,000, which is under the Range Rover price, and going on to the Chieftain at nearer £10,000, with automatic permanent fwd available. The junior Jeep CJ, a near equivalent to the short wheel-base Land Rover, with manual or automatic drive, is perhaps better known.

Since the launch in March with 30 dealers the Cherokee has attracted another 20 dealers in all three countries and sales have been sufficiently promising to make the concessionaires think in terms of 700 Jeep sales next year including 450 Cherokees, with the remainder the smaller CJs.

Contenders

Two contenders from Japan are the little Daihatsu and the interesting Subaru fwd, estate, both with 1.6-litre engines. The Daihatsu looks a sturdier version of the Land Rover, lacks its pto facility, but is cheaper and seems to have been well chosen for its market. About 1,000 are being brought in this year, of which about two in three will be soft-tops, and a similar number of imports is planned for 1979. The Subaru's fwd enables the estate version to take to the countryside with some aplomb and marks it out

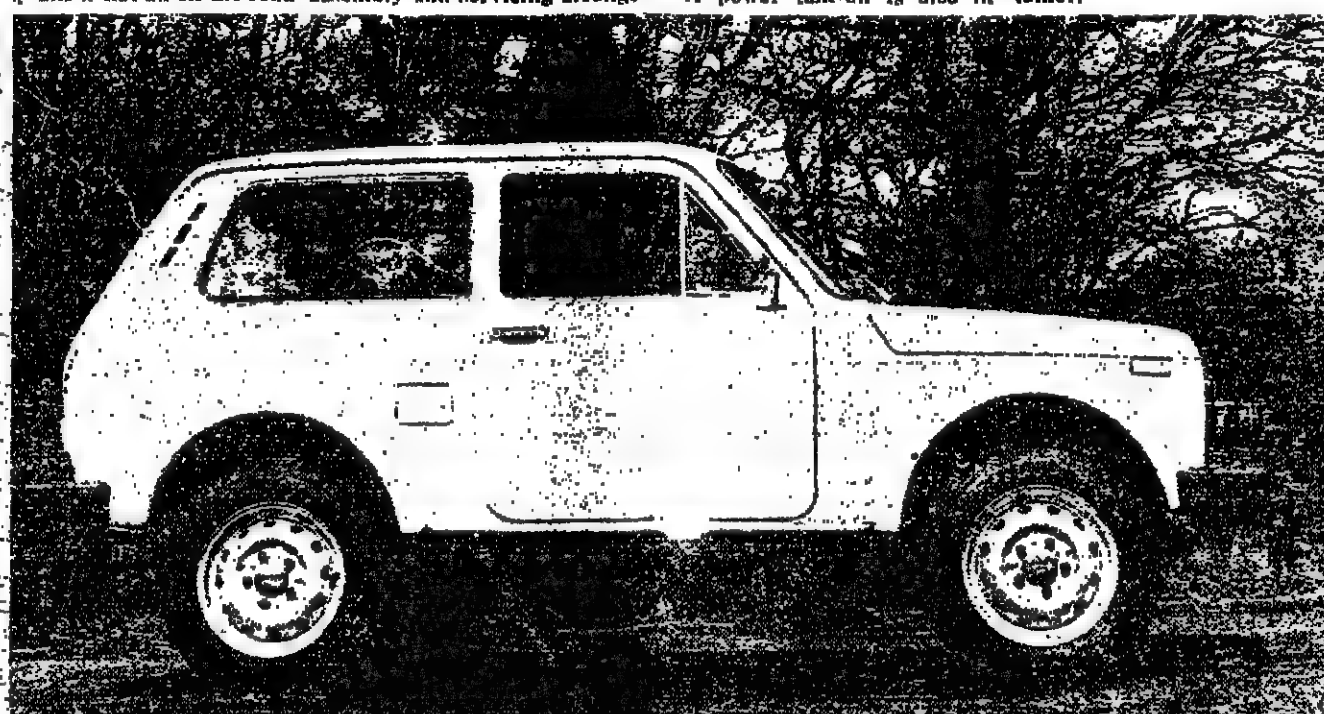
as an exceptional vehicle in its class.

Another newcomer currently undergoing type approval testing is the Lada Niva from the Togliatti factory in Russia. This is a short-wheel-base hatch-back saloon in permanent fwd at present only in left-hand drive form. Initial criticisms of vibration and excessive transmission noise have been taken up by the factory. Some 400 are expected to be available for distribution by the end of the year, with a programme to import 1,000 next year.

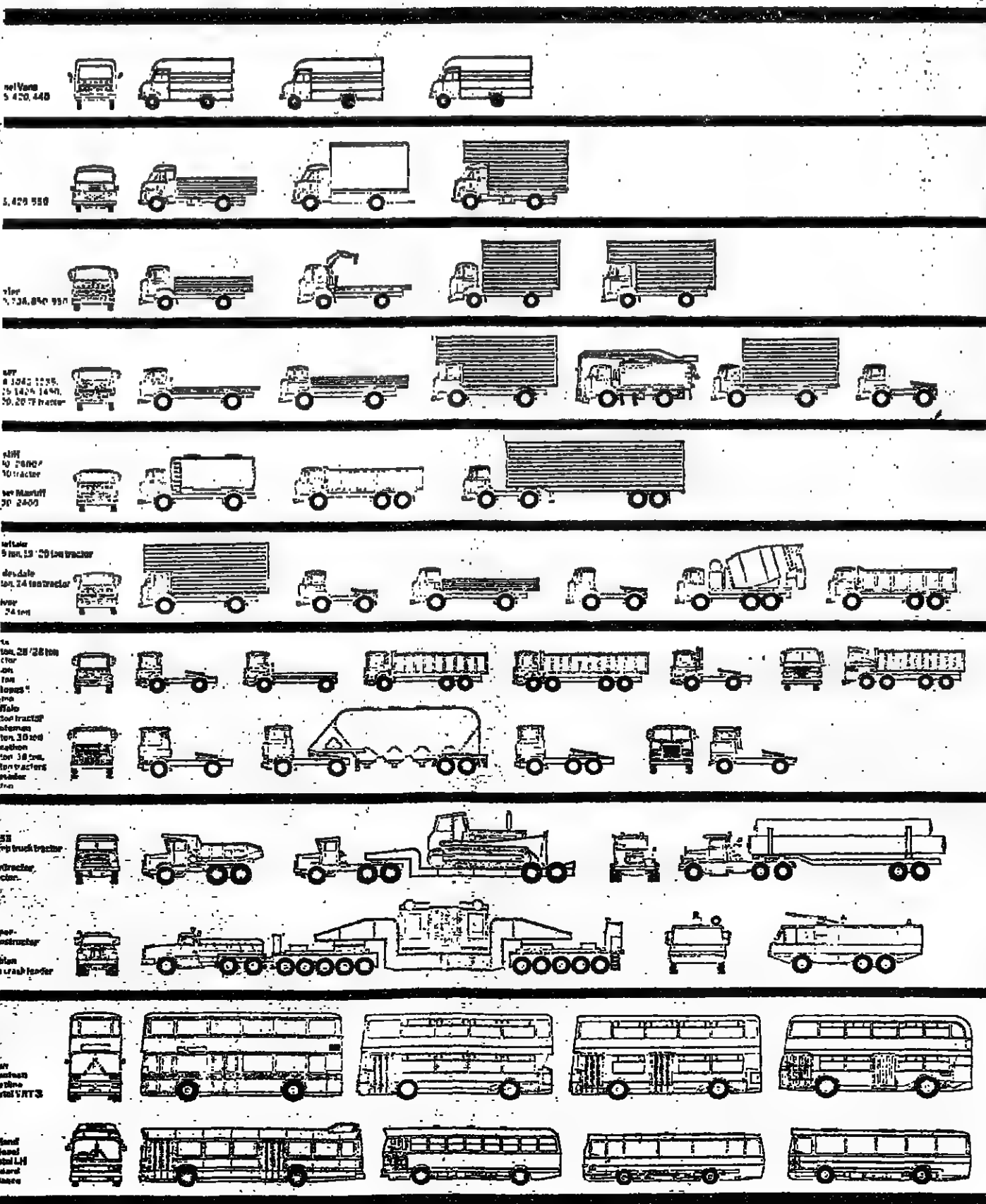
Still another newcomer being demonstrated to the trade in left-hand-drive form is the Romanian designed Portaro, with a Daihatsu 2.5 petrol or diesel engine, which will be yet another competitor for the Land Rover. This is the Portuguese version of the ARO imported in small numbers three or four years ago. It uses a number of domestic and European components, like Girling brakes, and has a 60 per cent non-Romanian content. It is intended to import 1,250 next year.

While none of these and other contenders for the market may excel the Land Rover or Range Rover in performance and ancillary facilities, do they need to? They illustrate quite dramatically the speed with which the market is broadening.

Peter Cartwright



The Lada Niva from the Togliatti factory in the USSR has a short wheelbase and overall length of only 12ft. 2 in.



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Drift towards the specialist

MOST OF the big European vehicle manufacturers make a large proportion of their truck components within their own operations. But a strong divergence of opinion has emerged in recent years as to whether this process has a long-term future. Some component producers, particularly the American manufacturers who have invested increasingly in Europe in the last 20 years, believe that there will be a gradual trend towards the use of more proprietary items made by independent, specialist component manufacturers.

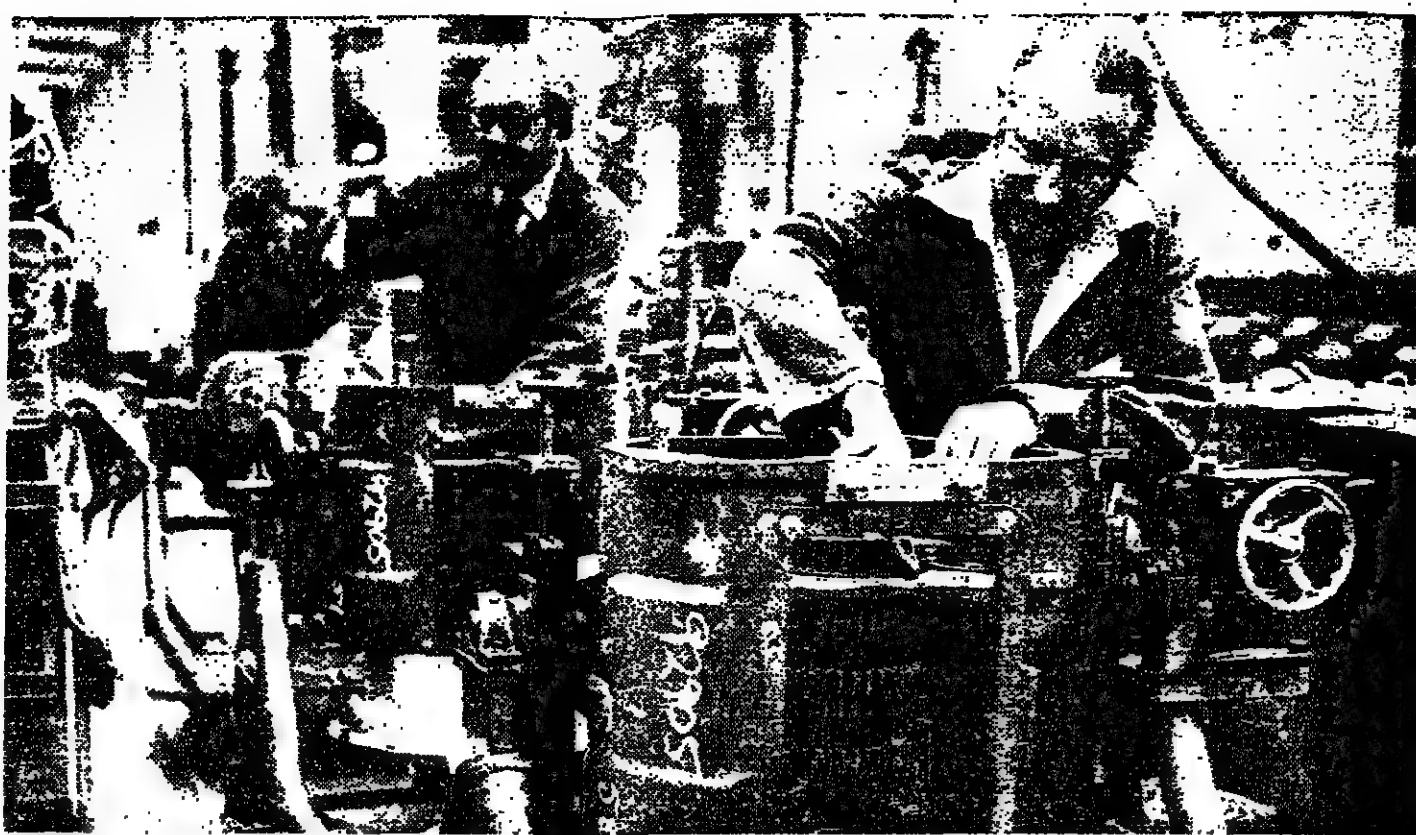
Which ever way the argument goes—it is probably balanced on the side of the truck producers at the moment—there is no doubt that a lot of the emphasis in the commercial few years will fall on component development. This is partly because the biggest scope for reducing the costs in producing vehicles lies in cheaper components, which account for all the single high-cost elements in construction. At the same time, the demands for better fuel economy, improved safety features, reduced emissions and lower noise levels are all creating additional demands for component re-design.

The twin pressures created by the need for reduced costs and new designs is pushing vehicle manufacturers inexorably towards new patterns in manufacturing components. They can go, in effect, in one of three different routes towards this end. In the first place they can aim to become large enough individually to manufacture in-house at high volume levels. This means that the company can get internal economies of scale, thereby reducing manufacturing costs, and offsetting development expenditure against the larger volume. Mercedes is the prime example of a company which has set its eyes on this type of approach in the last decade.

The second alternative is for manufacturers to group themselves together to make common parts or buy from each other. The Club of Four truck, developed by DAF, Volvo, Magirus Deutz and Saviem, is the classic example of this approach. Each manufacturer specialises in supplying a cer-

Engines

The three main areas of development for the proprietary manufacturers at present are in engines, gearboxes and axles. In the engine field, most European vehicle producers are still quite well established. Indeed, in many ways engines are still seen as a basic factor in determining a character of a truck: to be an engine supplier means that the producer qualifies as a significant engineering force in his own right. For this reason, collaborative moves are limited in the engine field, although Daimler-Benz and MAN in Germany make some component parts for each other, and the creation of the IVECO and Berliet Saviem groups will create some rationalisation. Among smaller engines, the most significant recent development was the decision by Volkswagen to buy a Perkins diesel unit for its new LT panel van. This led Perkins to establish an



Assembling gearboxes for heavy duty trucks at Eaton's Basingstoke plant.

assembly plant in West Germany. The expanding need for light diesels, created by the demands for more economic fuel usage, has also led to the creation of a joint Fiat, Saviem, Alfa Romeo venture in southern Italy to make units of this kind at the rate of about 250,000 a year. In the UK, the Bedford CF is now being fitted with a diesel engine derived from its sister company, Opel, in Germany.

Proprietary manufacturers have had much more success in supply engines in the UK than anywhere else in Europe. Gardner, one of the longest established independents, which was recently taken over by Hawker Siddeley, is a major producer for the bus and quality truck market, making about 5,000 units a year, and Cummins, the U.S.-based company, has made a big impact since it put down a plant in Scotland in 1956. It now makes about 11,000 units a year at its plant in Shotts, about 70 per cent of which are exported, and is currently engaged in a £35m

expansion scheme designed to double production. Gearboxes are probably the next most prestigious items in a truck after engines, and in this field the proprietary producers appear to have been making considerable advances at the heavy end in recent years. ZF, the German manufacturer, and the largest indigenous European producer, has always had a strong position in its domestic market, where Daimler-Benz, despite its general preference for in-house production, is a major user. More recently, ZF has been quoted for a contract with Leyland Vehicles in Britain.

The main expansion in this field, however, has come from the European subsidiaries of the two large U.S. gearbox suppliers, Eaton and Dana. Eaton, in particular, has been intent on establishing a pan-European presence in gearboxes for trucks of about 8-tonnes gross vehicle weight and upwards, and this was clearly one of the determining factors to establish a new gearbox factory in

France. This plant, at St. Nazaire, is capable of producing about 24,000 transmissions, and is additional to its present gearbox capacity of about 80,000 units in the UK.

In addition, it sells transmissions to MAN in Germany, DAF in Holland and the new Berliet-Saviem group in France, every heavy Berliet truck now has Eaton transmissions fitted as an option. Eaton's main independent competitor in the UK is Turner Manufacturing, the subsidiary of Dana of the U.S., which is not well established as a supplier, but quite so widespread, but it has Leyland and is particularly

Mixed

The split of markets between these suppliers is somewhat mixed. SOMA, for example, is a big supplier to the French industry, and also sells to Bedford for some of its medium-weight axles. For its new heavy truck, the TM, Bedford has chosen Eaton axles; Ford has chosen Rockwell axles but an Eaton transmission. At ERF, one of the fastest growing of the small independent producers in Britain, Kirkstall has strong links. In Sweden, Eaton has made a significant breakthrough by selling axles to Volvo. SOMA supplies the Club of Four truck, but Eaton is also moving into this range of vehicles. This patchy development suggests that the independent axle suppliers are strengthening their grip over a wide range of the industry.

Another field of component supply which has been developed by US companies is in heavy-duty brakes. Rockwell has been active in this sector,

with the development of Rockwell Bremse in Frankfurt, which at present machines units used in the U.S., but which is expected to develop full-scale manufacturing. In addition, the U.S.-based American Standard group has established a strong position in the German market through its Webco subsidiary, recently reinforced by the Clayton Dewandre acquisition in the UK.

All these developments show that the drift towards independent component manufacturers is now well established. It is not likely, over the medium term at least, to go as far as it has in the U.S., where only Mack exists as a highly vertically-integrated producer. One reason is that manufacturers like to be known for the engines they produce. Another is that many European companies would find it difficult to shift from in-house production because of the bias towards protecting established jobs: this is a factor behind Leyland's decision to remain a big manufacturer of components, and it is likely to hinder rapid rationalisation at Saviem Berliet.

The third factor lies in the high labour rates in countries like Germany and Sweden. It would not make sense for these vehicle producers in these regions to be simply assemblers, competing with similar organisations from lower cost areas. They have to have the highest added value possible per vehicle. For this reason, the Swedes remain the strongest example of the vertically integrated manufacturing concept in Europe today. If they begin to buy-in components in great numbers, the American system will have truly arrived in Europe.

T.D.

BUSES

British producers meet their targets

THE RECENT delivery of the first Leyland Titan double-deck buses to London Transport ushered in a new era in the British bus industry. This vehicle carries with it Leyland Vehicles' hopes that it will be able to hang on to its dominant position in the British—and world—double-decker market. It has been delivered ahead of its rival Metro-Cammell Metrobus, 50 of which have been ordered by London, and Leyland believes that it has been tested so extensively that it should prove to be reliable in operation.

Leyland needs to recover from a somewhat tarnished reputation in the bus field over the last few years. The takeover in the mid-1960s of Daimler—then part of Jaguar—gave the group a virtual monopoly of the double-deck market: it has had well over 90 per cent for much of the time since then. But the company was then hit by two main problems. The first was an apparent decline in quality and in the efficiency of the spare parts service, which for a time created a great deal of annoyance among vehicle operators. The second was an inability to supply to anything like the level of demand.

Both were to some extent involuntary problems. For a start, Leyland had some difficulty in absorbing the merger with Daimler, and throughout the late 1960s and early 1970s it was constrained by cash limitations because of the group's well-known need to support the BL car operations. On the demand side, it was hit by the unexpected change in the transport unions' attitude to running one-man double-deck buses. It had been assumed that the unions would not give way on this point, and that the trend would therefore be towards single-deck units. Instead, the market began to go back the other way, bringing with it a big bulge in demand.

Both were to some extent involuntary problems. For a start, Leyland had some difficulty in absorbing the merger with Daimler, and throughout the late 1960s and early 1970s it was constrained by cash limitations because of the group's well-known need to support the BL car operations. On the demand side, it was hit by the unexpected change in the transport unions' attitude to running one-man double-deck buses. It had been assumed that the unions would not give way on this point, and that the trend would therefore be towards single-deck units. Instead, the market began to go back the other way, bringing with it a big bulge in demand.

The two main competitors are Ailsa, connected to the Volvo commercial vehicle importers in the UK, which established a plant in Scotland to build double deck buses using Volvo

U.K. REGISTRATIONS OF BUSES AND COACHES

	1978	1977
British		
Bedford	735	860
Leyland Vehicles	2,645	2,630
Ford	573	440
Seddon Atkinson	72	57
Volvo	36	25
Others	2	2
Total British	4,063	4,018
Imported		
DAF	11	1
Mercedes-Benz	26	30
Volvo	87	45
Others	29	170
Total imported	153	246
Grand total	4,216	4,264

Source: SMMT.

engines and running gear, and do not crumble so easily in accidents. They are also expected to vibrate less and to be quieter. Engines are being pushed to the back or underneath to give the driver better conditions and to reduce noise. At the same time, Leyland has pioneered a move, with the Titan, towards lower entry steps so that the elderly, who are big users of buses, can get on and off more easily.

These developments are of course expensive, and are going to put up the price of membership of the double-deck club. Leyland, for example, has invested about £3.5m at its Park Royal facilities in London for its first line to manufacture Titans. This will have a capacity of about 350 units a year, and the intention is to have another production line alongside as orders build up. The company's plan is to produce 80 vehicles this year, 200 in 1979 and 350 in 1980; most of this production is covered by orders.

Leyland's overall share of the UK market this year has also gone up. Against 87 per cent last year in a market of 2,028 units (Metro captured 10.5 per cent), Leyland has so far this year pushed up to 95 per cent—1,230 units up to the end of July.

The bulk of this volume is still being achieved by its three existing models, the Atlantean and Fleetline (both made at Leyland in Lancashire) and the Bristol VTR. Between 60 and 70 per cent of these are bodies in Leyland's own facilities at Park Royal, Charles Row in Leeds, and Eastern Coachworks.

In the single-deck bus market, including urban vehicles and coaches, Leyland is also undisputedly the UK leader. In the January to August period this sector accounted for 2,505 sales, of which Leyland took a little more than 48 per cent. Bedford was second with 24 per cent and Ford third with a little under 20 per cent.

Leyland's great strength in this sector is with its National bus used for heavy wear-and-tear, stop-start urban work. The National was specially designed for this of course and accounts for probably 80 per cent of these kind of sales.

The National has not been quite the success story it was hoped it would be, mainly because the unexpected switch-back towards double deckers has detracted from sales. But the company claims to be building profitably at the moment at a steady rate of 20 a week. This is about half the potential capacity of the plant, although an increase would demand some more investment and considerable manning-up.

Dominant

In the coach field, dealing with vehicles used by private operators, Bedford has the dominant position, although sales in this sector are overshadowed in volume terms by the urban market. The company is claimed to have almost 50 per cent of these sales, doing particularly well with its VMT mid-engined coach chassis first introduced in 1970.

The most encouraging feature for British producers this year, however, lies in the general performance of the industry. Output has gone up—indeed Leyland, which has suffered such serious losses in the rest of its commercial vehicle group, has met production targets consistently this year with its labour force of 3,500. At the same time, imports have been reduced. The figures indicate that they were virtually halved in the first seven months of this year from about 240 units to about 140, against the British industry's sales of some 3,650 units.

The market overall in Britain is slightly down—some 3,800 units in the first seven months of the year against 3,918 in the corresponding period of 1977. The position overseas is also rather sticky at present, because of difficulties in some developing markets. Nigeria, for example, which is now the biggest area for UK commercial vehicle exports, has been less buoyant than in recent years. As time goes on all these markets will be looking to create more local content in their vehicles. On the other hand UK manufacturers believe that they can look forward to a reasonably stable market in Britain at present, and recently more hopes have been raised of double deck orders overseas, particularly in the Far East.

T.D.

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Bristol BS15 2NL
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Abundant choice of methods

THE least important condition for the user of a commercial vehicle is that of its purchase or rental. The choice of methods is becoming wider all the time with the development of leasing and hire arrangements, and the market is both competitive and diverse. As an alternative to the purchase of a vehicle through a third party, the operator may prefer to rent the vehicle or—by the more common method—hire it. The decision will depend upon a number of factors, including the nature of the business, the size of the fleet, the cost of the vehicle, the cost of the hire, the cost of the rental, the cost of the purchase, the cost of the depreciation, the cost of the maintenance, the cost of the insurance, the cost of the tax, the cost of the licence, the cost of the registration, the cost of the road tax, the cost of the parking, the cost of the fuel, the cost of the tyres, the cost of the repairs, the cost of the breakdown, the cost of the loss of the vehicle, the cost of the loss of the business, the cost of the loss of the reputation, the cost of the loss of the customer, the cost of the loss of the market, the cost of the loss of the future, the cost of the loss of the world.

Basically, the operator of a commercial vehicle or trailer has four main options. He can put up the cash himself, but, with vehicle replacement costs rocketing in the last few years, this can be a costly business. Compared with the cost of an average fleet unit, a car of around £3,500, an ordinary van can cost upwards of £5,000 while a heavy lorry can cost anywhere between £10,000 and £20,000 depending upon specification. Furthermore, that buys only the cab and power unit—what comes behind, whether a trailer, container or box, will be extra. A very basic flatbed trailer will for instance cost at least £3,500, while a more sophisticated unit, such as a refrigerated trailer, will cost up to £15,000.

Inroads

At these levels, fleet replacement costs can make substantial inroads into cash flow. With profits squeezed by the trade recession and competitive rate-cutting, many hauliers may prefer to look to third party financing

while many "own-account" operators may prefer to deploy the cash in their main-line business.

There are, moreover, tax considerations to weigh. The rules which make the leasing of company cars so attractive do not apply to commercial vehicles. The first-year tax depreciation allowance on motor cars is limited to 25 per cent (or even less in the case of the most expensive models) unless it is owned by a specialist leasing company in which case the allowance is 100 per cent—the benefit of which can be passed on to the lessee company in the form of lower monthly charges.

For commercial vehicles, on the other hand, the first-year allowance is 100 per cent without exception. But these allowances may not be of immediate benefit to a small-scale haulier making slim profits or to an "own-account" operator paying little or no mainstream corporation tax because of stock appreciation relief and other tax allowances. In some circumstances, there-

fore, tax implications may be a relevant consideration.

As an alternative to self-financing, the operator can approach his bank for an overdraft or loan, or make a deal with a finance house or hire purchase company. The true rate of interest charged needs to be closely looked at. Generally speaking, a bank overdraft is the cheapest way to borrow. Interest charges can, of course, be set off against profits for tax purposes, although the real cost of borrowing needs to be considered if interest plus depreciation produce a tax loss in the year of purchase. Tax losses and unused depreciation allowances can be carried forward to a following year, but their deferral reduces their discounted value. In any case, vehicle operators in a small scale of business may prefer to keep their credit lines open for other purposes.

The next options to be considered are leasing, contract hire and rental. In neither of these does the operator purchase and own the vehicle; ownership remains with the leasing or hiring company. None of them are particularly new, especially contract hire, which has been a familiar practice in the haulage business for years. But more and more different packages are being offered and leasing and renting have both—in different sectors of the market—been becoming more popular.

Leasing was given a particular boost by the relaxation in June of last year of the Control of Hire Order, which meant that the minimum advance payment required from vehicle operators at the start of a new lease contract could be reduced from ten months to a more customary three months. Since then a number of new small leasing companies and lease brokers have sprung up, and the market has become



The York Hobo suspension trailer.

very competitive. All the major finance houses are active. Among the biggest leasing companies are Lombard North Central (a National Westminster Bank subsidiary) and Barclay's Mercantile, while, in the trailer market, there are Crane Fruehauf's own finance company, Transport International Pool (another U.S. subsidiary) and Eurotree (part of Traders Financial Leasing).

Leasing is tantamount to a form of medium term finance. Leases can range from three to seven years, with an average of around five, depending upon the lessee's requirements and the estimated life of the vehicle or trailer. This means that the vehicle can be painted in the operator's own livery, even though beneficial ownership remains with the lessor. The terms available are very flexible and the operator can often obtain almost a bespoke arrangement.

Many leases are arranged on a full payment basis which offers the operator an option to carry on-paying a peppercorn rental at the end of the lease once the lessor has recouped

the full cost of the vehicle plus interest charges. Alternatively, the lessee can arrange an open-ended lease by agreeing with the lessor at the outset a depreciation rate on the vehicle; at the end of the lease the vehicle will be sold and both parties will share in the profit or loss on the disposal (another U.S. sub-value compared with the written-down value).

Another option is the closed end lease under which the vehicle is taken back by the lessor. Because of the risk facing the lessor in estimating in advance the likely residual value of the vehicle, and thus the need to pitch rates to reflect this risk, this is not a widely used method in the truck and trailer markets.

Contract hire comes in many forms. As with rental, the main difference from leasing is that the vehicle or trailer is returned to the owner at the end of the contract with no sharing of the net proceeds from its disposal. The advantage of contract hire

Residual

is that vehicles can be taken on for a set period and, if the contract is for a reasonable length of time, he can arrange to have them decked in his own livery. The period of rental agreements can similarly be tailored to the operator's requirements—from one day up to several years.

This enables the operator to match his fleet to the fluctuations in his workload almost on a daily basis. It thus becomes easier both to control and to predict costs. Furthermore, contract hire—like rental—can be arranged to include full maintenance and tyre replacement, particularly for small fleet operators, in view of the steadily rising standards required of vehicle maintenance and operation and the critical importance of adherence to these standards for the operator's "O" licence.

The same consideration has led the emergence and growth of a number of specialist firms offering preventive servicing, maintenance, spares replacement and breakdown recovery services. They now include RRS Rescue, a national breakdown

ROAD HAULAGE

Specialisation to the fore

FACT that road haulage is taken by a large number of businesses, most of them being only a handful of as or even only one, is a constituent both of its strength and its weakness. The strength lies in the fact that business operating on a relatively small scale in a highly sensitive trading environment can be much more flexible than a large one subject to heavily fixed direction.

It is why the relatively few groups in road haulage—as the National Freight Union (NFC) in the United Kingdom and the Development Group private sector—have both a point of delegating responsibilities as far as practicable down the line, far from monolithic organisations, both holding companies and a large echelon of subsidiaries and discreet operating each of them specialising in a segment of the market as a profit centre with degree of autonomy.

gest

her, however, has a very small share of the market. The NFC, which is by far the largest UK haulage group with about 20,000 trucks, trailers and 37,000 staff, aims to only about a tenth of the total freight market, and only about a twentieth of the total haulage business, particularly in the general haulage which is in the hands of many small operators.

because of this—so the industry is "inherently" weak. It is this that is said to be the industry's weakness. If this were true at one end of the 20s may have partly been the result of the demobilisation of transport—there has been a "renewal" in recent years. The present system of professional control, based on the system of professional control, is a weakness. Yet road haulage has had to weather the worst of the industrialised world for more than 50 years. Rates were cut, losses incurred, a number of businesses were reduced or reorganised. But it is the industry's strength. Overall, "own-account" operators have relatively little use of statutory freedom to ply and reward. Certainly,

there seems no justification for the re-imposition of capacity controls as some hauliers have been urging (like protectionists of the world over)—a bid that the Foster committee reviewing the "O" licensing system is expected to reject when it produces its report shortly.

The fact that the industry has weathered the storm is a relatively good shape says something about the professionalism of the modern haulier. It could also lend credence to the argument that road haulage may not be so fragmented as is commonly supposed. Statistics on the structure of the industry can hardly be said to be either plentiful or very up-to-date. But there are a number of studies which have suggested that the average haulage business has become larger in size and that the industry, both here and on the Continent, may have become somewhat less deconcentrated than the bare figures indicate.

One factor which needs to be borne in mind is the trend, especially over the last 10-15 years, towards larger payload vehicles. It is the larger concern, which tends to be predominant in long-distance operations or which serves extensive markets, that has access to the heavier traffic flows and able to take advantage of the larger lorry with the resulting scale economies. This is why there are about 10 per cent fewer lorries (excluding vans) on the roads today than 10 years ago in spite of a 30 per cent increase in the tonne-miles (weight times distance) of freight moved by road.

Another factor is the growing specialisation and sophistication of haulage services. Statistics may give rise to an assumption that haulage is one big market, whereas in fact it is a heterogeneous collection of a very large number of markets, each differentiated by area, route, load, and type of service required.

At one end of the spectrum there is tipping work and the movement of construction materials to sites dotted all over the country. This is still very much the province of the smaller operator with fewer than five vehicles—including some of the "cowboy" operators which give the rest of the industry such a bad name. At the other end, there are highly specialised operations such as the movement of abnormal loads (power station boilers), dangerous liquids, fashion goods, household and industrial waste, or refrigerated foodstuffs.

regies of manufacturers and retailers have become more intertwined.

All this has led to the market for haulage services becoming more segmented and specialised. It has also become more sophisticated, with new patterns of demand emerging to which the alert carrier has been quick to respond by offering break-bulk services or the undertaking on contract of complete distribution systems, including warehousing, stock control, point of sale promotion, as well as the mere haul of goods from one place to another.

The growing segmentation of the market and the increasingly specialised and sophisticated service required from the haulier has not eliminated competition. Far from it. But it makes nonsense of attempts to draw from the overall figures for the industry conclusions about the state of haulage companies in relation to their market.

Moreover, entering the business is no longer simply a question of acquiring a truck by hire purchase and driving off looking for work—not even, the "cowboys" notwithstanding, in the tipping and general haulage fields. The haulier has to undertake, or pay for, the proper maintenance of his vehicle, to abide by the increasingly demanding rules governing its operation and loading, to demonstrate an adequate measure of financial standing, and to observe the maze of road traffic laws—or else he will run a real risk of forfeiting his licence to operate.

The task of securing maximum efficiency from a haulage fleet has itself become more demanding with the growth of route restrictions, loading and unloading bans, roadside checks on vehicle fitness and loads, the need to cut vehicle down-time to a minimum—and the prospect of a further reduction in drivers' hours to meet EEC regulations. More and more of the larger operators, in both the haulage and "own account" sectors, have been making use of computer-based control systems.

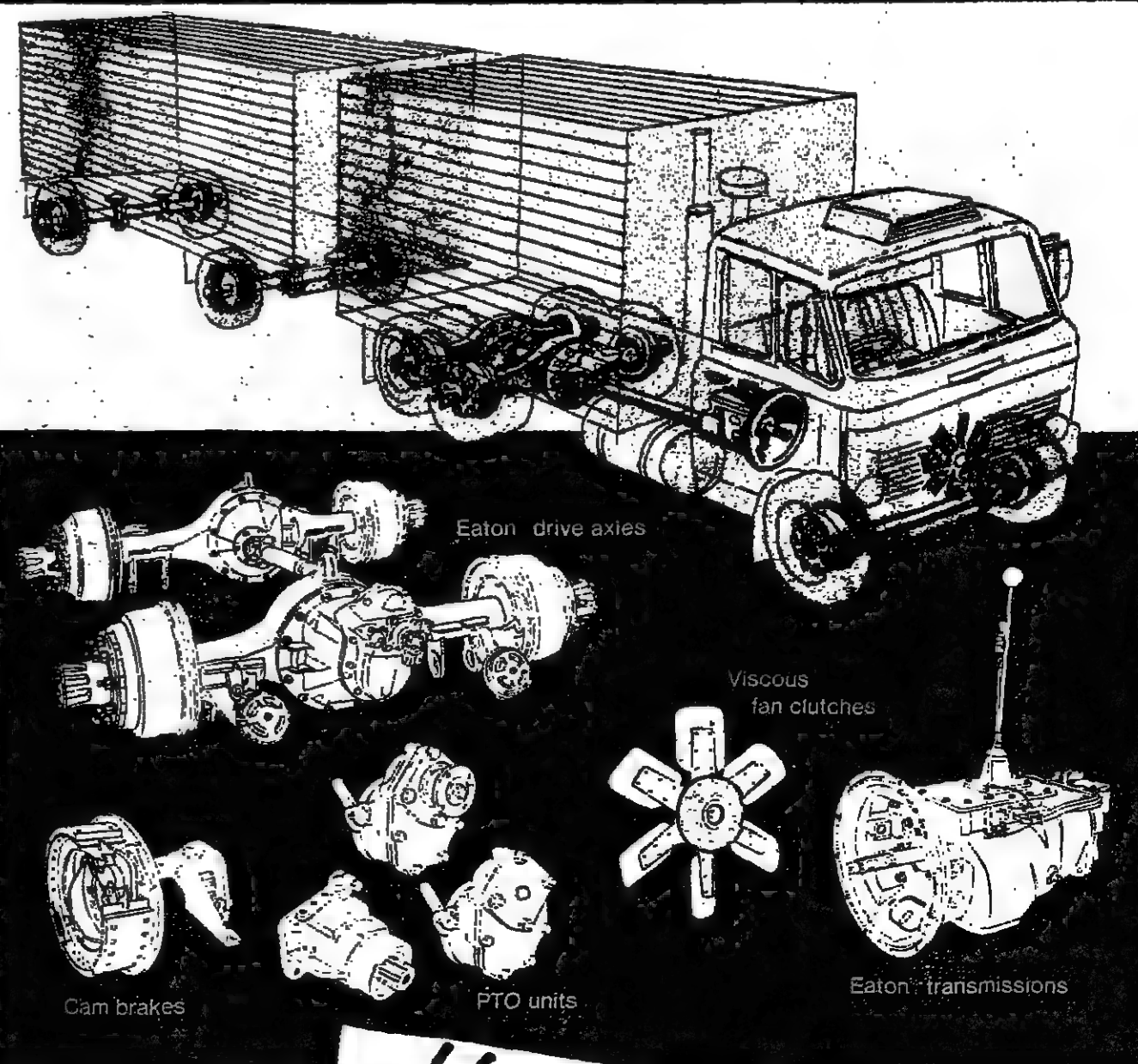
Promised

Furthermore, a further tightening of the enforcement of the vehicle loading and maintenance requirements has been promised. The Foster committee will be recommending ways of further improving the quality and efficiency of the road freight industry. And the desire to protect the environment is unlikely to abate.

Looking further ahead, the thicket of bilateral permits and EEC quotas which currently limit hauliers' ability to operate their own direct through-services to the Continent—and beyond—may gradually give way to pressure from Brussels. This would add a trans-continental dimension to the concept of long-distance services (which currently means anything much over a mere 150-200 miles) and so provide yet another role for the larger or more specialised carrier.

CJ.

Eaton - the backbone of the truck industry



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EATON Truck Components

COMMERCIAL VEHICLES XIV

TRADE PATTERNS

Sales spread across frontiers

IT IS only in comparatively recent times that the commercial vehicle industry in Europe has begun to take on a truly international character. For many years after the war, manufacturing and sales existed in virtually closed markets. Geographical proximity between the producer and the user was a significant factor in sales patterns, and strong local traditions and loyalties were built up. Then, about ten years ago, commercial vehicle producers began to follow the example of the car manufacturers and cross national boundaries within Europe.

This has not so far produced a great decline in overseas sales to the old colonial markets. Most of the developing countries have concentrated the development of their motor industries on cars rather than trucks, although their interest is now coming round to the truck sector. But within Europe it has meant a big readjustment in sales patterns. Every one of the major markets in Europe has seen an incursion of imports over the last decade as rival manufacturers in adjacent

States have sought out new markets.

There have been three significant factors behind these developments. First they have been encouraged by the international movement towards freer trade and the creation of the EEC. High tariff barriers were a strong deterrent in the truck industry, which has to deal with higher value products than cars. It is significant that in the UK, for instance, EEC producers have developed a much stronger position in the last two years as declining import restrictions took effect.

Second, there has been a strong incentive to establish more international dealer networks as longer-distance trucking has developed. Road transport is now used widely to carry goods right across the Continent in one run, and many loads are now shipped across the English Channel and then trucked on. As this pattern of transport has developed it has been in the interests of the manufacturer to have wider-spread distribution systems in order to provide back-up service facilities. The ability to support a vehicle fleet in remote areas has become an

important element in being able to sell the product in the first place.

The third influence has been the emergence of a number of big European groups in the commercial vehicle field. The industry is still not as rationalised as the car manufacturing sector, but it is moving in the same direction, and as it does, the pressure is all in the direction of larger groups capable of greater production economies. The consequence of this trend will be the creation of more competitive manufacturing organisations with greater volumes which must be exported in order to justify production volumes.

The pioneering moves towards greater size and internationalisation started in earnest in the 1960s, mainly concentrated in northern Europe where the three most successful heavy lorry manufacturers—Mercedes, Volvo and Scania—were based. In Germany, Mercedes began to concentrate its efforts very much in the specialist car and commercial vehicle field after the sale of Audi-NSU. The two Swedish companies, on the other

hand, had a tradition of building vehicles for a market where road transport was important and where affluence was creating a demand for sophisticated vehicles.

For Volvo and Scania, with fairly unique products on their hands, but only a limited home market in which to sell them, the move overseas was inevitable. As in other industrial sectors, the Swedish companies placed their emphasis on developing specialised products with a high level of quality which would appeal to a distinct niche in the market. Meanwhile, Mercedes went ahead with an enormous new investment in a green field site at Wörth, designing a plant with a much higher level of mechanisation than had ever been seen in the European truck industry before. At the same time, it created a whole new range of diesel engines.

No other manufacturer has quite approached the streamlined Mercedes system. But the creation of IVECO in the past three years has produced a commercial vehicle company with a similar size, as wide a range of

models, and as effective a marketing spread as any other group. The American companies, too, are now trying to get a similarly wide representation throughout Europe.

Following these moves, the interpenetration of national markets has developed strikingly. According to figures produced by Mercedes, for example, the grip of German producers in their home market has fallen from 85.7 per cent in 1965 to 57.4 per cent last year. British producers, who had an even stronger position at home with 99 per cent of the market 12 years ago, allowed this to slip to 83.5 per cent last year.

The same phenomenon is repeated elsewhere. In France, the home manufacturers' market share has declined from 91.7 per cent to 84.9 per cent, and in Italy it has fallen particularly sharply, from 88.9 per cent to 64.4 per cent.

This trend is not likely to be reversed in the near future at least. The figures already reflect the establishment of several fairly powerful pan-European distribution organisations, and these have become permanent features in the market. All the

emphasis in the next few years will be on building more sales on to the structure which has been provided, as manufacturers try to recover some of the investment which they have poured into these international networks. At the same time, most producers have some weaknesses in the overall pattern—Mercedes, for example, has been working hard in the UK for the last two years—and will be pushing harder in these areas.

Outside Europe, similar pressures are being reflected in a variety of markets. European manufacturers, for example, are now moving into the U.S. Mercedes already has a significant network established in the Eastern states (although this sells vehicles assembled in the company's plants in South America) and both Volvo and IVECO have also moved in. Although the volume of sales is very small as yet, the European producers believe that there is a market for medium-sized heavy-type lorries for inter-urban use. While not competing with the biggest American trucks used on their longer distance routes, these European vehicles answer a need for lighter construction, more economy and diesel engine propulsion.

The American manufacturers themselves are also showing expanding international horizons. They have been particularly vigorous competitors in the Middle East in the last three years, and during the last decade they have invested heavily in their European interests to be able to compete on an equal footing with the indigenous producers. As yet, however, they have not proved to be large-scale exporters: International Harvester, for instance, the largest of the U.S. groups, only exported 18 per cent of its output last year.

The biggest challenge to Western European producers has come from Japan. This has been most noticeable in the UK, where the Japanese have begun selling small vans so vigorously in the last few years that they have now been brought under the agreement on shipment limitations reached with the Japanese authorities last year. But the growth in Japanese sales has been equally

vigorous elsewhere in the world, particularly in the smaller European markets, like Finland, the Middle East, Indonesia and Africa.

In Indonesia and markets like Thailand, for example, European producers have virtually withdrawn in the last decade; and in Africa, the Japanese have shown a steady improvement. Much of this success has been based on designing simple medium weight vehicles which can be adapted to a number of uses, and which are often sold, at very cheap prices, without sides or even door panels. This kind of utility product pays for itself quickly and does not tie up too much capital for the operator. But as in the car sector, the strength of the Japanese has been their diversity of product, ranging from four-wheel drive vehicles, pickups and light vans to a variety of middle and heavy weight trucks.

In total, Japan exported 1.4m commercial vehicles last year, which is more than twice as many as any European country makes. The two top exporters,

Toyota and Nissan, shipped 445,000 and 322,000 units respectively, both figures which are close to the total production of individual Western European nations. Of course many of these vehicles are extremely light, and more related to the car industry than to heavier trucks. But the figures give an idea of the enormous growth in Japan's influence in this area.

This growth in competition is clearly causing a great deal of policy analysis in established companies. But of even more concern are the long-term trends towards more local manufacturing deals. Vehicle production is beginning to spread rapidly in developing countries like India, Turkey and parts of Africa, including the biggest potential market of Nigeria. Whether European or Japanese companies will be able to continue exports in any numbers at all to these areas is now an open question. The answer will determine the shape of European manufacturing in the rest of this century.

T.D.

COMMERCIAL VEHICLE EXPORTS, '000

		ITALY	
U.S.		Year 1976	48.8
Year 1977	116.9	Year 1977	69.9
% increase	+9%	% change	+43.2%
		Half year to June	
Four months to April		1977	38.9
1977	52.3	1976	35.8
1978	97.0	% change	+3%
% change	+28.4%		
		JAPAN	
Year 1976	143.7	Year 1976	1170.5
Year 1977	148.4	Year 1977	1393.9
% change	+3.3%	% change	+19.1%
		Half year to June	
Half year to June		1977	637.8
1977	80.4	1976	831.8
1978	84.4	% change	+32.5%
% change	+5%		
		WEST GERMANY	
Year 1976	205.3	Year 1976	188.5
Year 1977	188.6	Year 1977	196.8
% change	-8.6%	% change	+3.9%
		Half year to June	
Half year to June		1977	109.5
1977	100.0	1976	99.1
1978	79.9	% change	-9.6%
% change	-20.1%		



Fuel savings of more than 10 per cent are claimed for the York Aerofoil deflector, seen here on the front bulkhead of a van trailer.



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ENERGY SAVING

High priority for fuel economy

BEFORE THE 1973-74 oil crisis, commercial vehicle designers in Europe put fuel consumption in third or fourth place among their priorities. In-service reliability and long life were deemed to be more important considerations for trucks grossing 16 tons and above. Low tare (unladen) weight and low initial cost, in Britain at least, were other prime objectives which tended to outweigh the matter of miles per gallon.

But in the past five years, fleet operators have become far more economy conscious. A vehicle's fuel consumption now figures strongly in establishing its reputation as a whole. In independent assessments by Press Road Testers or large fleets like British Road Services (who publish their comparative findings) the mpg results are analysed most eagerly by transport managers, who now have to pay up to 90 pence a gallon for diesel fuel.

Vehicle manufacturers, keen to maintain and, if possible, increase their share of total market sales, wasted no time in implementing new fuel-saving programmes. The makers of automotive diesel engines, in particular, have shown how technology can be accelerated if sales are at stake. Research budgets were increased for programmes studying the fundamental combustion process inside the diesel engine.

As the world's largest independent supplier of heavy truck diesels, Cummins Engine Company last year devoted more than 90 per cent of its \$30m research and development budget to fuel-saving programmes and the related subject of exhaust emissions, at its engineering centres in the U.S., Britain and Germany.

How could more energy—in terms of horsepower and torque—be extracted from each drop of fuel sprayed into the combustion chamber? That was the challenge faced by companies such as Cummins, Rolls-Royce and Gardner (now a Hawker Siddeley subsidiary), as well as by truck producers like Leyland in Britain, Mercedes in Germany and Volvo in Sweden, which make their own big truck diesel engines.

Every manufacturer has tended to move the same way by endeavouring to get the fuel into the combustion space more quickly. This has meant faster-opening injectors and higher injection pressures—developments which needed advances in technology to achieve. The cams, which directly (in Cummins and General Motors diesels) or indirectly (in other makes of engines) open the injector to admit fuel into the combustion chamber had to do more work without durability suffering. And the fuel system as a whole had to withstand higher pressures without leakage, implying tighter manufacturing tolerances and better seal technology.

Obviously the time taken for the fuel to burn is less critical at lower engine speeds. Also, the improvements in combustion efficiency created by faster, higher-pressure injection, have produced the spin-off benefit of greater engine output. When the two factors are put together it can be seen that engines can run more slowly for the same performance. All those manufacturers who have improved fuel economy significantly have, at the same time, reduced the maximum running speed—typically from 2,100 to 1,900 revolutions per minute.

Miles-per-gallon figures on the new generation of engines introduced in 1977 past two years have been improved by up to 15 per cent, where other factors have remained unchanged.

Smaller gains in fuel economy have been made by reducing friction losses, not only in the engine but in the transmission line. Overdrive gearboxes and driving axles with extra reduction gearing in the hubs, for example, are tending to go out of favour because they introduce more energy-wasting friction and similarly wasteful oil "thrashing" losses.

Engine cooling fans, which are driven only when they are needed as cooling water temperature rises above a predetermined level, are now being increasingly specified. A fan can take away up to 20 hp from the truck as it is driven needlessly round when the engine is already running cool.

Reducing air resistance in a quite different way by making trucks more streamlined is another aim of designers. Rounded contours on cabs like that on the latest Mercedes-Benz heavy trucks can bring a 3 or 4 per cent fuel saving under constant high-speed motorway conditions.

Tooling a new cab merely to improve its aerodynamics is obviously not an economic proposition. The operator who runs trucks with high flat-fronted bodies or trailers can achieve similar gains in "mpg" by fitting a proprietary wind deflector bolted either to the cab roof or to the front of the body. Fuel savings of up to 10 per cent have been shown by some fleet users who have fitted deflectors on vehicles which carry bulky but light loads.

Indirect fuel savings can be made by making vehicles lighter, so that payloads are increased for a given all-up weight (controlled by law) and a known level of fuel consumption. Thus the truck's "productivity factor," used as a yardstick by operators and measured in payload-ton-miles-per-gallon, is increased. Aluminium is being employed in place of steel on truck chassis for components like fuel tanks and bumpers to reduce weight.

Unfortunately, fuel-saving refinements are not arithmetically cumulative. In other words, the law of diminishing returns applies. If a wind deflector which, on its own, will achieve a 10 per cent economy bonus, is fitted at the same time as a thermostatically-controlled fan also claimed to give a 10 per cent improvement, the combined effect is likely to be nearer 12 than 20 per cent.

Truck makers and operators must decide on the most economic way of achieving consumption improvements. For the manufacturer the fuel savings need to be related to long-term production costs. For the fleet user the outlay on a more costly yet economical engine must be looked at against the price of a bolt-on fuel-saving option where the latter may or may not show worthwhile benefits in that particular application.

Alan Bunting

Accommodating a necessary evil

EVER BAD their effect on environment heavy lorries are to stay and we can only try to minimise their impact. We need them and there is no alternative. They carry 90 per cent of our goods even if we could shift 50 per cent more freight on to the roads it would reduce road traffic by only 2 per

cent. There are only 12,000 miles of public highways. The road freight movement is for a consignment of 50 tonnes. There are 1.8m goods vehicles on roads, of which 1m are vans and only about 60,000 are eight tonners. The rail freight movement is 33 miles.

Twenty years ago rail carried four times as much freight and the total of road and rail traffic was 41.5bn tonnes. As long ago as 1971 road was carrying 50.4 bn tonnes, while the railway had fallen to 14.9 bn. By the total had doubled to 65.3bn tonnes, of which 41.5bn were on roads and 23.8bn on rail.

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by using a motorway with a 60 mph truck speed limit against a normal road with a 40 mph limit. This is why the Road Haulage Association and the British Road Federation, both trucker bodies, are pushing for completion of the M25 and the building of more motorways.

The truck is not such a villain as some believe. The weight limit here is 32 tonnes against 38 tonnes in most of Europe and 44 in Denmark, Holland and Italy. There are no more big trucks than there were ten years ago: accident involving them are down 40 per cent although

accidents generally are up 3 per cent. Yet trucks each run up to 100,000 miles a year. Thanks to developments like the use of turbo-chargers, radial-ply tyres, close-ratio gearboxes and wind deflectors and the use of thinner engine oil, there has been a fuel saving of 12 to 15 per cent and a modern 32-tonner uses the same amount of fuel as a 24-tonner of the 1960s. So we move more tonnage with less fuel.

But what are called the "social costs" of the big lorry are noise, air pollution, road wear, accident involvement, vibration, delays to other road

users, visual intrusion and damage to buildings. Reducing their size might help—although the industry says not.

The greatest public opposition is on noise. Our lorries are allowed to make a noise up to 86dB(A), although no one seems to stop them making more than that. To give some idea of comparison, the sound under the flight path of a supersonic aircraft within five miles of take-off is 115, a jet on the ground 130, a riveting machine in a sheet metal shop 115, a major road with heavy traffic 82-75dB(A).

It might be possible to get the noise down to 80dB(A) but it would mean redesigning lorry engines and no one knows the cost. When a survey was made in Birmingham it was found that houses on a main road with sound of 70-75dB(A) sold for higher prices than those in side streets with a 32.5 level.

Alternatives to making quieter lorries are changing road conditions like gradients and number of intersections, the road surface, elevation, new tunnels, or cutting sound barriers at the road-side, building roads away from built-up

areas. In our present economic climate none of these is likely. Britain enforces regulations forbidding black smoke, but this is as harmful as the invisible but dangerous carbon monoxide and oxides of nitrogen which come from cars.

Road wear can be measured, and lorries pay fairly heavily. A 32-tonner running 40,000 miles a year pays a total of £2,900, made up of £900 excise duty and £2,000 fuel duty. A car-owner doing 9,000 miles yearly pays £220, made up of £100 fuel duty, £50 licence, £53 VAT and £25 car tax. It is thought that most

vehicles meet what is called their "track cost" except four-axle 30-tonne rigid trucks and 32-tonne articulated vehicles, which reach, respectively, 0.90 and 0.85 of their cost. Both fuel prices and tax have increased since these calculations.

The British Road Federation considers that most truckers overpay for their use of the road. On the accident front, heavy goods vehicles emerge as the safest road users. In 1976 one was involved in an accident once in 1,125m kms, compared to the motorcyclist's one in 85,000, the worst figure and 13

times as bad. Motorways are much safer than other roads for all users.

Vibration can cause damage in two ways. It can crack plaster and other materials or cause structural damage, though this is rare except in very old buildings. In Britain trucks are limited to 10 tonnes loading on the rear axle and 6.5 on the front, and any increase in these permitted loads would make matters worse. Vibration can trigger off damage as well as cause direct failure. The only solution is to route trucks away from old buildings and narrow streets.

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Another solution is a designated lorry route, as has been in certain streets, but the problem then arises of how to supply shops, factories or wherever premises are on the streets involved. The industry feels that the solution to most of the problems is in building new roads and improving old. All the savings in fuel made by technical improvements will be wiped out by the 20 per cent productivity loss when driving hours per day are cut from 10 to 8 in 1981.

LEGISLATION

Tightening the grip

IT MIGHT be thought from the outcries of the environmental lobby—exemplified by the pressure group "Transport 200"—that Britain's heavy truck operators were free from any legal restraints. In fact they are subject to possibly the most complex network of legislation confronting any section of industry.

There are restrictions on all-up vehicle weight, individual axle weights imposed on the road surface, exhaust smoke and noise. A minimum power-to-weight ratio of 6 horsepower per ton of all-up weight must be achieved by the engine.

Through the Operator's Licensing scheme, standards of vehicle maintenance are effectively set. And in the much-publicised tachograph, the Government has added a further, arguably justifiable, constraint on fleet operations.

The tachograph, which gives a permanent ink-trace record on a paper disc of speed, driving time, distance travelled, rest breaks and every opening of the instrument to get at the record sheet, supersedes the former driver's record system required by law.

Legislation affecting the fundamental specification of trucks operated in Britain naturally presents a headache for manufacturers as well as end-users. The uncertainty surrounding Britain's commitment to harmonise its existing Motor

Vehicles (Construction and Use) legislation with EEC regulations—in the form of so-called "directives"—makes it difficult to plan ahead in buying vehicles.

Probably the longest-running dilemma has surrounded the matter of permitted vehicle weights. The maximum allowable weight for tractor-trailer combinations was last increased 14 years ago—from 24 to 32 tons. British operators and chassis makers have been expecting a further uplift, to 36, 38 or 40 tons, since about 1970. In most European countries, 38 tons has been permitted since the mid-1960s.

While the Italians last year went the opposite way in Britain in spurring EEC recommendations for a 40 tonnes limit, by allowing a 44 tonne trucks on the road. It has been and continues to be difficult for British truck producers to build trucks competitively for 38 or 44 ton operation when the home market calls just for 32-tonners. The picture is more complex in practice, for many UK operators have bought 38 or 40 ton rated chassis in recent years largely in anticipation of a permitted weight increase, though also under the influence of drivers who naturally prefer heavier-duty presents a headache for manufacturers as well as end-users.

The "over-specified" vehicles—typically from Mercedes-Benz, Volvo and Fiat—that are harmonisation implies a down-

rating, though many doubt the willingness of any member state to reduce weights.

Higher permitted weights will bring a requirement for more powerful engines—diesels developing at least 340 horsepower for the heaviest 40-ton trucks. Despite the continuing 32-ton limit in Britain, average engine power has risen steadily over the past 10 years. Every major engine producer now offers at least 240 bhp; some, like Cummins and Scania, have diesels developing 350 bhp or more.

A quite different aspect of legislation as it affects vehicle weight will arise next year when the Government's Finance Bill is due to contain provisions for revising commercial vehicle taxation, again as part of EEC harmonisation policy. Rates of duty are at present levied on the unladen weight of vehicles, which means that operators are penalised financially for specifying more durable—and therefore heavier—chassis, driveline components and bodywork. Operators will often avoid fitting shelves or racks in vans if the effect is to push them into the next taxation bracket.

All this will change, however, when gross (or all-up) weight becomes the vehicle tax criterion, under the new proposals. On the face of it the new system will be fairer, relating the tax payable more

realistically to the wear and tear on roads and bridges. There are already, however, murmurs of dissent from some operators and a welcome tinged with caution from the Freight Transport Association for the suggested change.

Will rates of duty be related to the present "plated" weights margined on every chassis by the manufacturer, as the maximum gross weight for which the vehicle is designed? If so, then companies who run at well below the plated weight will be paying an unfairly high rate of duty. They will be looking for ways of downplating chassis—something for which the Department of Transport allowed a precedent to be created under plating and testing legislation 10 years ago. Downplating is possible if lower-rated tyres (and sometimes springs) are fitted.

Another question asked by the FTA, in its watchdog role, is whether the change in the basis of vehicle taxation will be used by the Government as a covert means of extracting more total revenue from Britain's truck operators.

There are several areas of legislation where Britain might have introduced new restraints on vehicle design but where loopholes have been perpetuated. For instance although external—or "drive-by"—noise levels are the subject of legal

large numbers bring the advantages of trouble-free durability because they are working with so much performance in hand. But they are heavier and much more expensive than the basic 32 ton chassis, so that payload ratings drop accordingly. And in most cases their fuel economy is poorer, particularly where drivers exploit the extra performance when accelerating and hill-climbing.

Intrusion

Because of ancient weak bridges on British roads, usually over canals or rivers, the law restricts individual axle loadings as well as total vehicle weights; no more than 10 tons can be imposed on an axle at present. And on a combination of adjacent axles in the bogie of a semi-trailer or a six-wheeled truck, the allowable imposed load depends on the axle spacing. For 20 tons to be imposed on a two-axled bogie the axles must be 6 ft 1 in (1.85 m) apart.

The EEC transport legislators in Brussels propose an 11 tonne axle limit—representing only an 8 per cent increase on the current PK maximum. Driving axle manufacturers have been able to uprate casings with minimal alterations in design. Many have designed 13 tonne axles to cater for French and Belgian markets—where EEC harmonisation implies a down-

rating, though many doubt the willingness of any member state to reduce weights.

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There are several areas of legislation where Britain might have introduced new restraints on vehicle design but where loopholes have been perpetuated. For instance although external—or "drive-by"—noise levels are the subject of legal

control, no law has been implemented to regulate in-cab noise. Because the driver rather than the general public is the would-be beneficiary the matter falls within the province of the Department of Industry (concerned with safety at work) rather than the DTP.

Cab strength is another subject of EEC legislative proposals, but which show little sign of being adopted in Britain, although for British truck manufacturers exporting into the EEC it has been logical to standardise on cab designs which meet European requirements.

In the U.S., the last year or two has seen the adoption of a mass of new laws affecting truck braking. Minimum efficiencies are laid down, which specify allowable stopping distances and a permitted width of roadway in which the vehicle must be brought to rest. This last provision, by implication, demands the fitting of some kind of anti-skid equipment so that trucks—especially tractor-trailer outfits—pull up in a straight line. In Europe no comparable regulations are in force and there are no indications that anti-skid devices will be made mandatory, although component makers like Girling and Automotive Products have such units already on the market.

Alan Bunting

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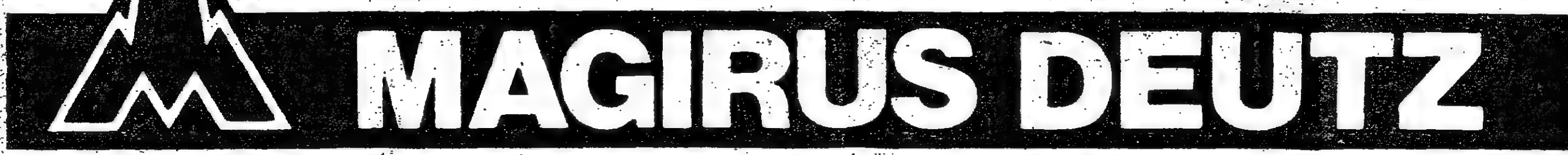
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George Bishop

Priority
economy

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Bathgate strikes a sour note

LABOUR RELATIONS problems in the commercial vehicles industry generally command less public attention than disputes in the car factories, where there is closer identification with the product and the number of vehicles lost through strikes rises more dramatically.

This position has been changed, however, by recent events at Leyland Vehicles truck plant at Bathgate near Edinburgh.

Machinists at the plant, supported by other members of the Amalgamated Union of Engineering Workers (AEUW), went on strike early in August demanding extra money for operating new computerised machine tools. Both the company and AEUW leaders took the view that under their agreement the men should do the work without extra pay and the union ordered the strikers back

to work. Concerted efforts by the union off their action met repeated rejection and there is no doubt that the long stoppage at Bathgate had a direct influence on the changes in future investment plans which Leyland Vehicles management announced this month.

Union leaders have been told that there will be a £32m cut in the investment the company intended to carry out at Bathgate between now and 1982; it forms the biggest element in an overall £58m reduction in Leyland Vehicles' investment plans for the period. For Bathgate this means that a proposed new building to produce knock-down kits will be abandoned and expansion of component facilities also shelved. As a result, plans to increase the plant's labour force from 5,500 to 9,000 by 1982 have been pruned and

it will now grow to only 7,500. Perhaps of even greater significance is a Leyland Vehicles' decision that it can no longer allow other plants to be exclusively dependent on Bathgate for supplies. All components produced there will in future be dual sourced and an order for a new lightweight cab which was to have gone to Bathgate is going instead to a Midlands supplier outside Leyland.

Bathgate, opened in the early 1960s as part of Government policy to develop the motor industry in Scotland, has presented Leyland with repeated problems. Despite spates of good productivity its workforce has gained a reputation for unreliability, and output before the strike was running at only 65 per cent of planned production.

The Bathgate workers defied appeals and instructions to return to work despite warnings by Mr. Michael Edwards, chairman of BL, and their union that

the future of the plant depended on improved productivity and working practices. Their determination to continue the action illustrates the extreme difficulty which confronts union leaders who ultimately can rely only on their powers of persuasion when their instructions are ignored. Industrial relations difficulties in developing motor factories in areas without a tradition in the industry are not unique to Bathgate and many criticisms of the plant mirror those which have been made of the Chrysler factory at Linwood near Glasgow.

Trouble

Bathgate is also not the only trouble spot amid a sea of calm in Leyland Vehicles. In the first six months of this year the group produced 9,000 fewer units than in the first half of last year. Last year was in any case the worst ever, with 43,100 vehicles produced compared with 65,400 in 1970.

Recent production in Leyland Vehicles as a whole has been running at 73 per cent. This disguises the fact, however, that output in some factories is much better than others—productivity in the five bus plants, for instance, is better than average and usually runs at around 80 per cent.

However, the overall industrial relations climate was a central factor in Leyland Vehicles management telling union leaders that there would have to be a substantial reduction in planned investment. Disputes and inefficient practices, says the company, are costing a great deal of home sales and putting most of its overseas business in jeopardy. The unions are dissatisfied executives privately say that with Leyland Vehicles' investment plans for the next five years and are demanding a more ambitious approach to the improvement. Mr. Jack Smart, deputy managing director of Leyland Vehicles, has said that research facilities and provide work itself to a standstill alternative strategy within the next few weeks.

Union leaders accept that they may have to go to the National Enterprise Board and seek more public money to finance their plans.

The company has said it is



Shop steward leaders meet the Press at the BL Bathgate plant, West Lothian, last week.



Ford D-series trucks in the quality control shop at the end of the assembly line.

willing to examine the unions' alternative strategy although executives privately say that they do not believe a more ambitious policy can be pursued until productivity improves. Mr. Jack Smart, deputy managing director of Leyland Vehicles, has said that the company will "gradually work itself to a standstill" without improved co-operation from the workforce. It was producing some very viable and economic models but markets would continue to fall off unless it could produce them in the necessary quantity.

Leyland has told union

leaders that the £32m investment cut at Bathgate is not negotiable in any discussion they hold on an alternative strategy. Despite this a campaign to reverse the decision was mounted as soon as it was announced.

Many industrial relations issues in the commercial vehicle industry are understandably similar to those in car factories, with complaints about compressed differentials, and the inflexibility which several years of tight pay policy has imposed. There is, however, a very close working relationship between

unions in some of the plants. Since the announcement of the Peugeot-Citroen offer for Chrysler's European operations the Luton and Dunstable truck plants of Chrysler UK have become a point of particular interest.

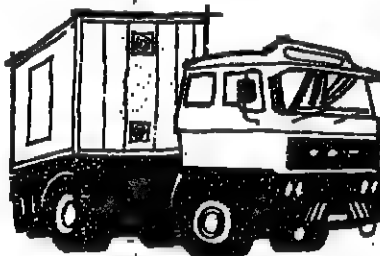
Speculation about the future of these plants, which have buyers themselves suffered a recent strike by workers demanding pay parity with Chrysler's Coventry factories, has varied widely. Some observers see the union pressure to absorb them as a base for Peugeot-Citroen to expand in this sector of the

market. However, a joint research report by the main motor industry unions suggested that rather than develop the business Peugeot-Citroen might resell it; Leyland, IVECO and Saviem Berliet were held out in the report as possible buyers. If the union speculation proved correct and the Chrysler truck plants did go or the market the Government's Coventry factories, has varied widely. Some observers see the union pressure to absorb them as a base for Peugeot-Citroen to expand in this sector of the

Alan Pike

Specialisation or diversification?

It really depends what you want out of life

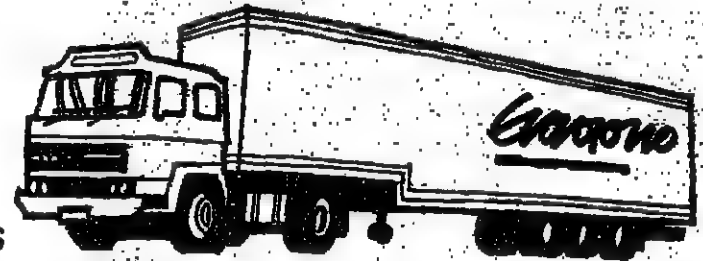


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Euphoria in the fine arts salerooms

BY ANTONY THORNCROFT

LONDON fine art sale abroad but it could approach 60 per cent. The fall in the value of sterling has undoubtedly helped in attracting overseas buyers. The summer months have seen the largest auction houses of the salerooms, and the relative simplicity and cheapness of the weeks so that their charges compared with those of continental salerooms—has given them a chance to work off factors.

But hand in hand with making London the acknowledged centre for most markets (Sotheby's toyed with the idea of dispersing von Hirsch's collection through other offices but wisely channelled it all through its Bond Street headquarters) Sotheby's, Christie's and Phillips have developed rapidly abroad. Last season Sotheby's drew almost half its sales from its overseas salerooms, with the U.S. bringing in £81m, a gain of almost £17m. Christie's was slower to set up an international network but in 1977-78 the offices in New York, Geneva, Holland, Rome and Sydney almost doubled sales to £32m.

New York

For Christie's the most significant development has been its success in New York. For years it just maintained an office there after it competed with Sotheby's to buy the Parke Bernet saleroom and lost. While Sotheby's Parke Bernet stormed ahead for ten years, Christie's held back. Then in the summer of 1977 it ran a sale of Impressionist pictures with added sculpture, which had hardly looked back, not only managing sales of £18.3m in its first season but also making a profit of \$500,000, a notoriously difficult thing to do in New York. Its policy of charging buyers a

10 per cent premium while cutting the charge to vendors to 10 per cent, or perhaps less, has obviously paid off. Christie's has been particularly successful in selling books and jewels: a Gutenberg Bible sold in New York for an auction record price for any book of \$2.2m while jewellery sales brought in \$6m, including \$715,000 for a 26.95 carat diamond ring by Harry Winston. In the new season a sale of Wagner manuscripts should attract good bids—the score for Tannhauser could fetch \$250,000 and Elzen \$200,000.

The danger in opening offices overseas, apart from the high initial investment, is that it could be a case of robbing Peter to pay Paul. Christie's will be carefully watching its Geneva jewels sale this autumn to see whether the American dealers bother to come across. But Sotheby's experience has been encouraging. "When we took over Parke Bernet in 1966," says Marcus Linell, joint managing director of Sotheby's, "I expected it to become more important than London in five years. It has not happened."

Phillips followed Christie's in New York and although it has held 60 sales in its first season instead of the planned 12 it does not expect to be making profits for 18 months. "It is very tricky," says the chairman, Christopher Weston. "It costs three times as much to do certain things, like printing."

Phillips' more immediate achievements have been further north in Canada, where next month it opens a saleroom in Toronto to go with its successful enterprise in Montreal.

Phillips is very cost-conscious at the moment. For two years it refused to follow Sotheby's and Christie's in introducing a

buyers' premium of 10 per cent. Now this season it has been forced to do so: it just could not operate profitably enough by relying on the charge to sellers. It also found that while Sotheby's and Christie's could afford to do deals with vendors of important and desirable collections, perhaps reducing their commission to 6 per cent or so, it lacked the flexibility. So far the 10 per cent added to the hammer price has not upset buyers: they have probably become immune to it during the past two years.

The charge to buyers has undoubtedly improved the profitability of Sotheby's and Christie's (both new public companies) and enabled them to fund new developments. Apart from opening offices overseas there has been an awakened interest in the provinces. Once again Sotheby's has led the way, getting together with Bearness in Torquay and Henry Spencer in Bedford, but this week Christie's is expected to announce an acquisition of its own in the north of England. It is worth while keeping an eye on the provinces, not only through local salerooms but by organising "probers" from London, and getting people to bring in their considered trifles for valuation. Bonhams has now got a mobile valuation unit to travel the country, while on a recent visit down to Norwich Christie's, South Kensington, unearthed an overlooked view of Liverpool which is expected to make £12,000 plus at auction this autumn.

The success of the London salerooms is based on their comprehensiveness, their ability to attract the big international collections and to dispose of them in the best markets—



Madame Chanel (right), pictured in 1928, and one of her creations which will be up for auction at Christie's South Kensington on October 10th. The famous couturière's personal wardrobe, plus her costume jewellery, go under the hammer.

Geneva for jewels: Monte Carlo for objets d'art; New York and London for Impressionists and Moderns—while also serving the small collector. As Peter Wilson, chairman of Sotheby's, points out: "Of the 303,000 lots sold in 1977-78, 62 per cent sold for £200 or less." For every von Hirsch there are hundreds of routine auctions.

But von Hirsch was crucial. Sotheby's no doubt negotiated a fee much lower than its usual commission to handle such a prize but the rewards in publicity and in attracting

tional role of the expert middle-man and the entrepreneur. This is most blatantly revealed in the buying of collections, a common practice in Europe, but traditionally British salerooms keeping a fair balance between buyers and sellers. Sotheby's has been an active purchaser, especially in the U.S., where vendors, or executors, often want cash immediately rather than wait some months for the return from an auction. One particular collection of armour was bought by Sotheby's for £500,000 and sold for double that sum. Just recently it has spent £2m acquiring the Honeyman collection of books on science which will appear on the market in the next few years.

In the same way Sotheby's role as advisers to the British Rail Pension Fund has also caused controversy. In practice the Fund has bought from many sources in addition to Sotheby's and once works of art are considered a legitimate investment, it is difficult to see who can offer advice apart from the salerooms. Dealers are too specialist, and museums too circumspect.

Salerooms are careful not to lay too much stress on the investment potential of works of art, suggesting that collectors buy what gives them pleasure rather than profit. But when buyers take this advice too seriously it can slow down the flow of goods. There is a shortage of good furniture at the moment, mainly because people are keeping their investments in their homes. In contrast, jewels and books are fast-growing markets, mainly because they are small and portable, and easily taken across fron-

tiers. All the salerooms are more anxious about acquiring works of art than about disposing of them, but rising insurance rates in London and nagging fears about a Wealth Tax or Capital Transfer Tax are ensuring a steady supply of goods (furniture apart) at the moment.

In the main, though, there are no immediate problems facing the auction houses. British demand is picking up: in line with the economy, as was to be expected, for the purchase of works of art reflects confidence and prosperity. If the pound improves in value it could discourage overseas buyers who would then find British goods expensive, but there are enough dealers from countries with strong currencies to make up for the weaknesses in the U.S. and Australia, where Christie's has been forced to close down its office.

The major happenings in 1978-79 could possibly be within the salerooms themselves rather than outside. Bonhams could perhaps respond to one of the many takeover inquiries for this family run business; Phillips might consider following its bigger competitors and go public; Sotheby's in New York could decide that it needed to introduce a buyer's premium to stay competitive with Christie's. There might be no major sales on the von Hirsch scale but more lots will come under the hammer, even if there is little profit in such specialist headline-catching events as Phillips' auction of Cricketers last week. For years the London salerooms have prospered because of their knowledge; now that they are very competitive big businesses the race will be on to develop the managerial skills to go with their artistic expertise.

Letters to the Editor

Accountancy examinations

Srs. F. Mincer

Once again the accountancy examinations of the Institute of Chartered Accountants of England and Wales are guilty of their twice-confidence trick. As the poor pass rate is a July Professional examination II. What these examinations fail to realise is that anybody is a university student. Into training "A" and "A" levels, who, successfully passed internal or foundation and PE I find themselves con- by a PE II paper geared, opposition with university. These "Q" and "A" students are therefore the examination hall under a severe handicap. One ask how many of sent members of the Institute are graduates, and how many would succeed in the present PE II. Surely some allowance should be made for the students who have done four, five or more under articles, who now find themselves in a situation of closing and a waste of hard work and studying. have been exploited as a labour force for the office and auditing jobs. could have been more favourable in their examinations, and not a carrot in front of their and then "lopping it off" their noses.

Upbridge Road, Essex.

Normal fares

Stephen Harding

Airline officials trying to solve the problem of what to do with future queues of standers might reflect on that the root cause is called "normal" fares are out of reach of the travelling public. The airlines have been heavily pitched at those travelling on business cause they have to travel, taken for a ride at any time. Many others can't afford to fly. The airlines have always been with annoying length-of-for other restrictions for else to ensure minimum of this lucrative revenue.

Even so, I feel that another really reduced fares (August 26) when you suggested that his best course, suspecting that a neighbour's tree was in a dangerous condition, was to put his neighbour on notice of the hazard and of his liability should the tree fall and damage his property. A more practical step would be to call on his local authority (under S.23, Local Government (Miscellaneous Provisions) Act 1976) to make an inspection of the tree and, if it considers that the tree is in such condition that it is likely to cause damage to the complainant or his property, to require the neighbour by notice to make the tree safe within a specified period of time. Of course this leaves it up to the local authority whether it takes up the cause with vigour, but the practical advantages under the Act are as follows:

1. If the owner fails to carry out recommended work to the tree, the local authority has power to do the work itself and recover the expenses from the owner; thus, having already pro-

posed the tree dangerous, the authority is put on the spot: 2. Similarly, if the danger is imminent and the council cannot trace the owner of the tree, it can take the necessary steps to remove the tree and recover the cost later; and 3. Whatever happens, the complainant will have obtained the benefit of a free expert opinion as to whether the tree really is, or likely to become, dangerous.

J. D. Greig, 15B, Gauden Road, SW4.

Payment by results

From the Chairman, The Amalgamated Union of Shop Assistants

Sir, Mr. Williams is absolutely right in his statement on September 20, that non-manual workers' incentive schemes must be fair and seen to be so, that they should be reward for genuine assessment of efficiency and prompt. He assumes that these requirements are met by PBR schemes for manual workers.

I strongly disagree. Such incentive schemes are frequently unfair and seen to be so by those familiar with the shop floor. PBR schemes are liable to be fraught with inconsistencies and inequities whatever the type of work involved. Standard setting cannot be absolutely objective and tends to be subjective. The related to actual levels of performance which reflect instead a whole complex of individual and social values and pressures. Thus control of level of production becomes "official" managerial influence; overall planning and co-ordination are adversely affected.

The complexities of modern production techniques make it difficult to isolate individuals for incentive schemes and the dependence of one production worker on other production workers, maintenance men, and supplies, for example, makes such isolation impossible.

However, a PBR scheme that focuses on a group of workers also has disadvantages. Incentive effect is lessened when applied to combined effort and group reward systems may not satisfactorily accommodate less able or less efficient workers in the group.

Furthermore, research suggests that PBR, while initially apparently effective tends to be subject to markedly diminishing returns in later stages.

Thus I would suggest that the potential of this type of scheme is limited in both application and value for manual as well as non-manual workers. Where such schemes already exist and are accepted as working satisfactorily, there is, of course, no reason for them to be discontinued. However, the suggestion made by Mr. Williams in his earlier letter published on September 6, that PBR schemes should be adopted on a widespread basis as a major cure for this country's economic ills, strikes me as a disturbing one.

There is a rigidity in setting standards of performance that is inappropriate to the pace of modern technological development and change. It is flexibility that must now be emphasised. If workers are prepared to undertake any task required within an organisation, if management is prepared in return to guarantee continued employment, and if all are willing to participate in adaptable co-operation, then we will achieve the increased productivity that is so urgently required.

A. G. Shaw, Brook Lane, Alderley Edge, Cheshire.

Information gathering

From the Information Officer, Institute of Personnel Management

Sir, Mr. Dan Smith in his article "Making sure managers are well informed" (September 18), considerably undervalues the role of the information specialist when he says that the company "information gathering job can be given to information scientists, librarians and researchers." (For "can" read "should.") The recent information explosion necessitates that this function is carried out by qualified information specialists, whether information scientists, librarians or researchers, to ensure company managers are kept well-informed.

Any professionally run information service is geared to the needs of its users and to suggest that the information person may be so isolated that they need a "liaison man" with experience of the industry is utter nonsense. How can the information specialist fail to be aware of management needs when he/she is daily required with requests for information? A proper information service exists not only to provide information in response to demand but also to analyse and anticipate company needs. This is usually a function best performed by the qualified information specialist.

Alison Jago, Central House, Upper Woburn Place, WC1.

Building societies

From the Secretary-General, The Building Societies Association

Sir, Sir Cyril Black expressed concern (September 20) about mortgage funds being diverted to Europe. There is no question of this happening in the short term; indeed, in the longer term it seems likely that mortgage loans arranged in (tax) Belgium would be financed by Belgian investors.

What building societies are doing is to stake a claim to operate in Europe and to ensure that they are in no worse a competitive position there than savings and loan institutions based in other countries of the EEC.

Norman Griggs, 14, Park Street, W1.

Investment decisions

From Mr. E. J. Pinches

Sir, Even when the 1929 Companies Act was still in force, chairman of companies used to sit up and take notice when the Man from the Pru walked into a meeting where his own firm had a stake, but he always performed his role in a pleasantly low key.

Nowadays, however, associations of investment managers "being a big drum," and directors of groups quite openly have private meetings with them at which, in the nature of things, information must be passed that is not at the same time immediately available to, perhaps, 50,000 other shareholders.

It all seems vastly improper to me. E. J. Pinches, 111, Dolbe Road, Mill Hill, NW7.

Today's Events

Office Telecommunications — the way ahead? opens at Cumberland Hotel, London.

IMF/World Bank annual meeting starts in Washington.

Here Helmut Rohmberg, managing director of the German Confederation of Employers' Associations, lectures on business prospects and problems in West Germany at London Chamber of Commerce and Industry seminar.

European Off-shore Industry Export Conference opens at Connaught Rooms, London (until September 27).

EEC Agriculture Council two-day meeting starts—plans to reduce milk surplus to be discussed.

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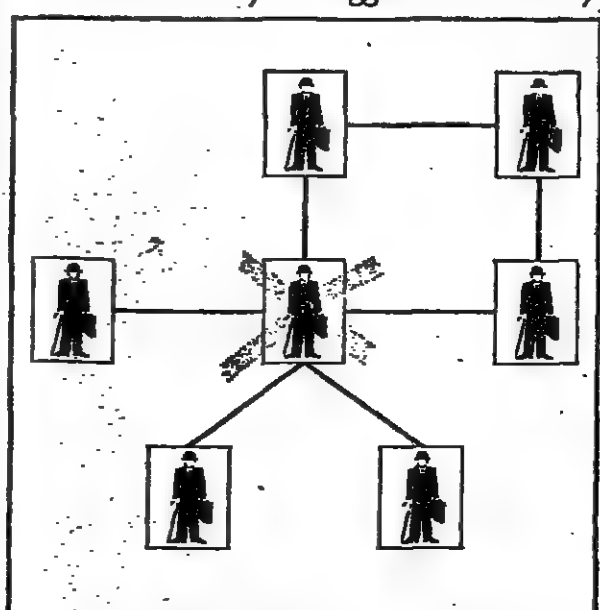
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Is your business protected against the most frightening loss of all?

As an intelligent businessman you've probably tried to provide for every eventuality. Fire and burglary. Bad debts and public liability. Fidelity bonding and professional indemnity. But what about the most vital part of your business? Probably the biggest contributory



factor in your success. Human beings. Key personnel. Your partners and co-directors. If someone of immense importance to your business suddenly dies, you may take months—even years—to replace such a person. Could your business stand the long term effects of such a loss?

You might find that the bank wants to curtail the overdraft. Or you can't meet all-important delivery dates. Or you lose major sales contracts. Meanwhile, what happens to the business?

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List of Applications will open at 10 a.m. on Wednesday, 27th September, 1978, and close at any time thereafter on the same day.
It is made in accordance with a notice given by the Treasury under the Control of Borrowing Order 1974.
Location has been made to the Council of The Stock Exchange for the stock being issued to be admitted to the Official List.

LONDON BOROUGH OF SOUTHWARK

ISSUE OF
**£25,000,000 Southwark Corporation
12½ per cent Redeemable Stock 1987**

issued by the Council of the London Borough of Southwark and issued in accordance with the Local Government Act 1972, the Local Authorities (Stocks) and Securities Regulations 1974 and the Consolidated Loans Fund (Southwark) Scheme 1974.

Price of Issue £99½ per cent.

Payable as follows:-

On Application	£10 per cent.
On 21st October, 1978	£40 per cent.
On 12th December, 1978	£49½ per cent.

£99½ per cent.

net (less income tax) will be payable half-yearly on 15th February, and 15th May. A first interest payment of £1,250,000 (less income tax) per £25,000,000 Stock is an amount following Article 11 of the First Schedule to the Finance Act 1974.

Barclays Bank (London and International) Limited, New Issues Department, P.O. Box 123, 2, London Wall Buildings, London, E.C.P. 2BU, are acting as the Council of the London Borough of Southwark's agents for the issue of the Stock.

SECURITY.—The Stock and interest thereon will be secured upon all the assets of the Corporation. The Stock will rank equally with all securities issued by the Corporation.

PROVISION FOR REPAYMENT OF LOANS.—The Council is required by the provisions of the Consolidated Loans Fund (Southwark) Scheme, 1974, to make such provision for the repayment of loans raised for capital expenditure as may be required by the Council.

PURPOSE OF ISSUE.—The proceeds of the present issue of Stock will be used to replace monies temporarily borrowed to meet authorised capital expenditure, to finance the Corporation's debt, to finance further capital expenditure and to meet the Corporation's general requirements of funds.

REDEMPTION OF STOCK.—The Stock will be redeemed at par on 15th December, 1987, unless previously cancelled by purchase in the open market or by agreement with the holders.

REGISTRATION.—The Stock when duly issued will be registered and transferable in accordance with the Stock Transfer Act 1962. The Register of the Stock will be kept at Barclays Bank (London and International) Limited, Registration Department, 1, Queen Victoria Street, London, E.C.4 3JL.

INTEREST.—Interest on the Stock will be paid half-yearly on 15th February and 15th May at the rate of 12½ per cent per annum. Interest will be paid in sterling or in any other currency at the option of the holder.

APPLICATIONS AND GENERAL ARRANGEMENTS.—Applications must be made to the undersigned, accompanied by a deposit of £10 per cent of the amount applied for, and received at Barclays Bank (London and International) Limited, New Issues Department, P.O. Box 123, 2, London Wall Buildings, London, E.C.P. 2BU.

APPLICABLE TO STOCKS.—Applications must be made in accordance with the following scale:-
Applications above £25,000 Stock and not exceeding £50,000 Stock in multiples of £5,000.

Applications above £50,000 Stock and not exceeding £100,000 Stock in multiples of £10,000.
Applications above £100,000 Stock in multiples of £25,000.

Applications above £250,000 Stock in multiples of £50,000.
Applications above £500,000 Stock in multiples of £100,000.

Applications above £1,000,000 Stock in multiples of £250,000.
Applications above £2,500,000 Stock in multiples of £625,000.

Applications above £5,000,000 Stock in multiples of £2,500,000.
Applications above £10,000,000 Stock in multiples of £5,000,000.

Applications above £25,000,000 Stock in multiples of £25,000,000.
Applications above £50,000,000 Stock in multiples of £50,000,000.

Applications above £100,000,000 Stock in multiples of £100,000,000.
Applications above £250,000,000 Stock in multiples of £250,000,000.

Applications above £500,000,000 Stock in multiples of £500,000,000.
Applications above £1,000,000,000 Stock in multiples of £1,000,000,000.

Applications above £2,500,000,000 Stock in multiples of £2,500,000,000.
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Further fall likely in interest rates

BY MICHAEL BLANDEN

SHORT-TERM interest rates in the UK are likely to fall further before the end of the year, in response to credit controls which have slowed the growth of money supply, according to Williams and Glyn's Bank.

In its latest review of international interest rates, the bank commented that money market rates in the UK had eased slightly during the month to mid-September, but the prospects of an early fall in minimum lending rate had receded because of the upward movements in the U.S.

On the other side of the Atlantic, the Federal Reserve had raised its discount rate in the light of recent disorderly conditions in foreign exchange markets and continuing inflationary problems.

Major banks' prime rates had risen to 9.25 per cent on August 30 and to 9.5 per cent on September 15. "Indications are that rates may move higher still," the bank commented.

In the European money markets, however, conditions had been relatively quiet. The only change in official discount rates in Europe was a 1 per cent cut in the Italian bank rate.

The reduction from 11.5 per cent to 10.5 per cent on September 1 reflected the Italian Government's strategy to promote recovery in industrial production and followed a decline in market rates.

Major commercial banks subsequently announced broadly similar reductions in their prime lending and deposit rates.

There were falls in market rates in France, Denmark and Sweden, reflecting easier credit conditions, while a 1 per cent rise in Norwegian overdraft rates.

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Unemployed 'benefits' should be taxed

NEEMPLOYMENT benefits should be taxed, says the Midland Bank Review, published today.

The change would permit the present system of benefits to guarantee a minimum income while at the same time reducing the disincentive to work.

The two authors, Professor B. Atkinson of University College, London, and Mr. J. S. Canning, Fellow of Nuffield College, Oxford, say that only a small proportion of people are actually better off when unemployed.

However, because income is taxed and benefit is not, it was sometimes advantageous for an unemployed individual to stay at home rather than take the first job offered.

The authors say that this problem could be tackled by using information already available to the tax authorities to make minimum estimates of benefit received and to take these into account in making tax refunds.

The extra revenue gained from this change should be used to extend the present maximum of 12 months for National Insurance benefit to 24 months in the first instance and ultimately to an indefinite period.

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Make thugs pay, says MP

MR. NEVILLE TROTTER, Conservative MP for Tynemouth, and the extra-territorial detention or Borstal training has written to Mr. Merlyn Rees, "should have a fresh start and the Home Secretary, demanding a free from any continuing obligation to pay."

by an official at Luton magistrates' court asking a woman victim of violence to waive a £20 compensation order.

The letter quoted Home Office as a "wholly good one."

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33



CHARTERHOUSE JAPHET LIMITED

announce their acquisition of the whole of the outstanding interest in E. D. Sassoon Bank & Trust International Ltd., E. D. Sassoon Building, Parliament Street, Nassau, Bahamas. The Bank's name has been changed to:

CHARTERHOUSE JAPHET BANK AND TRUST INTERNATIONAL LIMITED

The Managing Director is Mr. John B. K. Russell who can be contacted at the Bank's office at: P.O. Box N3045, Nassau, Bahamas. Telephone: Nassau 32-24643. Telex: 20-142.

London contact: Mr. Jonathan A. D. Long, Manager, Charterhouse Japhet Ltd., 1 Paternoster Row, London EC4M 7DH. Telephone (01) 248 3999. Telex 884276

INVEST IN 50,000B OETTER TOMORRWS!

50,000 people in the United Kingdom suffer from progressively paralyzing MULTIPLE SCLEROSIS—the cause and cure of which are still unknown—HELP US BRING THEM RELIEF AND HOPE.

We need your donation to enable us to continue our work for the CARE AND WELFARE OF MULTIPLE SCLEROSIS sufferers and to continue our commitment to find the cause and cure of MULTIPLE SCLEROSIS through MEDICAL RESEARCH.

Please help—Send a donation today to:
Room F.1, The Multiple Sclerosis Society of G.B. and N.I.,
4 Tachbrook Street, London SW1 1BJ.



Executive Directors of the International Banking Group from around the world are: John Dunlop, Joseph Galaska, James Hildebrand, Warren Hutchins, Milan Kerno, Harry Martin, Richard Miles, Joseph Oliver, Richard Reibman, Gerard Troncin and Stephen Wilberding.

We grew at a record rate last year. Doing things no other banking institution can do.

Unlike any other banking institution in the world, the Merrill Lynch International Banking Group offers commercial and investment banking services in all the international capital markets outside the U.S., plus direct access to long-term capital in the U.S.

This unique international banking capability, coupled with Merrill Lynch's worldwide securities distribution and trading power, was no doubt decisive in helping the Group achieve its solid record of growth in 1977.

International public issues: \$2.8 billion
International public issues managed or co-managed by Merrill Lynch amounted to \$2.8 billion in 1977 versus \$2.2 billion in 1976, an increase of 25%.

The total financing Merrill Lynch helped arrange for corporate or governmental clients in the U.S., Canada and worldwide amounted to over \$30 billion in 1977.

Syndicated bank loans: \$1.3 billion
Supported by a substantial increase in capital resources devoted to banking, we managed or co-managed \$1.3

billion in syndicated bank loans during 1977, a notable increase over the \$140 million of managerships in 1976. Commercial loans to corporate and governmental clients grew from \$63 million in 1976 to \$204 million at year-end 1977.

Eurodollar securities trading: \$3.25 billion
In 1977, Merrill Lynch's International Banking Group trading volume in the Eurobond secondary markets was 62% greater than 1976.

Mergers and acquisitions
The Group's contacts make it an important source of merger and acquisition candidates around the globe. Merrill Lynch assisted in 47 projects involving mergers, acquisitions, divestitures or tender offers in 1977.

 **Merrill Lynch**
Merrill Lynch International Banking Group

Merrill Lynch International & Co., Merrill Lynch International Bank Ltd., Merrill Lynch Pierce Fenner & Smith Inc., Merrill Lynch Government Securities Inc., and Merrill Lynch Royal Securities Ltd. are members of the Merrill Lynch & Co., Inc. group of companies.

Affiliates in: Amsterdam, Athens, Bahrain, Barcelona, Beirut, Brussels, Buenos Aires, Cannes, Caracas, Dubai, Düsseldorf, Frankfurt, Geneva, Hamburg, Hong Kong, Kuwait, London, Lugano, Madrid, Manila, Milan, Montevideo, Panama City, Paris, Rome, Rotterdam, São

Sena Sugar decides against liquidation

BET on course for further improvement in current year

Advance, in conjunction with the Plessey Group, has recently launched a clean-air service, and

Sir John Spencer Wills,
chairman of The British Electric Traction.

ment is issued in compliance with the requirements of the Council of the Singapore

rights issue in March which raised \$990,000. A one-for-three scrip issue is also proposed.

growth

The position at John Brown to date indicates that profits for the full 1978 year are likely to be incomparable with those of 1977.

Legal action taken over Burmah deal

REDLAND has issued 251,149 ordinary shares as a fourth instalment of the consideration for the acquisition of H. Lavender and in which took place in 1978.

SIMCO MONEY FUNDS
Sutton Investment

B & C makes offer for rest of NY & Gartmore

Redland has issued 251,149 ordinary shares as a fourth instalment.

SALE TILNEY
Sale Tilney and Co. has been informed that on September 18 Charterhouse Group sold 180,000

SOUTH CROFFY/ TEHIDY

Acceptances for the 1980 South Croffy for Tehidy Min have been received in sum-

SALE TILNEY
Sale Tilney and Co. has been informed that on September 18 Charterhouse Group sold 180,000 ordinary shares of the company at 8318 per cent).

SIMCO MONEY FUND
Saturn Investment
Management Co. Ltd.
60 CANNON STREET EC4N 3DF

Fed.	8.507	8.638
Thurs.	8.578	8.693
Fri./Sun.	9.582	8.681

LOCAL AUTHORITY BONDS

Authority (telephone number in parentheses)	Annual gross interest	Interest payable	Minimum sum	Life of bond
	%		\$	Year
Barnsley Metro. (0226 203232)	11½	1-year	250	5-7
Knowsley (051 548 6555)	11½	1-year	1,000	6-10
Manchester (061 236 3377)	10	1-year	500	2
Redbridge (01-478 3030)	11½	1-year	200	5-7
Thurrock (0375 5122)	11½	1-year	300	4
Thurrock (0375 5122)	10½	1-year	300	3
Wrekin (0952 305051)	11½	yearly	1,000	5-6

FINANCE FOR INDUSTRY TERM DEPOSITS

Deposits of £1,000-£25,000 accepted for fixed terms of 3-10 years. Interest paid gross, half-yearly. Rates for deposits received not later than 13.10.78.

Terms (years)	3	4	5	6	7	8	9	10
Interest %	103	11	11 1/2	11 1/2	11 1/2	12	12	12 1/2

Rates for larger amounts on request. Deposits to and further information from The Chief Cashier, Finance for Industry Limited, 91 Waterloo Road, London SE1 8XP (01-292 732).

Ext. 177). Cheques payable to "Bank of England, s/c FFI". FFI is the holding company for ICFC and FCI.

**Louis
NEWMARK
Limited**

- The Chairman, Mr. Geoffrey Newmark, reports:
 - For the first time we have achieved a profit in excess of £2 million and I should like to thank all employees for making this possible. The increase in profit is principally attributable to new product ranges in the electro-mechanical and electronic fields. There is every indication of continued growth by reason of their technical and cost-effective superiority.
 - In our mechanical engineering activity we have continued to make steady progress. However, we have not been able to take full advantage of our opportunities due to current restrictions which affects our ability to retain and augment personnel and though being gradually overcome, must still be viewed as a great extent upon Government policy. The quicker these handicaps are removed the more rapidly we can go ahead.
 - Contained within our engineering activity there is steady progress in the development and sale of special purpose automatic measuring and inspection machines.
 - We have kept our plants fully modernised to benefit from the upturn in demand which we believe will arise from the worldwide sales efforts of our major customers whose equipments incorporate our many specialised products.
 - We have met successfully the problems of the last twelve months and believe we are sufficiently flexible and forward looking to cope with those that we can at present anticipate for 1978-79. Our current sales are up to expectations and our finances are adequate to meet our plans for the foreseeable future.

Statement Figures	1978 (£000's)		1977 (£000's)	
	Profit	Turnover	Profit	Turnover
Manufacturing	1,690	15,888	1,356	14,024
Merchandising	411	6,857	480	6,568
	<u>2,101</u>	<u>22,745</u>	<u>1,836</u>	<u>20,592</u>
Profit after Taxation	1,009		874	
Ordinary Dividend per share	6.72p		6.02p	

Stock Exchange Introduction arranged by Baring Brothers & Co., Limited

FERRANTI LIMITED

(Incorporated in England under the Companies Acts, 1862 to 1900)

SHARE CAPITAL

Authorised £		Issued and to be issued fully paid £
500,000	5.60 per cent. First Cumulative Preference Stock Units of £1 each	500,000
1,000,000	3.50 per cent. Second Redeemable Cumulative Preference Stock Units of £1 each	1,000,000
1,000,000	3.85 per cent. Third Cumulative Preference Stock Units of £1 each	1,000,000
11,500,000	Ordinary Stock Units of 50p each	10,666,666
<u>£14,000,000</u>		<u>£13,166,666</u>

The above table assumes that the Ordinary Stock of the Company is admitted to the Official List of The Stock Exchange and that the proposed capitalisation issue of Ordinary Stock Units of 50p each credited as fully paid is approved at the Extraordinary General Meeting of the Company on 27th September, 1978.

Articles of the Company have been obtained from Baring Brothers & Co. Limited and may be obtained from the Company Secretary (Saturdays excepted) upon request from:

Baring Brothers & Co. Limited

and including 11th October, 1978

Baring Brothers & Co., Limited
88 Leadenhall Street,
London: EC3A 3DT.

W. Greenwell & Co.
Bow Bells House,
Bread Street,
London EC4M 9EL

25th September, 1978

Tilney & Co.
385 Sefton House,
Exchange Buildings,
Liverpool L2 3RT.

US \$30,000,000

**Floating Rate London-Dollar Negotiable
Certificates of Deposit, due March 26th, 1981**

**THE SANWA BANK,
LIMITED
LONDON**



In accordance with the provisions of the Certificates notice is hereby given that for the six months interest period from September 25th, 1978 to March 26th 1979, the Certificates will carry an Interest Rate of 9 1/4% per annum. The relevant interest payment date will be March 26th, 1979.

Credit Suisse First Boston Limited
Agent Bank

Quicks Go Marching on

- The Interim Dividend is increased by 10% from 0.80p to 0.88p per ordinary share and will be paid on 2nd October 1978.
- All Group activities have contributed to these record results. Improved performance in all business areas continues. The prospects for the future look very good.



Quicks for Ford

MAIN DEALER

Quicks for Ford

GRAVITY GAINS THE UPPER HAND

BY NICHOLAS COLCHESTER AND FRANCIS GHILES

AFTER DEIFYING the force of a similar amount. One reason prevailing circumstances. There was softness in the prices of the bond market dipped noticeably last week with an increased volume of activity. Yet despite that, it was this illusive volume of activity that got hammered last week. The dollar, which had been the darling of the market, fell sharply, the dollar falling and U.S. interest rates rising sharply. The dollar market remained more remarkable for its calm than for its movement. Prices dropped by between 1 and 2 over the five days and it was dealers rather than investors who engineered this fall.

Although the dollar suffered in the uncertainty after Camp David, it was developments in the U.S. credit markets which appeared to trigger the dollar's secondary market decline. On Tuesday, the Fed signalled a rise in the Federal Reserve rate to 8.5 per cent in a manner which U.S. observers found peculiarly emphatic. On Wednesday the Treasury note auction produced a two year yield of 8.5 per cent, a rise from 8.35 per cent a month earlier. Then a new batch of expensive money supply figures, followed by a 1 per cent rise in the discount rate, completed the picture.

These developments had quite an impact on the U.S. bond market. Since July the market had performed in a manner even more remarkable than that of its international counterpart, with yields falling 50 basis points while short term rates were rising.

10-year bond for EIB with an indicated coupon of 9 1/2 per cent. Initially CCF had argued in favour of a 12 year maturity but the Treasury insisted it be brought down to 10 and many banks still feel that an eight year maturity is the safe maximum for such bonds.

Last week, as bad luck would have it, the French franc weakened and interest rates rose from 9 1/2 per cent to 9 3/4 per cent, thus weakening the attraction of the bond for foreign investors. So while the Treasury wanted only 20-25 per cent of the issue placed with French residents it seems that far more has ended up in France.

The Deutschmark sector had a quiet week with prices very little changed over the last few days. The domestic bond market was friendly but traders were not surprised to see a pause in the international market after the very strong performance of this month. Underpinned by the strength of the dollar and by steady short-term rates, the underlying tone is firm.

The week saw two interesting convertibles. A \$24m issue by the Swiss property group, Intershop, was converted into Swiss shares in Intershop at the rate of five shares for each dollar 1,200 par value bond. The bond was popular as a result and was hand-somely over-subscribed. The managers UBS (Securities) could not raise the conversion premium above a promised 10 per cent, so they fixed the exchange rate for conversion at a still level and lowered the coupon by half a point to 5 1/2 per cent. Even so, the security went to a substantial premium in the aftermarket. This offering followed the announcement by Morgan Grenfell of the first Danish convertible, Novo Industri, a pharmaceutical group, is to raise \$20m on terms to be announced on October 2.

Two Japanese convertibles were announced last week both for amounts of DM 80m; one was for Jusco, the store chain, managed by Westdeutsche LB, and the other was for Nissan Diesel Motor, managed by Deutsche Bank. West LB will shortly announce a \$80m convertible for Kayaba, a Japanese hydraulic engineering company.

Invitations were sent out over the weekend for a 15-year floating rate note to raise \$30m for the Bank of Tokyo. The margin will be 1/2 per cent and the minimum interest rate an academic 8 1/2 per cent. It will be signed on October 3. Unusually, the securities will be listed on both the Luxembourg and Singapore stock exchanges. The lead manager of the issue is S. G. Warburg and Co.

CURRENT INTERNATIONAL BOND ISSUES							
Borrowers	Amount m.	Maturity	Av. life Years	Coupon %	Price	Lead manager	Offer yield %
U.S. DOLLARS							
*Finland	100	1988	10	7	99.65	Goldman Sachs	9.25
*Sundsvallsbanken	20	1985	7	6	100	CSFB	8.75
*EI Salvador	25	1983	5	8	100	BNP	8.75
*Intershop	24	1990	7	5 1/2	100	UBS (Securities)	8.25
*EIB	75	1984	8	-	-	Kuhn, Loeb, Lehman Bros.	8.75
*EIB	125	1988	15.05	-	-	Kuhn, Loeb, Lehman Bros.	8.75
*EIB	30	1990	9	9 1/2	100	Kidder, Peabody Int.	9.75
*Arab Malaysian Dev. Bk.	20	1983	5	7 1/2	100	ADIC	7.64
*Oesterreichische Kontr.bk (g'teed Austria)	50	1988/93	-	5 1/2	100	European Banking Corp.	8.25
*Novo Industri	20	1989	-	7	100	Morgan Grenfell	8.75
D-MARKS							
*Konishiroku Photo Ind.	100	1985	-	3 1/2	100	WestLB	8.54
*Toyo Rubber (g'teed Long Term Cr. Bk.)	30	1983	5	5 1/2	-	Commerzbank	8.75
Indonesia	100	1984	6	7	-	Dresdner Bank	8.75
*Ijaco	30	1984	-	3 1/2	100	WestLB	8.75
*Nissan Diesel Motor	30	1986	-	3 1/2	100	Deutsche Bank	8.75
*Girozentrale of Vienna	25	1986	8	5 1/2	100	WestLB	8.75
*ISCOR (g'teed S. Africa)	40	1984	6	8 1/2	-	Boy. Vereinsbank	8.75
*Kayaba	30	1985	-	3 1/2	-	WestLB	8.75
SWISS FRANCS							
*BankAmerica Corp. Oberoesterreichische Kraft.	50	1993	n.a.	4	100	UBS	8.75
Norges Kommunalbank (g'teed Norway)	100	1988	n.a.	4	100	Crédit Suisse Banque Gutzwiller, Kurz, Bueglinger	8.75
FRENCH FRANCS							
EIB	200	1988	7	9 1/2	-	CCF	8.75
KUWAITI DINARS							
Dev. Bk. of Philippines (g'teed Philippines)	7	1985/90	-	8 1/2	-	KIC, ADIC, Merrill Lynch Int.	8.75
UNITS OF ACCOUNT							
*Panama	20	1993	12	8 1/2	99 1/2	Kreditbank Lux. First Chicago	8.31
Swedish Mun. Financ. Co.	15	1993	13	7 1/2	-	Kreditbank Lux.	8.75
* Not yet priced. † Fixed term. ** Placement. † Floating rate note. § Minimum. ¶ Convertible. † Registered with U.S. Securities and Exchange Commission. Notes Yields are calculated on AIBD basis. Purchase cost.							

BONDS INDEX AND YIELD									
	Sept. 22	Sept. 23	Sept. 24	Sept. 25	Sept. 26	Sept. 27	Sept. 28	Sept. 29	Sept. 30
High	94.50	94.50	94.50	94.50	94.50	94.50	94.50	94.50	94.50
Low	94.50	94.50	94.50	94.50	94.50	94.50	94.50	94.50	94.50
Yield	8.50	8.50	8.50	8.50	8.50	8.50	8.50	8.50	8.50

EUROBOND TURNOVER									
	Sept. 22	Sept. 23	Sept. 24	Sept. 25	Sept. 26	Sept. 27	Sept. 28	Sept. 29	Sept. 30
High	94.50	94.50	94.50	94.50	94.50	94.50	94.50	94.50	94.50
Low	94.50	94.50	94.50	94.50	94.50	94.50	94.50	94.50	94.50
Yield	8.50	8.50	8.50	8.50	8.50	8.50	8.50	8.50	8.50

INDICES

NEW YORK - BOW JONES									
	Sept. 22	Sept. 23	Sept. 24	Sept. 25	Sept. 26	Sept. 27	Sept. 28	Sept. 29	Sept. 30
High	94.50	94.50	94.50	94.50	94.50	94.50	94.50	94.50	94.50
Low	94.50	94.50	94.50	94.50	94.50	94.50	94.50	94.50	94.50
Yield	8.50	8.50	8.50	8.50	8.50	8.50	8.50	8.50	8.50

T.Y.E. ALL COMMON									
	Sept. 22	Sept. 23	Sept. 24	Sept. 25	Sept. 26	Sept. 27	Sept. 28	Sept. 29	Sept. 30
High	94.50	94.50	94.50	94.50	94.50	94.50	94.50	94.50	94.50
Low	94.50	94.50	94.50	94.50	94.50	94.50	94.50	94.50	94.50
Yield	8.50	8.50	8.50	8.50	8.50	8.50	8.50	8.50	8.50

GERMANY

JOHANNESBURG									
	Sept. 22	Sept. 23	Sept. 24	Sept. 25	Sept. 26	Sept. 27	Sept. 28	Sept. 29	Sept. 30
High	94.50	94.50	94.50	94.50	94.50	94.50	94.50	94.50	94.50
Low	94.50	94.50	94.50	94.50	94.50	94.50	94.50	94.50	94.50
Yield	8.50	8.50	8.50	8.50	8.50	8.50	8.50	8.50	8.50

NEW YORK

NEW YORK									
	Sept. 22	Sept. 23	Sept. 24	Sept. 25	Sept. 26	Sept. 27	Sept. 28	Sept. 29	Sept. 30
High	94.50	94.50	94.50	94.50	94.50	94.50	94.50	94.50	94.50
Low	94.50	94.50	94.50	94.50	94.50	94.50	94.50	94.50	94.50
Yield	8.50	8.50	8.50	8.50	8.50	8.50	8.50	8.50	8.50

NEW YORK

NEW YORK									
	Sept. 22	Sept. 23	Sept. 24	Sept. 25	Sept. 26	Sept. 27	Sept. 28	Sept. 29	Sept. 30
High	94.50	94.50	94.50	94.50	94.50	94.50	94.50	94.50	94.50
Low	94.50	94.50	94.50	94.50	94.50	94.50	94.50	94.50	94.50
Yield	8.50	8.50	8.50	8.50	8.50	8.50	8.50	8.50	8.50

NEW YORK

NEW YORK									
	Sept. 22	Sept. 23	Sept. 24	Sept. 25	Sept. 26	Sept. 27	Sept. 28	Sept. 29	Sept. 30
High	94.50	94.50	94.50	94.50	94.50	94.50	94.50	94.50	94.50
Low	94.50	94.50	94.50	94.50	94.50	94.50	94.50	94.50	94.50
Yield	8.50	8.50	8.50	8.50	8.50	8.50	8.50	8.50	8.50

APPOINTMENTS

Roland Smith to head Silentnight Holdings

Professor Roland Smith, deputy chairman of the executive committee of SILENTNIGHT HOLDINGS, is to become chairman on October 9. He will succeed Mr. J. Clarke, who is relinquishing that position but will remain an executive director. The company states that the change is part of the planned improvement of the group. Mr. Smith and his family do not hold any significant shareholding in the company in the foreseeable future.

J. E. Beer is to join the d of SHORT LOAN AND TGAGE COMPANY.

AMERICAN EXPRESS COMPANY has made the following changes in its Travel Related Group: Mr. Louis V. J. Jr. president of the card and executive vice-president of the parent company, has been promoted to president of the group. He succeeds Mr. George J. Jr. who is to become the senior executive vice-president of the group. Mr. Waters will be vice-president of the group.

Mr. David Spearman, director of American Express, has been appointed to the position of vice-president of the group. He will be responsible for the group's operations in the United Kingdom and Ireland, Denmark and South Africa.

The Home Secretary has appointed Miss Beryl P. Cooper, QC, as an additional member of the CRIMINAL INJURIES COMPENSATION BOARD.

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New chairman takes over at Empire stores (Bradford)

Mr. John Gratwick, a director of EMPIRE STORES (BRADFORD) for five years and vice chairman for the past four years, has taken over as chairman. He succeeds Mr. C. T. Wells, who has retired from the Board.

Mr. Tony Griffiths has been appointed managing director of MOTTENSHED AND SMITH, a subsidiary of Leigh Industries.

Mr. P. C. Warner has been appointed head of corporate engineering at NORTHERN ENGINEERING INDUSTRIES, responsible to the group managing director and in an advisory capacity to the executive directors.

Mr. S. Gouding has been appointed financial director of JOHNSTONE AND LUMBERS, a horse company.

Mr. William R. Arthur has succeeded Mr. Harry B. Anderson as chairman and chief executive officer of MERRILL LYNCH INTERNATIONAL INC. Mr. J. Arthur Urquhart replaces Mr. Arthur as president and chief administrative officer.

Mr. T. W. Turner has been appointed director of EXECUTIVE SEARCH. He joins the company from Ranks Hovis McDougall.

office, has also been elected executive vice-president of Merrill Lynch International Inc. Mr. Michele Foisio, formerly European regional director, Paris office, has become executive vice-president for offices, marketing of Merrill Lynch International and Co. Mr. Foisio, as well as Mr. Milan C. Kerno, executive vice-president — capital markets of Merrill Lynch International and Co. and chairman of the International Banking Group, with headquarters in London, have been made directors of Merrill Lynch International and Co.

Mr. Sidney Jerome has been appointed to the Board of the MATFIELD PRESS from October 1 with special responsibility for sales.

Mr. John M. Riane has been appointed president of RINNE INC., which was formed in June this year with offices in London, San Francisco and Caracas to provide specialist construction management services for offshore projects. Mr. Edward Riane, Mr. John Riane and Mr. Stanley Riane are employed by the new company as outside directors.

Mr. Charles F. Trapp, for the last two years president of the

industrial power transmission division, Dana Corporation, has been promoted to senior vice-president — administration for the DANA-INDUSTRIAL GROUP, a newly-created position.

Mr. J. P. Sykes of PA Management Consultants will be joining BOOKER MCCONNELL on October 1 in the newly-created post of group personnel adviser.

Mr. Kenneth Grange, Pentagrom's industrial design partner, has been retained by the DESIGN COUNCIL as special adviser for its industrial design.

OLIVETTI CORPORATION OF AMERICA has named Mr. Nathaniel Samuels as its president. He is a former under secretary of the U.S. Treasury, and is at present vice-president of Kuhn Loeb Lehman Brothers International and President of the Louis Dreyfus Holding Company. Mr. Carlo de Benedetti, vice-president and managing director of the Olivetti parent company, has become vice-president of the U.S. unit.

Mr. Christopher Keeley has been appointed a director of the MOORGATE INVESTMENT COMPANY.

Mr. Charles F. Trapp, for the last two years president of the

FINANCIAL TIMES STOCK INDICES

	Sept. 22	Sept. 21	Sept. 20	Sept. 19	Sept. 18	A Year Ago
Government Secs.	70.85	70.81	70.71	70.57	70.58	70.58
Fixed Interest	72.30	72.38	72.17	72.10	72.12	72.12
Industrial	518.6	528.7	529.1	529.5	530.8	504.7
Govt. Div. Yield	183.1	181.3	182.5	181.0	180.8	180.8
Govt. Div. Yield	5.18	5.13	5.10	5.14	5.09	5.07
Earnings, 12 mths	14.69	14.54	14.45	14.57	14.43	14.50
P/E Ratio (mths)	9.01	9.11	9.16	9.09	9.18	9.20
Dividends marked	4.810	5.012	5.164	5.563	5.474	5.597
Equity turnover 2mths	—	91.89	77.84	72.12	84.48	114.80
Equity turnover total	—	16,833	17,097	16,925	19,423	22,478

10 am 1000, 11 am 1000, 12 noon 1000, 1 pm 1000, 2 pm 1000, 3 pm 1000.
Based on 35 per cent corporation tax, 100 = 100.00.
Basis 100 Govt. Secs. 12/10/77, Fixed Int. 10/22, Ind. Ord. 1/7/75. Gold Mines 12/9/75. SE Activity July-Dec. 1977.

HIGHS AND LOWS S.E. ACTIVITY

—	1978		1977		1976		1975		Sept. 28	Sept. 21
	High	Low	High	Low	High	Low	High	Low		
Govt. Secs.	78.56 (31.1)	68.79 (20.0)	127.4 (31.56)	49.18 (10.73)	—Daily Gilt-Edged—		159.71	146.4		
Fixed Ints.	81.27 (31.1)	70.73 (21.1)	150.4 (31.147)	49.18 (10.73)	—Instruments—		159.71	146.4		
					—Treasury—		159.71	146.4		
(Ind. Ord.)	535.5	433.4 (14.0)	549.9 (25)	49.4 (10.73)	—Speculative—		159.71	146.4		
					—Totals—		109.5	114.1		
					—Govt. Bonds—					
					Gilt-Edged—		127.7	137.5		
					Instruments—		156.0	158.9		
Unid. Mins.	206.6 (14.0)	150.2 (25)	242.9 (25)	43.5 (10.73)	—Treasury—		159.71	146.4		
					—Total—		118.5	121.1		

Businessman's Diary

UK TRADE FAIRS AND EXHIBITIONS

Date	Title	Venue
Current	International Garden and Leisure Exhibition (cl. Sept. 27)	Nat. Exbn. Centre, Birmingham
Current	Furnaces, Refractories, Heat Treatment and Fuel Economy Exbn. and Symposium (cl. Sept. 29)	Nat. Exbn. Centre, Birmingham
Current	Intl. Broadcasting Conv. and Exbn (cl. Sept. 29)	Wembley Conf. Centre
Sept. 26-28	Mining Efficiency Exhibition	Bloomsbury Centre Hotel
Sept. 28	Petroleum Equipment Exhibition	Trevelton Hotel, Aberdeen
Oct. 1-4	Frozen Foods and Freezer Festival	West Centre Hotel, SW8
Oct. 2-5	Southern Floor Coverings Exhibition	Metropole, Brighton
Oct. 2-7	Business Journals Exhibition	Cunard Intl. Hotel, W8
Oct. 2-7	Int. Production Engineering & Productivity Exbn.	Olympia
Oct. 3-4	Electronic Instruments Exhibition	Eurocrest Hotel, Runcom
Oct. 3-6	London Business Show	Cunard International Htl., W8
Oct. 5-10	Salon International	Wembley Conference Centre
Oct. 7-9	National Shoe Repair Exhibition	Harrogate
Oct. 14-25	International Handicrafts and DIY Exhibition	Earls Court
Oct. 24-26	Environmental Health Exhibition	Bournemouth
Oct. 24-27	London Business Equipment Exhibition	Cunard International Htl., W8
Oct. 24-27	European Offshore Petroleum Conference and Exhibition	Earls Court

OVERSEAS TRADE FAIRS AND EXHIBITIONS

Sept. 27-29	Toy Show	Dallas
Sept. 28-Oct. 1	Intl. Fair for Industry, Trade and Handicrafts	Dusseldorf
Sept. 28-Oct. 3	Caravan Exhibition	Paris
Oct. 1-15	International Trade Fair	Baghdad
Oct. 2-6	MIDEST '75 (Industrial Exhibition)	Toulouse
Oct. 2-6	Exhbn. of Electronics, Telecommunications, Data Processing and Nuclear Technique	Ljubljana
Oct. 2-8	International Clothing Fair "Fashion in the World"	Beograd
Oct. 3-8	Intl. Tobacco and Machinery and Agro-Industrial Fairs	Skopje
Oct. 5-14	International Trade Fair	Bucarest
Oct. 5-15	Motor Show	Pavia
Oct. 6-10	Summer Fashion Show	Nice
Oct. 7-10	European Furnishing Market	Lyon
Oct. 10-13	Fourth European Electric Optics Conf. and Exbn.	Utrecht
Oct. 12-23	USSR Scientific Research Equipment Exbn.	Moscow
Oct. 12-13	Annual Library Microform Conference and Exbn.	Washington Hilton
Oct. 12-13	International Wine Fair	Wassenaar
Oct. 19-23	Solar Energy Exhibition and Conference	Verona
Oct. 26-29	World of Investment '78	Los Angeles

BUSINESS AND MANAGEMENT CONFERENCES

Sep. 26	Brit. Council of Productivity Assocs.: Unfair Dismissal	Waldorf Hotel
Sep. 27	Continental Conferences: A seminar on leasing Times	Greenwood Conf. Theatre, London, SE1
Sep. 27	Oyez: Communicating the Company Performance. Speakers include Michael Lafferty, Financial Times	Carlton Tower, SW1
Sep. 28-29	Risk Research Group: Captive Insurance Companies—Establishment, operation and management	Royal Garden Hotel, London
Sep. 28	Assocn. of Franchised Distributors of Electronic Components: Electronic Marketing '78	Café Royal, London
Sep. 28	Brit. Institute of Management: Pay and Productivity	London Hilton
Oct. 1-6	Bradford University: Advanced Mgmt. Acctg. BACIE Training Services: Interpersonal skills	Management Centre, Bradford
Oct. 1-6	Industrial and Comm. Finance Cpn. and NUMAS seminar: Making Profit from Productivity	Sackville Hotel, Hove
Oct. 2	European Study Conf. and the Inst. of Marketing: Pricing for the Common Market and America	Furze Hill Hotel, Margaretting, Essex
Oct. 2-3	New York University: European-American Commodities Conference	Kensington Close Hotel, W8
Oct. 2-4	Chartered Institute of Transport and FT Conference Organisation: Intl. Transport—the Common Problems	London Hilton
Oct. 2-6	Institute of Personnel Management: Selecting the Right Candidate	Royal Lancaster Hotel, W2
Oct. 4-5	Anthony Skinner Management: Fraud—Detection and Prevention	Whites Hotel, W2
Oct. 8	Brit. Council of Productivity Assocs.: Contracts of Employment	Piccadilly Hotel, London
Oct. 11	Abacus Conferences: Using Industrial Design Copyright to Your Best Advantage	Waldorf Hotel, London
Oct. 17	Institute of Marketing: How to Manage Salesmen for More Profitable Selling	Kensington Palace Hotel, London
Oct. 18	Henley Centre for Forecasting: Planning Consumer Markets	Royal Garden Hotel, Kensington
			Carlton Tower Hotel

Ex-Navy diving officers limit offshore accidents

THE HIGH DEATH rate among offshore divers operating in the North Sea has been reduced thanks to the work of highly professional ex-Royal Navy diving officers.

Mr. Alex Eadie, Under-Secretary of State for Energy, said yesterday. These men, members of the Department of Energy's diving supercavitator, were constantly training offshore installations. They were a major influence over North Sea oil and gas operations.

"They have helped reduce the number of fatalities among divers—27 since 1971—and now the knowledge gained in the cold, hostile waters of Scotland is benefiting the nation's diving industry."

Mr. Eadie, whose home is at East Wemyss, Fife, added: "As an ex-miner I am greatly interested in safety and I am pleased to say that the diving rules that Britain has framed have been used as a basis for legislation and regulation in other countries with expanding offshore oil and gas industries."

"A lot of the diving inspectorate's attention is given to the rules governing divers' medical examinations, but the paramount interest is in training."

The Government has sponsored a training establishment at Furt William and has introduced much tougher rules governing the qualifications of new divers entering the industry.

"This essentially sets the training standard, but it also illustrates the difference between life and death. Like working underground in a coal mine there's not much room for error and human error is far and away the most frequent factor in cases of diving deaths."

Publishers attack advertising ban

PROVINCIAL newspaper publishers yesterday condemned a State-owned corporation for withdrawing advertising from a newspaper which accused it of ignoring public opinion.

The newspaper, the North Wales Weekly News, had accused Wales Gas in an editorial of being insensitive to public opinion over a 300-ton liquid gas depot at Llandudno. The decision to withdraw advertising was made by senior management.

The Newspaper Society, representing 1,500 provincial newspapers, said it viewed the decision with great concern.

It was "astonished" this attempt to use the withdrawal

of advertising to seek to influence editorial freedom and believes that the placing of commercial advertising by a State-owned body should be governed only by normal commercial criteria."

Ulster bid to lure investment

By Our Belfast Correspondent

Ulster bid to lure investment

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A FURTHER step in Uister's efforts to lure U.S. investment will be taken this week when the Lord Mayor of Belfast visits New York on an industrial promotion tour.

Alderman David Cook's main engagement will be an address to industrialists and financiers at the Chase Manhattan Bank on Friday.

Mr. Cook said: "I hope to demonstrate to those who do not know the situation already, the quiet and gradual progress which is being made in Ulster and the enormous contribution which can be made to the welfare of the province by American businessmen."

However, there is now concern among Ulster trade union leaders that opposition to Government pay policy in the present round could damage the province's industrial relations record.

Mr. J. M. McKeown, Irish Regional Secretary of the Transport and General Workers' Union, whose members were among the 1,100 workers who walked out of the Ford component factory in Belfast on 12 May, said: "There is no doubt that we are in for a winter of discontent because of a 5 per cent guideline."

Meanwhile 2,000 manual workers at James Mackie and Son, the Belfast engineers, will meet today to discuss a 5 per cent offer.

Mackie, blacklisted last year because it refused to renegotiate a 22 per cent award, is sticking rigidly to Government policy under Phase Four.

New Issue in Canada

Can. \$75,000,000

Province of Saskatchewan

9 $\frac{1}{4}$ % Debentures
(Semi-annual interest)

To be dated October 2, 1978

To mature October 2, 1987

Price: 99.70 and accrued interest to yield approximately 9.30%

Dominion Securities Limited	A. E. Ames & Co. Limited	Wood Gundy Limited
McLeod Young Weir Limited	Bell, Gouinlock & Company, Limited	Burns Fry Limited
Richardson Securities of Canada	Merrill Lynch, Royal Securities Limited	Midland Doherty Limited
Nesbitt Thomson Securities Limited	Houston Willoughby Limited	Greenshields Incorporated
Pitfield Mackay Ross Limited	Walwyn Stodgell Cochran Murray Limited	Equitable Securities Limited
Lévesque, Beaubien Inc.	Pemberton Securities Limited	Tasse & Associates, Limited

The Royal Bank of Canada **Canadian Imperial Bank of Commerce** **Bank of Montreal**
The Bank of Nova Scotia **The Toronto-Dominion Bank**

**Over one hundred
organisations have
found they like
our company.**

One hundred and twenty-five to be precise.* That's the current number of organisations now leasing Ryder trucks on a long-term basis.

There's got to be a good reason. In fact, there are three.

Our people. Our package. Our commitment.

Our people first, then. They know their business. Talk straight. Facts no frills. After all, they work for Ryder, the world's biggest commercial vehicle hire operator. You want the best help, they're the best to ask.

Next our package. Ryder Contract Hire. It means a contract that ensures you get the trucks you want. Any number, any size, any time. They're yours for a twelve-month renewable contract. All looking the way you

replacement, DOF testing, ins all paperwork - and drivers if

A contract involving no ca investment - just a known mo deductible charge. An easy w improve your cash flow situat transport costs for a whole ve

Then, there's our commitm To handle all your transport ne one roof. We can do it.

Ryder Contract Hire offers More flexibility by tailoring contract to suit your business n can also buy and lease back yo fleet. And if it's only a short-ter you realize, that's okay with us.

For full details, ring your Ryder number today or send th

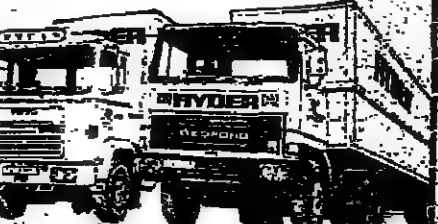
And you'll be in good com

Ryder

Locations in: Australia, Belgium, Brazil, Canada, Denmark, France,
Germany, Greece, Hong Kong, India, Ireland, Italy, Japan, Korea,
Netherlands, New Zealand, Norway, Singapore, Spain, Sweden,
Switzerland, Taiwan, Thailand, USA, UK.

The Managing Director, Ryder Truck Rental Ltd.
C.P. House, 97/97 Upperway Road, Ealing,
London W5 5TL. Tel: 01-879 9261
Please send full details about Ryder Contracts
(Delete whichever is not applicable)

Name _____
Position _____
Company _____



OFFSHORE AND OVERSEAS FUNDS

[illegible]

P.O. Box 195, Hamilton, Bermuda.	Quoted Int. Secs.	103.9	103.9	103.9
Duties Equity	5052.51	2.63	1.48	1.48
Business Income	5052.62	2.63	7.34	7.34
Prices at Sept. 11 Next sat. day Oct. 2.				

14	111.2	+4.1	-
15	110.2	-	-
16	109.2	-	10.70
17	108.2	-	-
18	107.2	-	-
19	106.2	-	-
20	105.2	-	-
21	104.2	-	-
22	103.2	-	-
23	102.2	-	-
24	101.2	-	-
25	100.2	-	-
26	99.2	-	-
27	98.2	-	-
28	97.2	-	-
29	96.2	-	-
30	95.2	-	-
31	94.2	-	-
32	93.2	-	-
33	92.2	-	-
34	91.2	-	-
35	90.2	-	-
36	89.2	-	-
37	88.2	-	-
38	87.2	-	-
39	86.2	-	-
40	85.2	-	-
41	84.2	-	-
42	83.2	-	-
43	82.2	-	-
44	81.2	-	-
45	80.2	-	-
46	79.2	-	-
47	78.2	-	-
48	77.2	-	-
49	76.2	-	-
50	75.2	-	-
51	74.2	-	-
52	73.2	-	-
53	72.2	-	-
54	71.2	-	-
55	70.2	-	-
56	69.2	-	-
57	68.2	-	-
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74	51.2	-	-
75	50.2	-	-
76	49.2	-	-
77	48.2	-	-
78	47.2	-	-
79	46.2	-	-
80	45.2	-	-
81	44.2	-	-
82	43.2	-	-
83	42.2	-	-
84	41.2	-	-
85	40.2	-	-
86	39.2	-	-
87	38.2	-	-
88	37.2	-	-
89	36.2	-	-
90	35.2	-	-
91	34.2	-	-
92	33.2	-	-
93	32.2	-	-
94	31.2	-	-
95	30.2	-	-
96	29.2	-	-
97	28.2	-	-
98	27.2	-	-
99	26.2	-	-
100	25.2	-	-

INSURANCE BASE RATES

INSURANCE RATE TABLE

Party Growth.....
Rough Guaranteed.....
Address shown under Insurance and Property Bond Table.....

NOTES

Prices do not include 5 premium, except where indicated 6, and are in pence unless otherwise indicated. Yields 7 (shown in last column) allow for all buying expenses. 8 Offered prices include all taxes on realized capital gains unless indicated 9. 10 Government insurance plans. 11 Opening price. 12 Distribution. 13 Yield before army tax. 14 Periodic premium plus a single premium insurance. 15 Offered price includes all expenses except agent's commission. 16 Offered price includes all expenses if bought through managers. 17 Previous day's price. 18 Net of tax on realized capital gains unless indicated 9. 19 Government insurance. 20 Suspended. 21 Yield before army tax. 22 Ex-subsided.

FINANCE, LAND—Continued

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Company law reforms may be speeded

BY MARGARET REID

LONG-POSTPONED reforms of company law, including a ban on insider share dealing, may be brought before Parliament soon as there will be scope for non-controversial legislation in the coming session.

Ministers are expected this week to consider whether to introduce in the coming Parliamentary session the draft Bill in the White Paper "Changes in Company Law," which was presented to Parliament by Mr. Edmund Dell, Trade Secretary, in July.

The Bill also provides for tightening the law concerning companies' loans to their directors. In addition, it would implement the European Economic Community's second directive on company law through the introduction of a new definition of public companies.

Both the present Government and the former Conservative administration under Mr. Heath have had plans to stiffen company law with various measures, including outlawing insider dealing, in the light of scandals in recent years.

However, the Conservative Bill was overtaken by the Heath government's defeat in February 1974, while the Bill Mr. Dell wanted to introduce in the 1977-78 session, was squeezed out by pressure on the Parliamentary programme.

Doubtful

When the Trade Secretary's draft Bill was published in July, it seemed doubtful whether it could be brought in for some time since, following a general election, the incoming government might have given higher priority to more partisan Bills.

All that seemed likely for some time was a brief Bill, intended to implement the changes in designation of public companies—to be called Public Limited Companies—to comply with EEC requirements by the end of this year.

The present political situation, however, makes it more appropriate for relatively uncontroversial reform measures to find a place in the legislative programme.

The centrepiece of the planned companies Bill, the outlawing of insider dealing—the use of confidential information to make personal profits on share transactions—may not, however, prove as uncontroversial as seemed likely at one time.

Disliked

Mr. John Nott, Conservative Trade spokesman, has expressed dislike of the present drafting of the relevant passage in the Bill; and there has been some critical muttering within the Stock Exchange, though it gave its blessing a few years ago to the principle involved.

Incumbent analysts are also unhappy. They fear that the ban would hamper their work by making companies reluctant to provide background information. It would be surprising, however, if Ministers, presented with a suitable legislative opportunity, were deterred by such doubts from proceeding with a reform which has long had wide, and generally bi-partisan, support.

The exact drafting of the ban on insider dealing—for which penalties of up to two years in jail are imposed—will need careful scrutiny to ensure that it does not catch innocent transactions.

Arab rejection front cuts links with Egypt

BY ANTHONY McDERMOTT

THE ARAB STATES most opposed to the Camp David summit yesterday decided in Damascus to break economic and political relations with Egypt.

The four-day conference—the third such meeting of the "front" of Arab states—was held in the city of Damascus, Syria, Algeria, Libya, and the Palestine Liberation Organisation (PLO), agreed also to wreck the Camp David agreements and set up joint political and military commands.

In Jerusalem meanwhile the Israeli Cabinet, after an eight-hour session, yesterday approved by 11 votes to two (with three ministers abstaining) the Camp David accords between the Prime Minister and Egypt and agreed in principle to abandon settlements in Sinai.

The Israeli Cabinet decision still has to be sanctioned by the Knesset (Parliament). Nevertheless, the decision was significant for two main reasons. Firstly, it is almost unprecedented for agreement to be reached on the voluntary removal of such settlements which are historically the foundations of Zionism. Secondly, their removal has been the key element in Egyptian agreement to sign, within the next three months, a treaty with Israel.

Also yesterday Mr. Cyrus Vance, U.S. Secretary of State, concluded his Middle East tour with four hours of talks with President Assad of Syria following talks with Jordan and Saudi Arabia.

The talks with the Syrian leader were described in diplo-

matic language as being "helpful and frank," indicating that Mr. Vance had had little success in dissuading Syria from its hostile position while explaining the Camp David accords to President Assad.

On the face of it, Mr. Vance's tour has not been very successful in persuading Saudi Arabia, Jordan, and Syria that they should give some support to the Camp David accords.

King Hussein has asked for detailed clarification on some points. Saudi Arabia told Mr. Vance that there could be peace only if there was comprehensive settlement involving all parties to the conflict and "reiterated its insistence on the necessity of a withdrawal from holy Jerusalem and its return to Arab sovereignty," the official Saudi press agency reported.

Soviet arms

Reports from Damascus said that Mr. Assad had told Mr. Vance that the policy followed by President Sadat of Egypt was "not acceptable" since it contradicted the resolutions of the 1974 Arab summit in Rabat which made the PLO virtually responsible for the return and control of occupied territory on the West Bank and Gaza Strip.

However, Western diplomatic sources in Damascus were saying yesterday that bearing in mind Mr. Vance's talks and the anti-Sadat summit, the outcome was "not as bad as we feared."

The resolutions of the summit

bear this interpretation out. For besides deciding to break relations with Egypt, and seeking to transfer Arab League headquarters from Cairo, they resolved that Mr. Assad would be sent on tour of Arab countries to seek political and material support for the resolutions.

The summit documents criticised U.S. Middle East policy at length but did not contain any provision explicitly ruling out negotiations with Israel to end the conflict.

Furthermore, it was reported that the release of the final summit documents was delayed because of a bitter row over the establishment of a joint fund to finance the defence needs of the "steadfastness front."

In addition, the conference resolved that Mr. Assad would convert the Soviet Union which, according to the Cairo weekly magazine *Rose al-Youssef*, had sent an observer to discuss the possibility of developing relations "in such a way as to lead to more military and political reinforcement to resist the military and political balance in the area, and to strengthen the Soviet Union and the countries of the Front for Steadfastness and Confrontation."

Riyadh stresses solidarity, Page 2

Cash outflow increases after unrest in Iran

BY ANDREW WHITLEY

TEHRAN, Sept. 24.

THE OUTFLOW of foreign exchange from Iran is reported to have increased from an average of \$10m a day to as much as \$80m a day as a result of the recent unrest in the country.

Foreign bankers in the country suggest that as much as \$700m may have left the country since the imposition of martial law in the major urban areas 16 days ago—although no exact figures are available.

The Government-controlled local press itself has suggested that the outflow has been around \$50m a day and this is considered by foreign bankers here to be a credible estimate. One small bank is known to have had requests for transfers amounting to \$25m in a single week.

No official foreign exchange controls exist here and, according to senior officials in the Central Bank of Iran, there are no plans to introduce any. But rumours abound in banking circles that the commercial banks may now impose ceilings on their customers' foreign-exchange purchases.

An unconfirmed report says the Central Bank has reminded the commercial banks of an old, unenforced requirement to seek permission from the state body for any individual transfer

request above \$10,000. In itself this requirement would not act as much of a deterrent as there is nothing to stop anyone with a large sum on successive days from the same bank, or indeed from different banks. Furthermore, a significant proportion of foreign exchange dealings are carried out on the open market in Tehran.

Confirmation that there has been some increase in foreign transfers this year, over the same period last year, came from Mr. Bahman Homayoun, deputy governor of the Central Bank. Last year they could have amounted to \$2bn. He said that in view of the political situation it was not surprising that people were taking money out, but that he had not seen an "extraordinary increase" in recent weeks.

According to Mr. Homayoun, the outflow always rises in summer because of the large number of Iranians travelling abroad.

He pointed out that no immediate decision was likely on the basis of a vote by the National Consultative Assembly, the body which would affect the country's economic and financial policies. Another proposal is to reduce the base rate of taxation from 8 per cent to 6 per cent.

Suggestions that the outflow could be as large as \$50m dollars a day—up to five times the usually accepted figure earlier this year—have been given considerable prominence in the newspapers.

The mass-circulation daily *Ettela'at* says today that even though the political crisis has lessened, the outflow of money is still continuing.

It speaks of the outflow as a "thorn in the people's eye" and links those involved with the current drive against corruption.

Practical steps recommended in the papers to ease the root causes of the currency drain range from the relaxation of domestic credit controls to the greater protection of local manufacturers and tax reductions.

The lowering of Iran's low tax rates, especially to help the lowest paid, is already Government policy.

The Labour Ministry announced today that proposals to be presented to Parliament to end income tax for all those earning less than 20,000 rials (£145) a month would affect between 2 and 2½m workers. Another proposal is to reduce the base rate of taxation from 8 per cent to 6 per cent.

Industry call on bank finance confirmed

BY MICHAEL BLANDEN

THE STRONG revival in industry's demand for bank finance in recent months is confirmed by the latest bank survey published today by the Bank of England.

In the three-month period to mid-August, sterling advances by the banks to the private sector increased by £1,070m.

This was a slightly smaller rise than the £1,190m recorded in the previous three months. But the Bank points out that the statistics are not a reliable guide to the underlying trend of bank lending.

This is because other forms of lending, including particularly bank acceptances, increased rather more strongly in the latest period but are not analysed in the quarterly breakdown.

Figures already published have indicated that total bank lending to the private sector in sterling, including commercial bills temporarily held by the Bank, rose by £1,490m in the three months to mid-August. This followed an increase of £1,230m in the previous period, but the more rapid rate of rise can be entirely explained by normal seasonal factors.

Three main areas accounted for the rise in the August quarter. These were manufacturing, with an increase of £590m; the personal sector, up by £401m;

and agriculture, with a rise of £300m.

The 8 per cent rise in lending to manufacturing industry followed a decline of 1 per cent increase recorded in the previous quarter.

The engineering sector took an extra £177m, a rise of 8 per cent. The residual "other manufacturing" group recorded an increase of £158m, or 11 per cent. This was a much smaller rate of increase than in recent quarters, and compared with a jump of £670m in the previous period.

Lending to the financial sector dropped by £204m, after increasing by £170m in the previous period. Each of the three components contributed to the fall, with hire-purchase finance houses down by £90m; property companies by £75m; and other financial organisations by £39m.

Among other sectors, advances to the service categories rose by only £156m, or about 2 per cent. This was a much smaller rate of increase than in recent quarters, and compared with a jump of £670m in the previous period.

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Continued from Page 1 Steel

other EEC steelmaker. The corporation has previously threatened to use its substantial industrial muscle in retaliation against what it considers to be disorderly behaviour by some other EEC producers. But this is the first time that threats have been followed by a concerted plan of action.

Relations between the British Steel Corporation and some of the other EEC companies have worsened in recent weeks. Charges and counter-charges have been made about market penetration and price-cutting at a series of meetings of Eurofer.

As the official "club" of EEC steelmakers, Eurofer is supposed to maintain discipline among its members and help enforce the rules and regulations of the EEC for steel drawn up by Viscount Elinor Davignon, the EEC Industrial Commissioner.

The British Steel representatives to Eurofer, Mr. Bob Scholey, deputy chairman and chief executive, and Mr. Gordon Sainsbury, commercial director, have complained repeatedly that West German, French, and Belgian companies are breaking secret Eurofer agreements for regulating the level of EEC steel trading and flouting the Davignon pricing rules, by pushing a large volume of cheap steel into Britain.

Imports of steel strip mill products into Britain from other EEC countries in the first four months of the 1978-79 financial year have been running at an annual rate well over 2m tonnes, worth approaching £400m. This represents the equivalent of 3.2m tonnes a year crude steel production.

This year British Steel is not expected to exceed a total crude steel production of 17m tonnes in all its sectors.

The biggest tonnage increases of imported EEC strip mill products have been in cold-reduced sheet and galvanised coated sheet.

SNP may ask more for backing Labour

BY RUPERT CORNWELL, LOBBY STAFF

MR. CALLAGHAN is likely to have to offer rather more than a fixed date for a devolution referendum if he is to secure the backing of the 11 Scottish Nationalist MPs for the key Queen's Speech division this autumn and shave off an early general election.

This is the main consequence of the pledge given in Dumfries at the weekend by Mr. Francis Pym, Conservative devolution spokesman and Shadow leader of the Commons, that a Tory Government would implement fully the provisions of the Scotland Bill passed in the last session of Parliament.

Mr. Pym promised that if an election brought the Tories to power, they would hold the referendum on March 22, 1979. He also for the first time stated in public that a party would feel bound to go ahead with the proposed Edinburgh Assembly, assuming the referendum pro-

duced the required 40 per cent "Yes" vote.

By giving this second commitment the Tory expert was trying to dispel the lingering suspicion that the Conservatives in their opposition to devolution would find some way of avoiding activating the Assembly, whatever the referendum outcome.

Equally deliberately, he was attempting to embarrass the SNP by making it more difficult for them to vote with the Government on its new legislative programme, and thus put off the election that senior Tories are convinced the Nationalists want to avoid.

The SNP remains deeply divided on what course to adopt. Its MPs were emphasising last night that the party would not haggle with the Government over the Queen's Speech contents, but feel bound to go ahead with the proposed Edinburgh Assembly, assuming the referendum pro-

Continued from Page 1 Finance Ministers

stration was clearly delighted that, as a demonstration of this, on Friday night Congress cleared the way for final ratification of the U.S. contribution to the so-called Witteveen supplementary financing facility at the IMF.

The Administration had maintained that it was unable to commit itself to a substantial further increase in IMF resources, while Congress was still looking askance at a past pledge. However, with the Congressional action under its belt, Mr. Michael Blumenthal, U.S. Treasury Secretary, was able to back the proposed increases at a private meeting yesterday of the Group of Five major industrial nations.

There had been opposition to a 50 per cent increase in quotas and a substantial allocation of SDRs from the West Germans, Dutch, Australians, and, as far as the SDR allocation was concerned, from the Japanese.

Herr Matthofer, West German Finance Minister, said yesterday that Bonn favoured a 40 per cent quota increase, and a 3.5bn SDR allocation, whereas Japan had expressed concern about the increase and the SDR allocations.

As late as yesterday afternoon it was still thought possible that final action would have to be deferred to the next meeting of the interim committee next spring.

THE LEX COLUMN

An ambitious step for Bowring

The objective of the exploratory discussions announced today between C. T. Bowring and Marsh and McLennan is nothing less than the creation of the first truly international insurance broking business, in terms of profits, Bowring is just about the biggest broker in the UK, while Marsh and McLennan—which is more than twice its size—is far and away larger than any of its competitors in the U.S. They are now planning to pool all their worldwide insurance interests.

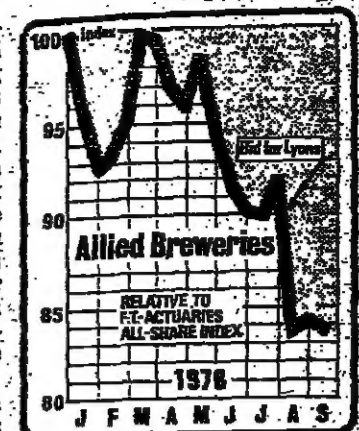
The initiative came from Bowring, and arose from its conviction that the world's broking business would be the end of the century be dominated by a handful of companies equipped for the needs of their multinational clients. Although about one-third of its brokerage comes from North America, Bowring has no network of offices in the U.S. Its ambitions require an important presence there, just as Marsh and McLennan needs a strong foothold in the London market.

This emphasis on international development follows the pattern set by the insurers themselves. Insurance companies these days are much keener than ever before to poach on the preserves of foreign markets, and their domestic clients are also prepared to take their business to foreign markets. Growth in premiums written in Europe and North America has trailed well behind the rest of the world over the last decade.

Bowring stresses that whatever happens nothing will be done to disturb its relationships with other brokers and insurers. It could not afford to, since although Marsh and McLennan's reinsurance broking subsidiary accounts for a large part of Bowring's U.S. revenue, it is by no means a dominant influence on the group as a whole.

The idea is that a new grouping will be set up on the lines of Chelver, which is linked primarily by an equalisation agreement covering dividends and shareholders' rights. Both groups would retain their separate identities and their current domiciles: neither would control the other, and no shares would change hands. But trading activities would be coordinated in whatever way seemed appropriate around the world, and earnings would be pooled and distributed.

Of course international unions



can work out much better on paper than in practice, as shareholders in Dunlop will testify. But the possibility of a link with a business of Marsh and McLennan's stature and record (its net income has risen by over 15 per cent compound in the past five years) can do Bowring no harm at all.

Allied Breweries

With Lyons safely in the bag, analysts are sharply divided about the merits of Allied Breweries' shares. Although at least two brokers' circulars over the weekend argued that the marked price weakness since the bid was announced has been taken too far, the bears still have the upper hand. Friday's 4p fall to 80p put the combined capitalisation of Allied and Lyons down to under £490m, compared with £527m just before the bid was announced. In a period when share prices, generally have been firm, this means that the premium paid to Lyons has—so far, at any rate—come straight out of Allied shareholders' pockets.

The main concern is whether Allied's management will be able to overcome the apparent shortcomings at Lyons. Then there is the fact that food manufacturers generally, and Lyons in particular, have recently been rated noticeably lower than the brewing sector by the stock market. And by the standards of the competition, the bid leaves Allied with high borrowing ratios.

However financial gearing will accelerate the trading recovery which is already under way at Lyons, judging by the forecast that Allied's earnings will not be diluted by the deal. The outlook for Allied's substantial wines and spirits business is promising, and there is a good

chance that its brewery could start to improve on relatively dull performance recent years. Since the bid for the year ending this year is over 8 per cent, it is hard to see the relative price weakness being taken much further.

Maib's parents

Have Maib's parents fallen out? This is the first question that has to be asked following the news that Midland International Bank (Maib), a short, has sold its shareholding in at least two of its parent banks. The fact that a consort bank owned shares in its own shareholders always looked a little odd and it could be argued that the move is no more than a tidying up operation which will net Maib a handsome profit and enable it to reduce its relatively high gearing. It may be the case. But it would be surprising if Maib's shareholders had not at some stage asked themselves what, apart from the dividend, they were getting out of their investment in London's oldest consort bank.

Since Maib was established in 1964 the international bank market has changed dramatically. Maib's brief was to specialise in medium-term currency lending—something parents knew little about. Since then they have learnt a lot, like all international banks, and now compete aggressively in medium term lending. Consequently, it is most unlikely that Maib would be Standard Chartered, Toronto Dominion and Commercial Bank of Australia, would set up a bank like Maib today.

Maib might be better able to justify its existence if it could demonstrate an above average profit record. Since it does not, it is impossible to judge just how profitable it is, but there are grounds for believing that it is not as profitable as its shareholders. Over the past few years its profits have almost doubled, while its assets have grown somewhat. By contrast, the profits and assets of Midland Bank as Standard Chartered have roughly trebled over the same period, and in the case of Toronto Dominion they have more than quadrupled. Sooner or later, if they have not asked the question already, Maib's parents are going to have to ask themselves what they are doing together.

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